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# FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

No. 28,121

Tuesday March 18 1980

\*\*\*20p

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## NEWS SUMMARY

### GENERAL

Rhodesia to lift martial law soon

Martial law affecting more than 90 per cent of Rhodesia will be lifted within the next few days after a fall in the level of violence.

The news came as a further 2,000 guerrillas reported to assembly places, and all but one of the remaining 1,278 prisoners held without trial under martial law have been released.

The moves reflect a steady return to stability in the wake of the electoral victory of Prime Minister Robert Mugabe. Back Page and Soames options. Page 3

### Snow hits North

Blizzards swept many parts of Britain with more than eight inches of snow falling in the North. A lorry driver was killed when his vehicle jack-knifed and overturned on the M6 motorway near Wolverhampton.

### CIA assistance

Left-wing members of Labour's executive released a letter detailing CIA assistance to right-wing groups in a move to counter the Underhill report on Trotskyist infiltration.

### Print union fined

West Germany's printing union I.G. Druck und Papier was fined DM 58,200 (£14,500) for preventing The Times from printing a weekly edition in Frankfurt.

### Diplomat escapes

Uruguay's envoy to Colombia leapt from the second floor of the Dominican embassy in Bogota to escape left-wing guerrillas who had been holding him and some 29 others hostage for three weeks.

### Tube protest

London's Underground workers have declared five stations "no go" areas and will shut them for 26 hours this weekend in protest at lack of protection against violence.

### It's curtains

Actors and actresses at several West End and provincial theatres told their audiences that government spending cuts could lead to theatre closures and fewer productions and jobs. Page 8

### Potholer dies

Ian Plant, 31, one of Britain's most experienced potholers and a member of cave rescue teams, was found dead in a flooded underground cave in the North Pennines.

### Crucial primary

U.S. presidential primary elections in Illinois today are crucial to the White House hopes of Senator Edward Kennedy, Mr. George Bush and Congressman John Anderson. Page 4

### Second poll likely

Iran is likely to face a second round of elections on April 3 as few candidates in last Friday's voting have won the required absolute majority. Page 3

### Greens' success

West Germany's anti-nuclear Ecologists' Party - the Greens - won six of the 124 seats in the Baden-Württemberg state poll, but if they repeated their success in the general election they would hold the balance of power between major parties. Page 2

### Briefly . . .

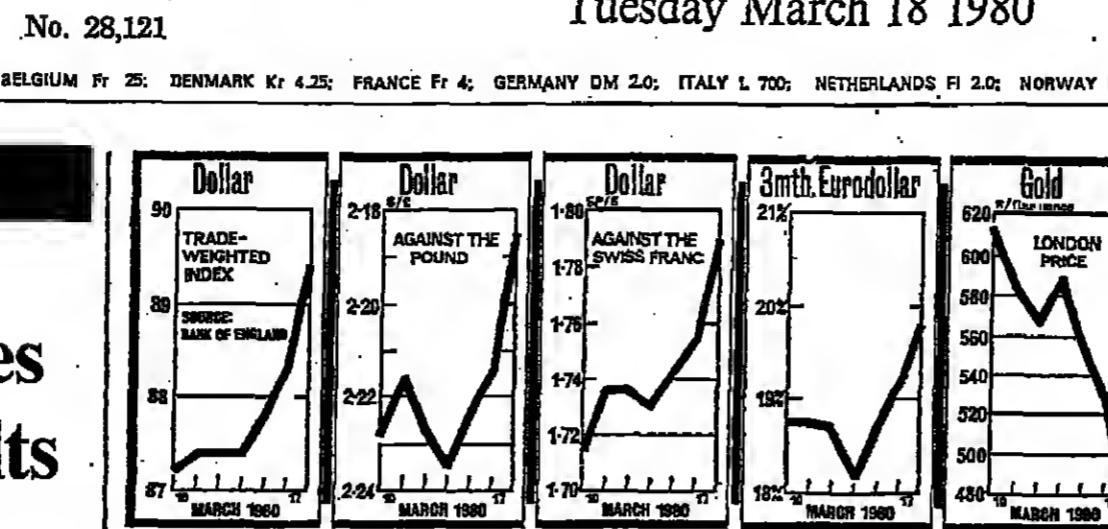
President Tito was undergoing continued intensive treatment. His condition was still very grave.

Aets-Zee is having problems - most of its animals have died of old age.

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES	FALLS	
Midland Bank	223 - 8	Exchequer 11pc	24 - 284
Channel Tunnel	220 + 90	Barclays Bank	412 - 6
Furness Witton	390 + 5	Barker and Dobson	18 - 4
Guthrie	777 + 12	Berex	180 - 6
		Blue Circle	290 - 6
		De La Rue	602 - 15
		Fairview Estates	230 - 8
		GKN	250 - 10
		KTZ	298 - 10
		Haslemere Estates	34 - 44
		Inveresk	34 - 44
		Johnson Matthey	260 - 7
		Ladbrooke	134 - 6
		Lonrho	90 - 5
		MEPCO	188 - 7
		Welscop	515 - 63
		Winkelhaak	112 - 5



## Carter's measures send dollar soaring

BY DAVID MARSH

President Carter's anti-inflation package received a resounding welcome from the foreign exchange markets yesterday as the dollar made further sweeping gains and the gold price plunged \$51 an ounce to \$479, its lowest level since Christmas.

Supported by rising Eurodollar interest rates, which touched a record 20 per cent in London, the dollar rose by about 2 per cent against the Deutsche Mark and other leading Continental currencies despite continued central bank intervention aimed at braking its strength.

With the gap between U.S. and West German interest rates now more than 10 per cent, the West German Bundesbank and other European central banks may be forced into further defensive interest rate increases to shore up their currencies if the dollar's strength persists.

Buttressed by high UK interest rates and the backing of North Sea oil, sterling held up fairly well yesterday.

It fell almost 3 cents against the dollar to close at \$2.1850, but firmed against Continental currencies and finished only fractionally lower on a trade-weighted basis.

The Bundesbank sold \$42.6m at the official Frankfurt fixing yesterday, and was thought to

have intervened substantially at times throughout the day.

But central bank intervention to bold down the dollar generally has become more restrained since the first week of March, when the authorities in Europe and Japan spent an estimated \$5bn defending their currencies.

Gold touched a low of \$474

Other reactions, Page 4

Lex, Back Page

at one point as selling pressure built up from investors forced away from bullion by rising interest cost of holding the metal.

It has fallen \$160 since the start of the month and is about \$370 below its record highs two months ago, but is still more than \$200 higher than this time last year. At these levels, gold could again attract demand from the jewellery industry.

The dollar closed in London at DM 1.8745 (DM 1.8325) and was

at SwFr 1.7890 (1.7540), taking its rise against these two currencies since the start of the month to more than 6 per cent. Its trade-weighted index rose to a new 21-month high of 89.4 (88.3).

Within the European Monetary System the Belgian franc, which received large-scale support from the Belgian National Bank last week, firmed slightly away from its lowest permitted levels, which it touched last week.

But the foreign exchange market still expects Belgium to raise further its 12 per cent discount rate to withstand a devaluation.

Sterling fell to \$2.1660 at one stage but later recovered, with the Bank of England giving small-scale support. Its trade-weighted index finished at 72.2 (72.3).

John Edwards, Commodities Editor, writes: There were heavy falls in platinum and silver following the downward trend in gold. But base metals

Continued on Back Page

## U.S. may consider tax cuts if Budget balances

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

PRESIDENT CARTER said yesterday he would consider proposing tax cuts once he is sure next year's Federal Budget is going to be in balance.

Defending his new anti-inflation package in a speech to civic officials from around the country who stand to be most affected by budgetary austerity, the President said any tax concessions must be designed to stimulate investment, productivity and savings.

"Now is a time for discipline - for all of us - and not a time for the promulgation of politics as usual," he said.

Earlier, a similar message had been delivered to Congress by Mr. Carter's adviser on inflation, Mr. Alfred Kahn, with the slight twist that Mr. Kahn said the Administration would consider tax cuts if the economy were plunged into a deep re-

cession.

Mr. Kahn was careful to stress that he did not think the new measures would induce a severe recession. But he said the potential for a sharp downturn in the economy was greater "the longer it takes to control inflation."

At the weekend, officials had warned that even selective tax reductions designed to assist businesses would not be proposed until there was evidence that the anti-inflation package was working.

But a number of influential Congressmen, including leaders of the House Budget Committee, have tentatively suggested that the proceeds from the oil import fee, for which the President is levying could be used to finance tax cuts rather than, as Mr. Carter wants, to act as a

guarantee that the 1981 Fiscal Year Budget will end up in balance.

According to the package, the Budget is projected to be in balance, or to show a small surplus, without lumping the oil fee revenues on the income side of the Treasury's balance sheet.

But the margin for error is small, particularly given uncertainty over the performance of the economy and doubt over whether Congress will pass the proposed withholding tax on interest and dividends.

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cession.

It will be another testing time for Sir Michael Edwards, BL chairman, and his management team, which recently outlined the mechanics of imposing the package unilaterally over the next few days and then give the unions a formal five-days' notice of the company's intentions.

Mr. Grenville Hawley, national automotive secretary

would, if necessary, consider changing individual workers' contracts of employment. One possibility would be to decree that all employees will report for work as usual on a particular day would be deemed to have accepted the changes.

Mr. Ray Horrocks, managing director of BL Cars, said imposing the package was the only option left open to the company. The unions, he said, had been asking for money that we have not got and therefore cannot give.

More foreign deals likely. Back Page

### BL prepares forced settlement

BY ALAN PIKE, LABOUR CORRESPONDENT

BL CARS was last night faced with having to impose an disputed 5 per cent pay and conditions package on a workforce which has rejected it in a ballot.

The last hope of a negotiated solution disappeared when long-drawn talks with national union officials and shop stewards in London broke down. Management representatives will consider the mechanics of imposing the package unilaterally over the next few days and then give the unions a formal five-days' notice of the company's intentions.

Mr. Grenville Hawley, national automotive secretary

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More foreign deals likely. Back Page

For latest Share Index phone 01-246 8026

## STEEL: BSC VOTE . . . IMPORTS STILL HIGH

### Ballot to go ahead

BY CHRISTIAN TYLER, LABOUR EDITOR

IMPORTS of steel into the UK have reached more than 80 per cent of last year's level in spite of pickets' attempts to blockade major ports during the current national steel strike.

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## EUROPEAN NEWS

FRANCE AND UK STILL FAR APART ON EEC BUDGET

## Schmidt fails in bid to bridge gulf

BY JONATHAN CARR IN BONN

**THE GULF** between the French and British positions in the EEC budgetary dispute remains wide despite new efforts by Herr Helmut Schmidt, the West German Chancellor, to help bring about a compromise.

Herr Schmidt is understood to have stressed in talks on Sunday evening in Hamburg with President Valery Giscard d'Estaing that Europe could not afford a crisis over the budget in addition to the turmoil over Afghanistan. But an official close to Herr Schmidt could not confirm that the discussions had made agreement on the budget issue more likely when the European Council meets in Brussels on March 31 and April 1. His judgment was simply that they had reduced the possibility of a disaster at that meeting.

Britain is demanding a big cut in its net budget contribution this year, on grounds that it will be paying more than any other member state, although its per capita income is among the lowest in the Community.

The Sunday talks in Herr Schmidt's Hamburg home—which covered Afghanistan and

COUNT Otto Landsdorf, the West German Economics Minister, failed to fully satisfy Polish requests for general purpose credit guarantees during a one-day visit yesterday, writes Christopher Bobinski in Warsaw. His offer of guarantees for credits worth DM 500m disappointed the Poles, who had said they needed DM 2bn, but the Minister explained that West

German regulations did not permit such guarantees. The guarantee for the DM 500m credit, which is half repayable over three years and half over five, was an exception made this year for Poland and there were possibilities of further guarantees for specific investment projects. A list of 19 such projects is now being prepared by the Poles.

East-West relations as well as the budget issue—followed discussions between the Chancellor and Mrs. Margaret Thatcher, the British Prime Minister, in London late last month. Further German-British talks will be held in London next week.

These contacts are aimed at seeing how far the standpoints of Paris and London—which are seen as the two poles in the dispute—might be brought together. If they are not, the West Germans fear that continued discord on the budget will spill over to affect not only other internal EEC matters but also Europe's efforts to reach a joint response to the Afghanistan crisis.

John Wyles adds from Brussels: Sir Geoffrey Howe, Britain's Chancellor of the Exchequer, was yesterday encouraged to offer an up-heat assessment here of the prospects of settling Britain's claim for a substantial reduction in its net contribution to the EEC budget. His assessment followed a "deafening silence" with which his remarks on the subject were greeted by his fellow Economic and Finance Ministers.

The Chancellor acknowledged

## Soviet economic performance picks up

BY DAVID SATTER IN MOSCOW

**THE SOVIET ECONOMY** performed much better during the first two months of this year than during the comparable period of 1979 when production was hampered by bad weather.

The weekly *Ekonomiceskaya Gazeta* reports that industrial production rose 6.3 per cent in January and February compared with the first two months of 1979 when the results were

so bad that they were not published.

Productivity rose 5.3 per cent

and *Ekonomiceskaya Gazeta*

says that republics and most industrial ministries met their targets.

The 1980 industrial production goal is a 4.5 per cent increase and the figures, which assume very poor results for January and February of 1979,

suggests that, with the boost in production in the first two months of this year, Soviet industry is on target.

The Soviet Union blames a poor overall economic showing in 1979 on the effects of severe weather at the start of the year and there is some support for this view in the latest figures.

Soviet industrial production as a whole rose only 3.4 per cent in

1979, the lowest such increase since the Second World War.

*Ekonomiceskaya Gazeta* reports that Soviet oil and gas production both exceeded their targets. Oil production increased 5 per cent compared with the same month last year. They have increased by more than 19 per cent over the past 12 months.

## Trade gap widens in France

By Robert Mauchner in Paris

**FRANCE** SUFFERED another heavy seasonally-adjusted trade deficit of FFr 4.25bn (£450m) in February, bringing the accumulated shortfall since the beginning of this year to nearly FFr 8.95bn (£950m), only marginally less than the total deficit for 1979 of FFr 10bn.

Over the past three months the average monthly deficit came to FFr 3.3bn, some FFr 2.9bn more than during the same period 12 months ago.

According to the French Trade Ministry, the high price of imported energy was again responsible for much of the deficit. The February energy bill totalled FFr 9.4bn (£1bn) some FFr 3bn higher than during the same month of 1979, while the average price for one tonne of imported crude oil was as much as twice as high as at the beginning of last year.

The Trade Ministry admitted, however, that high energy prices do not tell the whole story and that imports of other products have also been rising by leaps and bounds. Thus, imports of capital goods reached FFr 6.7bn last month, some 18 per cent up on the same period of 1979.

Imports of cars and lorries also jumped by 34 per cent to FFr 3bn, while imports of household durables and other consumer goods rose by 36 per cent to more than FFr 7bn.

More encouraging was the continued progress of exports, which rose by 3.1 per cent in February compared with the same month last year. They have increased by more than 19 per cent over the past 12 months.

By yesterday, several far left

## Berlinguer to visit Italy as relations improve

BY PAUL BETTS IN ROME

**CINA HAS** invited the Italian Communist party leader on an official visit next month for the first time in 20 years. This represents a milestone in the two parties' relations which have been severed for two decades, and is the culmination of efforts to normalise relations.

Sig. Enrico Berlinguer, the Italian Communists' chief, had informal talks with Chairman Hu Guofeng in Hanoi during the Chinese leader's state visit last year. Several Italian Communist delegations were subsequently invited to China, and for the first time the Italian Communist congress last year was given ample coverage in China.

Relations between the two parties were broken 20 years

ago when China accused the Italian Communists of a "revisionist" attitude towards Marxism-Leninism and maintaining too close a link with the Soviet Union.

But in the past few months, Peking appears to have looked

with favour upon the Italian party's condemnation of the Soviet invasion of Afghanistan.

However, the Italian Communists have gone to some pains in the past 18 hours to emphasise that Sig. Berlinguer's visit is not the beginning of an alliance between them and the Chinese against Moscow.

Sig. Giancarlo Pajetta, the veteran Italian Communist leader, who was the last representative of the party to lead an official delegation to Peking, stressed that the visit was part of the gradual thawing of relations. But it is bound to have significant implications in Italy as it appears to be further evidence of the Italian party's efforts to affirm its independence from Moscow.

## Cossiga prepares to step down

BY RUPERT CORNWELL IN ROME

**THE ITALIAN** Prime Minister, Sig. Francesco Cossiga, will open a parliamentary debate tomorrow which is likely to deliver the coup de grace to his seven-month-old minority administration. However, as the familiar machinery of consultations moved into action again over what will be Italy's 42nd government crisis since the fall of Fascism, political events were overshadowed temporarily by another terrorist killing.

The victim, 82-year-old Dr. Nicola Giacumbi, Public Prosecutor of Salerno, was shot dead near his home in the city, 40 miles south of Naples. He is the thirteenth magistrate to die at terrorist hands since 1976.

By yesterday, several far left

groups had claimed responsibility for the killing which marked one of the first serious terrorist incursions into the south of Italy.

Sig. Cossiga, meanwhile, saw President Sandro Pertini and the heads of both Houses of Parliament to discuss the Government's crisis. The Prime Minister's formal resignation is expected on Thursday at the end of what is likely to be a two-day debate.

There appears to be two possible solutions for a new government, whose formation is likely to be particularly difficult. Matters are complicated further by the looming regional poll, which is virtually a mini-general election and is due between mid-May and mid-June.

The most stable—and less likely—formula is a coalition of the "left-centre" headed for the first time since the war by the Social and emancipating the small Republican, Social Democrat and Liberal parties, as well as the long-running Christian Democrats.

The other option is another, essentially holding, government headed by the Christian Democrats and supported directly or indirectly by the Socialists and Republicans. However, matters are uncertain and jealousies

not only between, but within, the parties concerned could make a new general election inevitable. It would be the fourth since 1972.

## Concern at textiles orders fall

By Kevin Donn in Hamburg

**NEW ORDERS** received by the West German textiles industry began to fall in the last three months of last year, causing concern about production prospects in the sector in the second half of 1980.

In the first nine months of 1979 new orders were running at about 4 per cent above the previous year's level, but demand started to weaken in the last quarter with new orders 2.5 per cent down on the final three months of 1978.

The trend accelerated towards the end of the year with new orders 3.1 per cent down in December. Prospects in the allied clothing sector appear equally difficult with new orders in the final quarter of 1979 down by 5.3 per cent on the corresponding period of 1978.

According to the latest figures released by the West German Textiles Industry Federation, textiles sales rose by 4 per cent last year to a total of DM 32.3bn (£2bn). The clothing sector's sales increased by 3.2 per cent to DM 19.5bn (£5bn). In the last month of 1979, however, both activities saw sales fall below the corresponding month in 1978; textiles sales declining by 2.2 per cent and clothing sales by 5.7 per cent.

The deep-seated problems facing the textiles industry in Western Europe are shown by the comparative performance of West German textiles against other sectors of industry.

Sales by the whole of West German manufacturing industry increased by 10.4 per cent compared with the 4 per cent rise achieved by the textiles. New orders rose by 10.8 per cent, textiles achieved only a 2.2 per cent increase, while manufacturing industry managed to push up production by 5 per cent while textiles output rose by only 3.8 per cent. At the same time clothing production actually fell by 0.3 per cent compared with 1978.

However, compared with most other West European countries, the West German textiles industry has performed surprisingly well, staging a recovery from the recession year of 1974 largely through a programme of extensive restructuring and investment in new plant, which has involved the closure of many plants and the loss of thousands of jobs.

According to the Federation, no less than 893 companies have dropped out of the sector since 1970, leaving a total of 1,703. At the same time 185,970 jobs have disappeared from the industry in the past decade, a loss of more than a third of the workforce.

In five of the last 10 years production has fallen, but last year it was again 8 per cent above the 1970 level, an achievement made with less than two-thirds of the workforce.

The industry's deficit on its balance of trade reached a new record level last year, however, of DM 7.9bn (£2bn), a rise of 17.9 per cent over 1974.

**FINANCIAL TIMES**, published daily, Sunday and holidays. U.S. subscription rates \$355.00 per annum. Second Class postage paid at New York, N.Y., and at additional mailing centres.

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## OVERSEAS NEWS

## Japan's payments deficit falls sharply to \$1.24bn

BY RICHARD C. HANSON IN TOKYO

**SHARPLY HIGHER** oil and month) and by a fairly steady drop in the current account deficit again last month, but since a peak last November.

Government economists expect the current account to remain in deficit for the rest of the year.

The February current account deficit of \$1.24bn (£559m) compared with \$3.37bn in January, according to the preliminary report of the Ministry of Finance yesterday.

The figures also showed that for the first time since December 1978 the combined current account and the long-term capital account (together known as the basic balance) produced a small surplus of \$60m.

Officials are encouraged by the trend in long-term capital inflows (a record \$1.3bn last

February imports jumped 46 per cent from a year ago to \$9.38bn. On a cost-including freight basis oil accounted for 38.8 per cent of imports.

The surpluses which Japan has shown in the long-term capital account since the beginning of the year are mostly from a sharp reduction in Japanese lending overseas at the request of monetary authorities.

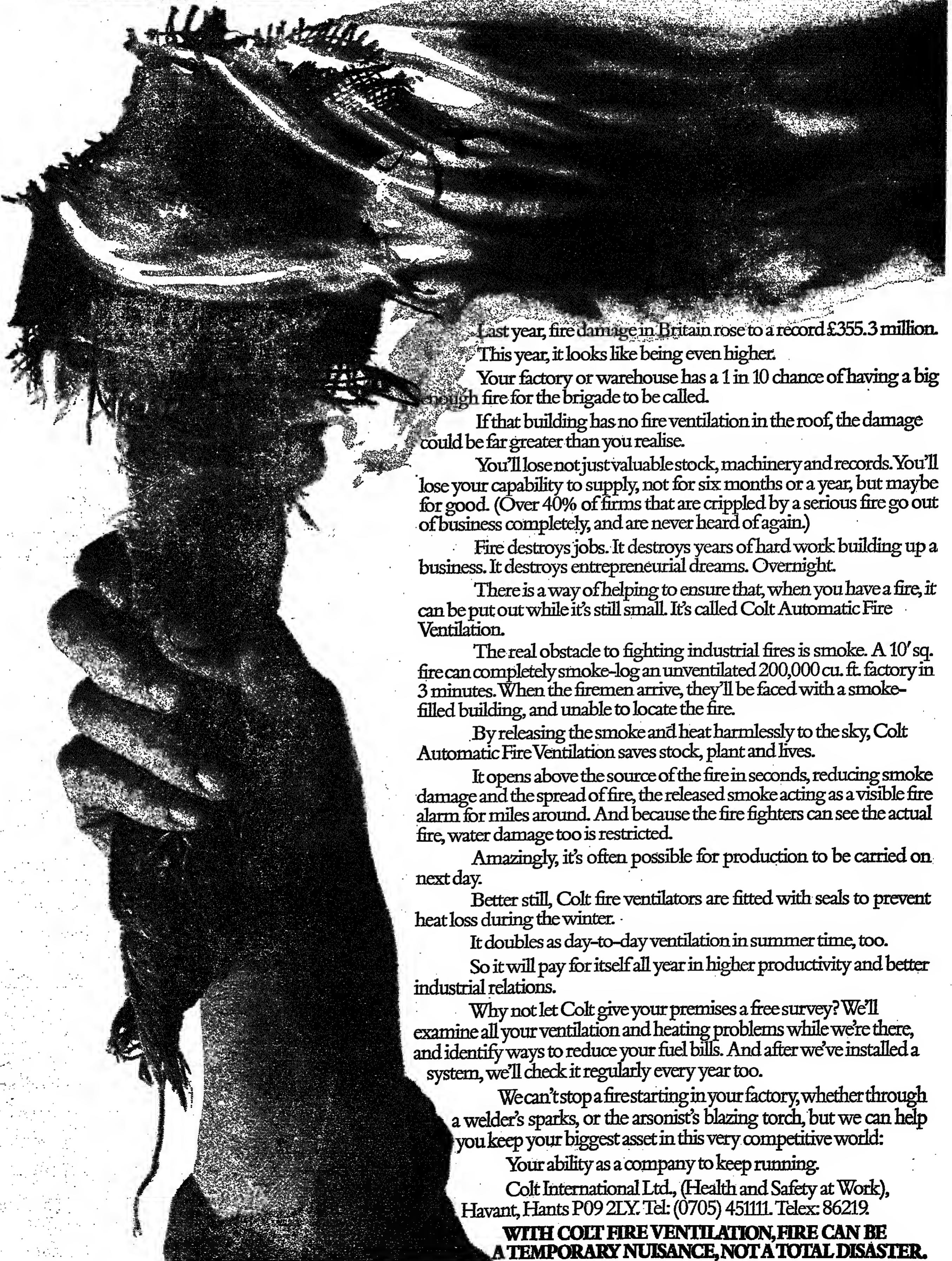
It appears that Japanese investors have also been selling off their holdings in foreign (particularly U.S.) equities while foreign investors stepped up investment in Japanese securities.

The resulting inflow of capital last month reduced the overall balance of payments deficit to \$800m from \$2.2bn in January.



delay  
orters

# IN OLYMPICS YEAR, BRITAIN WILL SET A NEW RECORD IN FACTORY FIRES.



Last year, fire damage in Britain rose to a record £355.3 million. This year, it looks like being even higher.

Your factory or warehouse has a 1 in 10 chance of having a big enough fire for the brigade to be called.

If that building has no fire ventilation in the roof, the damage could be far greater than you realise.

You'll lose not just valuable stock, machinery and records. You'll lose your capability to supply, not for six months or a year, but maybe for good. (Over 40% of firms that are crippled by a serious fire go out of business completely, and are never heard of again.)

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The real obstacle to fighting industrial fires is smoke. A 10' sq. fire can completely smoke-log an unventilated 200,000 cu. ft. factory in 3 minutes. When the firemen arrive, they'll be faced with a smoke-filled building, and unable to locate the fire.

By releasing the smoke and heat harmlessly to the sky, Colt Automatic Fire Ventilation saves stock, plant and lives.

It opens above the source of the fire in seconds, reducing smoke damage and the spread of fire, the released smoke acting as a visible fire alarm for miles around. And because the fire fighters can see the actual fire, water damage too is restricted.

Amazingly, it's often possible for production to be carried on next day.

Better still, Colt fire ventilators are fitted with seals to prevent heat loss during the winter.

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narrow  
win in  
Puerto Rico

ILLINOIS

## WORLD TRADE NEWS

### Burmah Oil may get \$85m from Japan Indonesia gas deals

By RICHARD COWPER IN JAKARTA

**BURMAH OIL**, the once ailing British oil shipping company, is likely to earn increased revenues, believed to be at least \$85m (£38m) by 1982, as a result of two major liquefied natural gas (LNG) deals recently negotiated between Indonesia and Japan.

Burmah, which already has a 20-year LNG shipping contract with Pertamina, Indonesia's state-owned company, will transport the extra 3.75m tonnes of LNG sold under the new agreements.

Under the terms of the first deal, agreed secretly last September, Pertamina is pledged to provide JILCO, a Japanese consortium which now imports all Indonesia's LNG production, an extra 3.4m tonnes up to 1982. In the second deal, signed in Jakarta earlier this month, Pertamina has agreed to sell 350,000 tonnes of LNG to Tokyo Electric, Japan's largest utility, this year.

Under the terms of its 1973 LNG shipping agreement with Pertamina, Burmah is obliged to take Indonesian natural gas up to the maximum capacity of its seven-ship LNG fleet, for the first half of 1979.

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### Italians in Jakarta nuclear agreement

By Richard Cowper

ITALY and Indonesia yesterday signed an agreement to extend further their co-operation in the field of nuclear energy. Indonesia is expected to announce a decision soon to build a nuclear reactor research centre, which it is hoped will be ready by 1986. The centre, which will cost about Lire 180bn (£26m), will consist of a heavy water research reactor and a number of laboratories.

An expert in LNG shipments in Jakarta estimates that the increased number of loads should bring Burmah extra revenues of at least \$85m over the next four years.

Mr. Alan Wheeler, Burmah's representative in Indonesia, declined to confirm or deny the figures, but pointed out that for the September JILCO deal, no new shipping contract between Pertamina and Burmah was necessary.

Burmah, which showed a consolidated loss of £22.8m on its shipping side last year, registered considerably improved results in the first half of 1978. Its consolidated shipping loss of £5m for the first half of 1978 fell to £4.3m in December.

Nissan Motor said it exported a record 127,300 vehicles in February, up 26.2 per cent from 101,700 in January, and up 62.8 per cent from 78,200 a year ago with the previous record 120,800 in September, 1977.

The two companies said their

February exports were helped by continued good sales to the U.S. and Europe, and a sharp rise in Middle East shipments.

Toyota's February export total comprised 96,800 cars, 48,700 trucks, and 2,900 buses; and Nissan's 88,300, 36,900, and 1,100 respectively.

Toyota exported 61,700 vehicles of the U.S., up 22.4 per cent from a year ago, while Nissan shipped 57,100 to the U.S. up 10.1 per cent.

Toyota's exports to Britain were 4,500, up 25.5 per cent from a year ago, while Nissan exported 14,000 to Britain, up

41.3 per cent. Their exports to Saudi Arabia were 9,500 and 5,400, up 56.7 per cent and 61.7 per cent respectively.

Toyota sold 4,900 vehicles to West Germany, up 9.3 per cent from a year ago, while Nissan shipped 3,700 to Canada, up 61.8 per cent.

Toyota said its February production was 288,900, up 14.1 per cent from January and up 29.5 per cent from a year ago.

Nissan's February production rose 18.2 per cent to 215,100 from January and up 21.3 per cent from a year earlier, Nissan said.

An order for 40 trucks, worth £1.5m has been won by Scammell, the specialist vehicle manufacturers within Leyland Vehicles.

The order was placed by the Sudan Shipping Line for its road transport company, Trans-Sudan, which is managed by Redcliffe International (UK).

Designed for operation at up to 65 tons, GCW, the 40 6 by 4 Crusader tractive units will be used to transport containers and general cargo from Port Sudan to Khartoum—an 800-mile trip, 100 miles of which is off-road.

machinery plant in Cork, which will employ 90.

Other investments comprise Prime Computers, an electronics concern, which will open a plant in Dublin, which will employ 270. Molex, which manufactures electronics connectors and terminals, whose expanded facilities in Shannon will employ 250 and Sorec Technology, another electronics company, which will employ 140 in a new plant in County Mayo.

The value of the investments by these latter companies was not announced.

Officials of Ireland's Industrial Development Authority are particularly pleased that three of the companies are in electronics.

This is the fastest growing sector in Irish industry.

Australian airline to buy 21 jets from Boeing

BY PATRICIA NEWBY IN CANBERRA

ANSETT AIRLINES of (TAA), Australia's other major domestic carrier announced late last year that it would re-equip with the wide-bodied Airbus A-300.

The decision by the two airlines to re-equip with different aircraft is another example of moves in the past two years for the airlines, one of which TAA is Government-owned, to go their separate ways.

Until 1978 the airlines bought the same aircraft at the same scheduled times at the same price.

In recent weeks they have been discounting air fares and altering the pattern of their operating schedules.

The Government has welcomed greater innovation and competition within the so-called two-airline policy.

### Iran, Japan still at odds on chemical project

By Simon Henderson in Tehran

THE HEAD of the Japanese companies involved in the \$3.3bn Iran-Japan petrochemical company plant at Bandar Khomeini has returned to Tokyo after a visit to the site, and it is clear that all is still not well with the project.

Mr. Ali Akbar Moinfar, the Iranian Oil Minister, said that Mr. Etsuro Yamashita, the managing-director of the Mitsubishi consortium, which is the Japanese partner, had returned for a "period of grace" lasting three weeks. Work on the site officially restarted this month after a year's suspension because of the Iranian revolution and then problems over financial details and the composition of the workforce. However, Iran is apparently dissatisfied over the small scale of present work and has threatened to bring in other experts if Japan does not finish the job which is 85 per cent complete.

Japanese officials in Tehran admit that Mr. Yamashita asked Iran to be given more time to deal with the problems, and they imply that it could be several weeks before work begins on a larger scale. There are about 50 Japanese engineers on the Gulf coast site now compared with 2,000 before the revolution, and they say it will be some more. The Mitsubishi consortium's 50 per cent investment in the project, which has recently been more heavily undertaken by the Japanese Government, is believed to be a serious embarrassment for the company.

Mr. Yamashita's latest visit—the second in a month—had been expected to iron out remaining difficulties, but official comments that Japan still hopes to reach complete agreement on how to restart it indicate more is to be done. Mr. Yamashita or his deputy is expected to return again to Iran within a month.

### French to build canal in Sudan

Cie de Constructions Internationales (CCI) has won a FF 765m (£69.3m) contract to construct a canal at Jonglei in Sudan. Reuter reports from Paris.

The 360-kilometre canal is

scheduled to be completed by

1985 and will cut across a

marshy loop in the upper

Nile where there is heavy

water loss due to evaporation.

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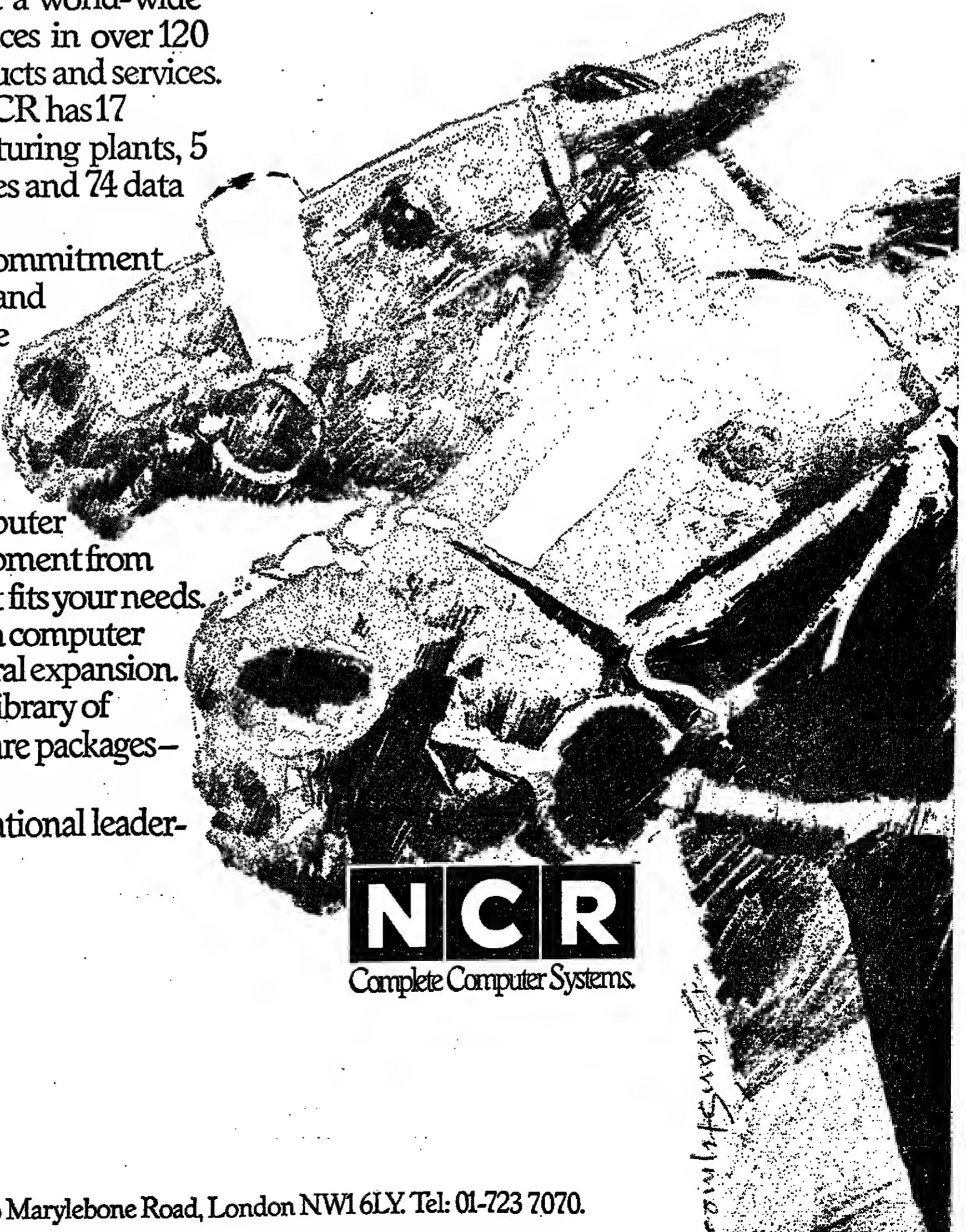
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## UK NEWS

# Government is warned of 'damaging' policies

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE GOVERNMENT'S present policies will rapidly depress and permanently weaken the British economy without necessarily reducing the rate of inflation, the Cambridge Economic Policy Group warned last night in a gloomy pre-Budget bulletin.

The bulletin says that, literally interpreted, these policies would cause the economy to collapse in a year or two.

The group, 10 economists led by Mr. Wynne Godley, has been extremely critical of the policies adopted by both the current and last Government on the view that North Sea oil has been used to bolster the exchange rate and so to destroy industry.

The group has urged the imposition of general import controls. As reported in yesterday's Financial Times, Mr. Godley's views were strongly criticised by other leading economists at a recent meeting at the Bank of England.

The bulletin anticipates results of the annual Cambridge Economic Policy Review to be published next month.

Mr. Godley's team believes that "in the short term, chaos seems assured, with severe recession, loss of financial control by the Government and a high rate of inflation. Finding

recovery strategies in these circumstances is a bit like trying to plan the rebuilding of a city which is just going to be shattered by an earthquake."

The key issue, on this view, is the rise in the exchange rate to a level which can only be called absurd. The consequent decline in exports and rise in imports will depress national income and reduce the tax yield by so much that "it would be impossible to prevent any rise in the public sector borrowing requirement over the next two years without introducing restrictive Budget measures worth around £7bn."

If a £7bn package is regarded as unacceptable the toughest Budget now imaginable, with measures worth £24bn, would still result in an unprecedented large fall—of at least 5 per cent—in business output this year. Unemployment would rise between 50,000 and 100,000 a month from now on.

The loss of net revenue to the Government through the destruction of income and employment will increase public sector borrowing towards £20bn next year.

"In a word, the contractionary impetus is likely to be so enormous that no acceptable degree of fiscal severity will be able to keep

"Realistically, the exchange rate cannot hold indefinitely at its present level. Whether the Government makes its own U-turn or has the tiller wrenched from its hands, the most certain thing about the next 18 months is that the exchange rate must fall."

• The methods and approach of the Cambridge Economic Policy Group are criticised in an article in the latest issue of *The Three Banks Review* by Professor Patrick Minford of Liverpool University.

He says: "It is hard to know how to react to a model which pays so little attention to either research or the opinions of the profession at large," though its work "has undoubtedly contributed to the progress of empirical research on the UK economy."

That money has nearly run out (and may last less than a month) and the quest for a takeover has so far been unsuccessful. Inquiries in Japan and Europe came to nothing, talks with a U.S. businessman were called off, and the main hope now is a UK group with experience in the motor industry.

The agency first invested in Stonefield in 1976 when it was approached by the company's founder, Mr. Jim McElvane, a dynamic local entrepreneur who had already made his fortune twice over and was convinced he was going to do it a third time.

There was every reason to believe him. He had a survey, suggesting there was a gap in the market and potential sales of 2,000 vehicles a year, contracts to help sell the trucks in the initial period and the drive to push the project through. Best of all, from the agency's standpoint, he wanted

to base his company at Cumnock, Ayrshire, a town hardly hit by industrial closures.

One supports the Government's stand, arguing that the money must run out at some time and it would be best if the company found a buyer with the resources to continue developing the truck (particularly for defence, fire fighting and ambulance work) and ability who was prepared to join an unknown firm backed by a little-known, Government-funded body.

But the biggest difficulty of all was in selling the vehicle. The Ministry of Defence, the biggest potential customer, took much longer than expected to test and approve the Stonefield, and finding UK and overseas distributors proved headache.

A few sales were made, but not enough to cover the operating costs and, in spite of a cut of a third in the workforce, the losses have mounted.

Inside the agency there



Two versions of the Stonefield 4 x 4 vehicle: Will a buyer be found to keep it in Scotland?

are two lines of thought about what would be the best outcome.

Less than a year later, Mr. McElvane died, and the problem began. Mr. McElvane was the first one, solved by increasing the agency stake from 49 to 76 per cent. Management was less easy, and it took six months to find a managing director of experience and ability who was prepared to join an unknown firm backed by a little-known, Government-funded body.

The other view fears that if such a company can be found, it will probably decide sooner or later that production can be done more easily and cheaply somewhere else—perhaps in the Midlands, or wherever else the buyer has its own manufacturing plant.

In spite of its neat modern factory and its loyal workforce, there is nothing now done at Cumnock that could not be done more cheaply in a larger plant where overheads were shared with other products. The truck relies on bought-in components for its

engine, gearbox and axles, and its chassis, although ingenious in its design, is a simple fabrication.

Finding another entrepreneur—an individual prepared to take a personal interest in the factory as it stands, would be the ideal solution, but time is short and the agency may not be able to afford to turn away a company which might end up abandoning Stonefield into a larger industrial group.

As that case, the Scottish Development Agency could end up having paid the development costs of a promising new product, but seeing little benefit from it for the Scottish economy.

For whatever happens, the agency has little prospect of getting much of its money back. A potential buyer, if one can be found, will have the option of using the fact that the agency is negotiating against the clock to lever the price down, or waiting until the company is liquidated and buying it from the receiver.

## House prices 'mainly stable'

BY MICHAEL CASSELL

HOUSE PRICES are stable or rising only slowly, according to the Royal Institution of Chartered Surveyors.

In a poll of more than 100 estate agents throughout the country 60 per cent reported no change in average prices, although fewer reported cases of falling prices.

In the three months to the end of January nearly 20 per cent of agents said they were recording lower house prices. By the end of February the figure had fallen to only 9 per cent.

Of the agents who suggested that prices were rising most said the increases were confined to between 2 and 5 per cent. Last year average new house prices rose about 30 per cent, although they increased only 5 per cent in the first quarter.

Mr. John Thomas, deputy chairman of the RICS public relations group, said: "Most firms report more activity and an increased number of houses and flats available. More house sellers are placing their names in the hands of agents than in the previous few months.

"Fewer agents report price falls and the average house is much in demand."

"Most agents agree that with prices continuing to hold through the winter months, there is very little doubt that they will be higher by mid-summer."

## State aid to the arts up to £70m

By Antony Thornecroft

THE ARTS COUNCIL is to receive £70m from the Government in 1980-81, of which £60m will go towards revenue for the council's 1,200 clients and £10m is earmarked for capital projects.

The total confirms the advantage for the arts in staying in Mr. Norman St John-Stevens, a Minister for the Arts who is also a member of the Cabinet and a force in the Government.

In a period of widespread cuts in Government spending the arts have escaped relatively unscathed. It is difficult to arrive at a precise percentage increase in the subsidy because the 1979-80 figure of £61.27m included a £1.5m contribution towards the Royal Opera House, Covent Garden, rebuilding appeal after a £1.3m cut in the Government's initial round of expenditure savings.

But the arts can be reckoned to have received at least 14 per cent more, which is roughly in line with the Government's inflation forecast for the year.

Despite Mr. St John-Stevens's achievement, the council still faces financial problems in the coming year.

Its attitude to the June, 1979 Budget reduction was to confirm its clients' grants for 1979-80 but warn them of a 2 per cent reduction carried through to the next financial year.

The council has outstanding commitments from previous years of a record £9.424m, and these will have first claim on its attention.

Very few new ventures will be backed in 1980-81 and current clients cannot all expect an increase in aid in line with inflation. Even so the council believes that any cuts in real terms should not cause too many new problems.

## More help for blind urged

By Lisa Wood

A CALL for more practical help to be given to the blind by electricity boards is made today by the Electricity Consumers' Council.

Blind people have particular problems in identifying meter readers and other officials, the council says in a discussion paper, Electricity Board Services for Blind Consumers.

It suggests wide publicity of existing password schemes.

The paper also recommends other boards to follow the example of the North Western Electricity Board which reduces the call-out charge for small repairs which blind consumers are unable to do.

None of the electricity boards provide information or bills in braille, so the Consumers' Council urges the Electricity Council to finance a cheap information pack in braille or on audio tape for distribution by organisations which cater for the blind and partially sighted.

## Communicator of the year

SIR JAMES GOLDSMITH, chairman of Cavenham Foods and publisher of *Now!* magazine, was yesterday named "Communicator of the Year, 1980."

The award, for outstanding contribution to communication in trade and industry, was presented by Mr. William Whitelaw, Home Secretary, on behalf of the British Association of Industrial Editors.

### RAY PERMAN EXPLAINS THE PROBLEM FACING A SCOTTISH VEHICLE

## Stonefield trucks create dilemma

By Ray Perman,  
Scottish Correspondent

IN ITS efforts to resolve the Stonefield Vehicles crisis, the Scottish Development Agency faces a dilemma: to ensure the success of the venture, the agency might have to sacrifice its original objective in backing the company—the creation of jobs in an area that badly needs them.

Stonefield, which makes a range of rough terrain trucks, had absorbed nearly £2.3m when the agency went to the Government last year to ask for another £2m to keep it going. The reply of Mr. Alex Fletcher, Scottish Industry Minister, was to sanction only a further £600,000 and to order the agency to seek urgently for a buyer for all or part of its 76 per cent holding.

That money has nearly run out (and may last less than a month) and the quest for a takeover has so far been unsuccessful. Inquiries in Japan and Europe came to nothing, talks with a U.S. businessman were called off, and the main hope now is a UK group with experience in the motor industry.

The agency first invested in Stonefield in 1976 when it was approached by the company's founder, Mr. Jim McElvane, a dynamic local entrepreneur who had already made his fortune twice over and was convinced he was going to do it a third time.

There was every reason to believe him. He had a survey, suggesting there was a gap in the market and potential sales of 2,000 vehicles a year, contracts to help sell the trucks in the initial period and the drive to push the project through. Best of all, from the agency's standpoint, he wanted

to base his company at Cumnock, Ayrshire, a town hardly hit by industrial closures.

One supports the Government's stand, arguing that the money must run out at some time and it would be best if the company found a buyer with the resources to continue developing the truck (particularly for defence, fire fighting and ambulance work) and ability who was prepared to join an unknown firm backed by a little-known, Government-funded body.

The other view fears that if such a company can be found, it will probably decide sooner or later that production can be done more easily and cheaply somewhere else—perhaps in the Midlands, or wherever else the buyer has its own manufacturing plant.

In spite of its neat modern factory and its loyal workforce, there is nothing now done at Cumnock that could not be done more cheaply in a larger plant where overheads were shared with other products. The truck relies on bought-in components for its

for food, beverages and tobacco, and to a lesser extent chemicals. These were more than offset by a sharp increase in the deficit on trade in oil, caused by higher oil prices, and by a worsened balance on erratic items such as ships, precious stones and aircraft.

The terms of trade—the ratio of export prices to import prices—has continued to decline, falling by about 3 per cent on a three-month comparison. The fall is partly due to increased prices of oil and

silver.

The surplus on invisible trade—services, interest, profits and dividends, and transfers—is estimated at £50m a month. The latest figures cover the fourth quarter, when credits were £5.57bn and debits £5.5bn, giving a surplus of £71m in the quarter. The invisible surplus of the private sector and of public corporations (excluding transfers) was £1.06bn in the quarter, almost offset by a deficit on Government transactions.

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construction of the nuclear power station at Torness, East Lothian.

The loan goes towards building two 680-MW advanced gas-cooled reactors, due to come on stream in 1986-87 and 1987-88. A nuclear power station of this size can save the equivalent of more than 2m tonnes of oil a year.

The remaining £19m goes in two loans to the National Water Council:

• £12.3m for 13 years at 12.3 per cent will be passed on to Northumbrian Water Authority to help finance the £140m sewerage and sewage disposal scheme on Tyneside, towards which the EIB has already provided £40m;

• £6.7m for 14 years at 12.3 per cent goes to Yorkshire Water Authority for a £43.5m improved sewerage and sewage disposal project in the Sheffield area, towards which the EIB has already lent £15m.

Both projects are aimed at attracting new industry to compensate for labour shedding in the shipbuilding and heavy engineering industries in the Tyne area and in the steel and coal industries in the Sheffield area.

In each case the bank has given support because of the importance of faster, better communications in promoting regional development.

The South of Scotland Electricity Board has been granted a £25m loan for 15 years at 11.9 per cent. This is to help finance for the same period one year ago.

This follows loans to BR for similar projects—£36.9m in 1978, £7.2m in 1977, and £11.6m in 1976.

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Lord Mansfield, Minister of State at the Scottish Office in Aberdeen, said yesterday that the Government was committed to using transport subsidies to reduce the cost of the "road to the Isles."

Lord Mansfield said: "We are going to travel along the road to a full RET or its equivalent."

This year, Caledonian MacBrayne will receive a block grant of £5m to reduce deficits on its 25 services operated to the Western Isles, and P & O,

serving Orkney and Shetland, will receive £1.6m—representing an extra £500,000 for the Northern Islands and £1.3m for the Western routes.

The deadline of July 31 has been set for representations from island groups. The subsidies will be introduced in phases over several years.

Last night the scheme was welcomed by island local authorities.

## Extra grant for island ferries

THE GOVERNMENT plans to increase ferry subsidies to Scottish Island communities. The scheme, which will be phased in over several years, could cost up to £5m a year at 1978 prices.

Lord Mansfield, Minister of State at the Scottish Office in Aberdeen, said yesterday that the Government was committed to using transport subsidies to reduce the cost of the "road to the Isles."

The cash will be in the form of the Road Equivalent Tariff, subsidising the cost of transport as if the same journey had been made by road.

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**UK NEWS****QC tells of 'mirror image' fraud**By Raymond Hughes,  
Law Courts Correspondent

**CONSPIRACY** and commercial fraud on a large scale were alleged in the High Court yesterday against seven former employees of Sybron Corporation of the U.S. and its UK subsidiary, Gamlen Chemical Company (UK).

Mr. Andrew Leggatt, QC, for Sybron and Gamlen, told Mr. Justice Walton that there had been a conspiracy to set up a "mirror image" business in competition with Sybron in Europe.

He alleged that, while still employed by Gamlen, the conspirators had carried out their plan to such a way as to hide and disguise their interest in the new venture, which had involved setting up a group of companies under the name of Rochem.

The bearing, expected to last eight weeks, is concerned only with questions of liability. Any damages due would be decided at a subsequent hearing.

The defendants — Rochem, Rochem Internationals, Rochem (Equipment), seven former employees of Gamlen, and three others — deny the allegations against them.

Mr. Leggatt said Sybron had a worldwide network of companies specializing in the sale of chemicals and equipment, in particular for cleaning ships and industrial plant. Gamlen operated in the UK and there were other subsidiaries in various European countries.

The essence of the conspiracy had been that certain of the individual defendants had, with foreign representatives of Sybron, assisted in setting up the Rochem companies.

In breach of their duty of good faith to Gamlen, the employees had conspired to set up the rival concern in each of the countries in which Sybron operated.

During and after their employment by Gamlen, the conspirators had sought to persuade other Gamlen employees to join Rochem; used their knowledge, particularly of Sybron's formulae and chemical manufacturing methods, for Rochem's benefit; and represented to prospective customers that Rochem was operating as successor to Sybron and Gamlen, which were said to be going bankrupt or out of business.

The conspirators had also sought legal advice from Sybron and Gamlen's solicitors about the remedies that would be open to the two companies against Rochem — while affecting to know nothing about Rochem, said Mr. Leggatt.

A variety of orders are sought against the defendants — declarations, injunctions, accounts and damages — including damages for conspiracy, injurious falsehood and unlawful interference with contractual relations.

The hearing continues today.

**£3,200 paid for 'lost' Gainsborough**

A "LOST" PENCIL drawing by Gainsborough, which has not been seen in public for 50 years, sold for £3,200 at a Phillips auction of watercolours and drawings yesterday. It showed a man and a woman in a wooded landscape.

A pencil-and-chalk drawing by John Frederick Lewis, an Arab guard was bought by Reed for £2,600. The sale totalled £55,055.

At Christie's auction of art nouveau, art deco and studio pottery an Argy Rousseau pate-de-verre oviform vase went to Arwas, the London dealer, for £2,300. A large Galé cameo oviform vase realised £1,800 to the Brock Street Gallery, Bennett, also of London, paid

**SALEROOM**  
BY ANTONY THORNCROFT

£1,800 for a stoneware circular dish by the Japanese potter Shoji Hamada.

A Beni Lulu wood protective figure, 9½ inches high, from Africa, made the top price of £3,800 in a routine sale of tribal art at Sotheby's. The British Museum paid £90 for a group of six pre-Columbian textile fragments from Peru. The top price on the first day of a printed book sale was £8,600 for the 20-volume Botanical Cabinet of 1813-1833, by Conrad Loddiges.

On March 20 Sotheby's is to sell the earliest known English piano.

It was made by Johannes Zumbo in 1766 and is one of 11 keyboard instruments from the collection of John Broadwood and Sons, the most celebrated keyboard manufacturer of the 18th and 19th centuries.

The invention of the piano is attributed to Bartolomeo Cristofori of Florence in 1709. The earliest extant piano, dated 1720, is in the Metropolitan Museum, New York.

The Zumbo is expected to go for between £2,500 and £3,500.

**Tough financial goals set for British Rail**

BY LYNTON MCCLAIN

**THE GOVERNMENT** yesterday set British Rail tough financial targets for its loss-making freight business and its successful Inter-City passenger service, as a first step towards making both financially independent and able to justify new investment.

Mr. Norman Fowler, Transport Minister, told MPs the aim was that the businesses should, as soon as possible, be able to support the renewal of their assets."

The final target date for this is still being discussed by the Government with British Rail.

In the meantime, the interim financial targets published yesterday will enable the Government to measure progress towards the required improvement in the business performance of rail freight and Inter-City.

The results achieved between now and 1982 — when the interim targets will be reviewed — will be used to decide the level of new investment. This will include investment in the 150 mph

advanced passenger trains (APT) which BR hopes will enter limited service to Scotland in May.

British Rail would like Government approval for 60 APT train sets, valued at a total of more than £150m. Approval will depend on Inter-City making substantial more profit.

The Government's general objective is that freight and Inter-City services should be able to support renewal of assets by earning an operating profit, at current cost, sufficient to yield a required rate of return on investment. This would be after each sector had covered all costs, including a share of the indirect costs — track signalling and other fixed costs — of the rail network.

Mr. Fowler said the targets demand "significant changes and developments in the businesses."

In particular, rail freight "will have to secure major improvements in productivity." This is a reference to the urgent need — now being discussed with the rail unions

— to close 458 rail freight terminals and 38 wagon marshalling yards.

The freight business accounted for most of BR's £9.6m operating loss in the first half of last year. But freight managers hope an annual operating profit of £100m for rail freight is possible — with major productivity gains by the 1990s.

The targets call for rail freight to cover two-thirds of its current cost depreciation and amortisation in 1982, with further progress into the mid-1980s.

In 1978, freight activities covered less than a third of this on a current cost basis, after an agreed contribution to indirect costs of track signalling and administration.

Inter-City services, which contributed £24m to indirect rail costs in 1978 (equivalent to £105m at 1979 prices) is now expected to contribute £133m at 1979 prices in 1982, after covering the full current cost depreciation and amortisation of Inter-City assets.

**Millbank offices to be used by police**

BY MICHAEL CASSELL

**DETAILED PROPOSALS** for redeveloping the 27-acre Millbank estate, close to London's Vauxhall Bridge, were unveiled by the Crown Estate Commissioners yesterday. It will cost £75m at current prices.

At the same time, the Commissioners said the Metropolitan Police has agreed to take a lease on 217,000 sq ft of new office space there for use as administrative headquarters. There will be five-yearly rent reviews, although no rental has been disclosed.

Part of the office space to be occupied by the police, located above Pimlico Underground station, was originally earmarked for occupation by the Confederation of British Industry, which has since decided to move to Centre Point, in the West End of London.

Work on the first phase of the office complex, and on other sections of what is primarily a residential redevelopment scheme, is already under way and the Commissioners estimate that the project will be completed in the mid-1980s. Another 105,000 sq ft of office space is planned.

The Commissioners say their plans represent the first attempt this century to recreate a major London square, but there has been controversy locally. The Millbank estate has a large complement of period houses — designed and built by Thomas Cubitt, the 19th century master builder — and some are being demolished.

The Commissioners emphasize yesterday, however, that their proposals involved either refurbishment behind old facades or rebuilding to replace — what they described as "comparable form."

Traffic to the east side of Besborough Gardens will be restricted, a new riverside underpass will be built and extensive alterations made to Vauxhall Bridge Road. About 880,000 sq ft of housing will be provided, of which 630,000 sq ft will be new.

Of the present 500,000 sq ft of residential accommodation just over half will not be retained. There will be nearly 800 "fair rent" homes as well as several private housing areas.

New town squares and a riverside block of luxury flats will be built and improved public gardens provided.

**LABOUR****Railmen's union calls for one-day general strike**

BY CHRISTIAN TYLER, LABOUR EDITOR

**THE TUC** is being advised by the National Union of Railmen to call a one-day general strike on May 14 in protest at the Government's economic and labour policies.

Mr. Len Murray, TUC general secretary, has so far suggested that the May 14 demonstration will be a voluntary protest. But the NUR national executive committee, which is already backing the steel strike, said yesterday that next week's TUC general council should call on all 110 affiliated unions to "instruct" their 12m members not to turn up for work.

The present mood of the general council, which is especially angered by Govern-

ment plans for labour law reform, suggests that the NUR's advice will be given a serious hearing.

Mr. Sid Weighell, NUR general secretary, referring to the TUC sponsored demonstration in London on March 9, said it was "not sufficient to voice banners in Trafalgar Square."

"The only way we can make the Government listen is to stop Britain for 24 hours."

But Mr. Weighell said the NUR would follow whatever advice the TUC gave.

If this was for something less than a general strike his union would consider its position again.

He accused Mrs. Thatcher of following policies that would have disastrous consequences for British industry. She is "trying to run Britain like running a grocer's shop in Grantham," he said.

• London Underground staff on the north-west section of the Jubilee Line are threatening to go on an unofficial strike from 10 pm on Friday until Sunday morning in protest at assault and hooliganism at Neasden station.

The weekend strike may be repeated until more security is provided. The NUR is meeting London Transport today to ask for better police protection.

**Local councils stand firm**

BY PHILIP BASSETT, LABOUR STAFF

**LOCAL AUTHORITY** employers yesterday stood firm against industrial action by white-collar council staff. They refused to improve their pay comparability offer and decided instead to give councils detailed guidance on handling the dispute, including the suspension of staff if necessary.

At the same time the National and Local Government Officers Association, whose members' action is halting work on rate demands, decided to halt its air traffic control members at provincial airports on a four-day strike over Easter in support of the unions' comparability claim.

The executive studied reports from the 13 provincial joint councils on authorities' responses to the unions' rejection of the offer, and written submissions from about 10 per cent of the 348 authorities covered by the negotiations.

The employers denied the unions' claims that they had broken promises to the staff side, and said they would meet the unions "at any time to bring the matter to a conclusion."

The executive also decided to send councils guidance notes on handling the dispute, based on the method of presenting the offer, though, includes the first part of the settlement of 9.4 per cent from last July, already paid. The statement therefore

workers and ambulance staffs. The DHSS guidance was prepared with legal advice, though it was not a statement of law.

Mr. Rusbridge said yesterday the guidance to councils would have the same standing.

It stresses that councils have the right to suspend staff with pay if they refuse to carry out even part of their normal duties. NALGO has instructed its members to black all work on rate demands, for example, which could be taken as a refusal by staff to work normally.

Mr. Rusbridge said it would be for individual councils to decide what action to take. Some authorities had already prepared contingency plans to deal with the action.

NALGO's strike operations committee, which was still meeting last night, decided to ballot its air traffic control members on a four-day Easter strike at Luton, Coventry, Leeds/Bradford, Swansea, East Midlands, Bristol, Gloucester, Liverpool and Birmingham.

The union said ATCOs at all those airports had already indicated they favoured industrial action to support the comparability claim. The union is still consulting its members at other local authority airports.

**Bid to reject PO staffing plan fails**

BY NICK GARNETT, LABOUR STAFF

**AN ATTEMPT** to reject totally a national staffing and productivity deal crucial to postal operations was defeated by a six-to-five vote yesterday at a special conference of the Union of Post Office Workers.

The deal could have a vital bearing on the Post Office's structure and will almost certainly influence this year's pay negotiations for postal workers.

The conference rejected, however, the special evening allowances linked to the proposals. It instructed negotiators to seek a new night-duty allowance of 30 per cent of basic pay, which would be more costly.

The union's executive is faced with the task today of fending off other proposed changes to the package, which was recommended as a whole by union negotiators.

The package still appears to be fully intact, but any further defeat for the executive at the conference in Bournemouth might jeopardise the Post Office's ability to introduce staffing changes.

The executive told the conference that the staffing package was the minimum the Post Office would accept for the improvements it had offered, less restrictive promotion rules, and a new cadet force. There

would be some money improvements and a two-hour reduction in the working week next year.

The arrangements, if finally agreed today, will improve postal performance. This is important for the management and the union in their attempts to resist any break-up of the postal monopoly.

The national monopoly is under study by the Department of Industry and the London service is now the subject of a Monopolies Commission report.

It could also have an impact on this year's wage negotiations due for settlement next month.

Mr. Tom Jackson, the union's general secretary, said that the Post Office had budgeted for an 11 per cent pay rise this year, while the union has submitted a 20 per cent claim.

Referring to the proposed staffing measures, he said they would help to improve business performance. This should give the Post Office more elbow room in negotiations with the union.

The executive told the conference that the staffing package was the minimum the Post Office would accept for the improvements it had offered, and management would not accept major amendments.

**Scargill calls for £10,000 miners on four-day week**

**COALFACE** workers should be paid £10,000 a year, work a four-day week and be entitled to retirement at 55, Mr. Arthur Scargill, the Yorkshire miners' leader, said yesterday.

If all management and clerical grades in the industry could have the guarantee of a salary arrangement, there was no reason why those who actually produce the coal should not enjoy the same facility, he said.

Mr. Scargill, in his presidential address to the annual meeting of the National Union of Mineworkers' Yorkshire area council in Barnsley, said a four-day week would result in employment for an additional 50,000 men.

Provided they controlled the amount of overtime worked it would stop miners being bitten by the "overtime bug."

"We can also ensure that our men enjoy a well-earned leisure period with their wives and families."

Mr. Scargill said surface workers should be offered retirement at 60.

He accused Mrs. Thatcher of "scaring off" miners.

His comments followed the Home Office announcement that last year the number of on-licence premises rose to 88,800.

miners' proposals (for nuclear energy) are a recipe for confrontation."

Earlier, a group of miners led my Hickleton colliery face workers. Mr. Tom Barratt, the Yorkshire miners' leader, said yesterday.

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He accused Mrs. Thatcher of "scaring off" miners.

John Laing Construction has asked for emergency negotiations at national level in a bid to end the strike which has halted work on the £20m Queensgate regional shopping complex in Peterborough. The labour force of 280 walked out on Thursday in protest over the employment of sub-contractors.

Pickets have sealed off the site.

The company says extra workers are needed because of difficulties in recruiting skilled labour. It had asked for consultation by the regional panel of the building industry's national joint council.

Laing asks for top-level talks

JOHN LAING



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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## HANDLING

### Where clever ideas can pay off

**ADVANCED PROFILE** describes the latest design in a continuing search for perfection in lobe rotor pumping by SSP Pumps.

Lobe rotor pumps have several qualities that make them the best answer to many pumping problems met constantly throughout the process industries. They are positive displacement self-priming pumps, with displacement directly proportional to speed. The pumping chamber can be built completely in corrosion-resistant materials such as stainless steel.

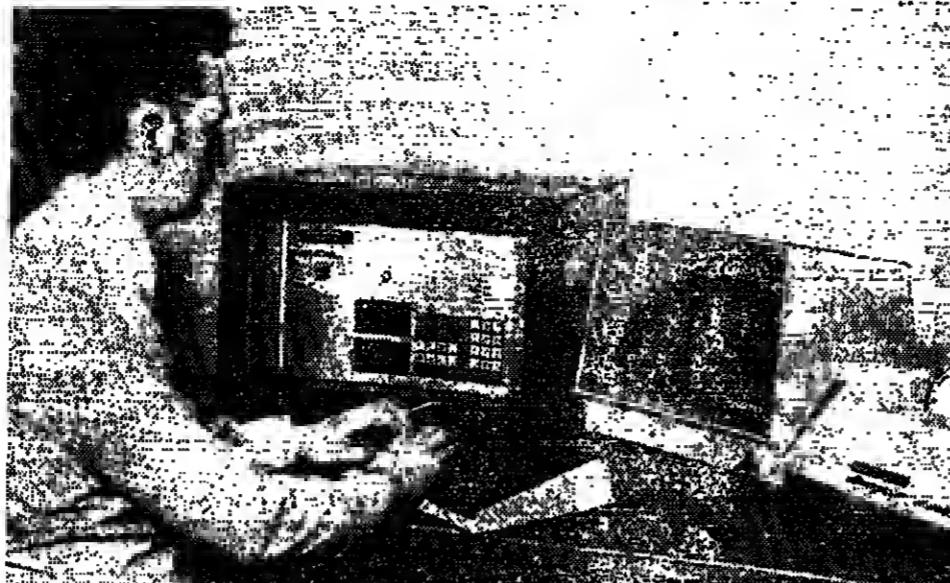
The units provide a very gentle non-shear action, a fully swept pumping chamber, and they are valveless.

They can handle liquid viscosities from one centistoke up to semi-plastic thixotropic liquids; also slurries and suspended solids. They can run dry and can handle entrained gases and froth without losing prime.

The rotor profile has been improved during a lengthy collaboration with NEL to increase

## PACKAGING

### Remembering many routines



STAR OF the Autopack stand at Pakex '80, now in progress at the NEC, Birmingham, is the new microprocessor-based Microweigh control system.

Launched at the exhibition and shown controlling one of the Dialweigh bulk weigh fill systems, this innovation is built in standard Euro-cases containing the printed circuit boards.

It can be used to effect the complex task of machine setting for optimum performance to the required product and output parameters, subsequent performance monitoring and full control to correct continuously the performance of the system. It also provides local visual display of performance data and output for hard copy reporting on machine and

production status in accordance with the requirements of the new average weights legislation regarding pre-packs.

Additionally, fault diagnosis and indication data is displayed and generated as an output for remote display or recording.

Microweigh will automatically set up the zero and range of each weigh cell incorporated into the system. It also will monitor and correct for any build-up of product on the weigh cells, at user-selectable heads.

Trend feed-back correction compensates for changes in product bulk density, not only to the two bulk fillers but also to the final top-up filler, via an electronic signal from the final check weigher. This ensures suitable adjustment of the final volumetric unit for even greater accuracy of fill and has been made possible by the harnessing of microprocessor power to automate the setting up procedure.

The device will handle the setting up procedures of the initial fill from each auger filler, making allowances for the final weight desired and for bulk density changes in the product, as these occur. The system also has been pro-

grammed to monitor the actual fill from each Dialweigh head in the total system, effecting corrections for gradual mechanical wear and tear in the brake and clutch mechanisms. This facility operates on both bulk fill and final top up filling heads.

Trend feed-back correction compensates for changes in product bulk density, not only to the two bulk fillers but also to the final top-up filler, via an electronic signal from the final check weigher. This ensures suitable adjustment of the final volumetric unit for even greater accuracy of fill and has been made possible by the harnessing of microprocessor power to automate the setting up procedure.

Autopack, POB2, Malvern, Worcestershire WR14 1DB. 05625 61681.

## INSTRUMENTS

### Fastener forces tested

BOTH THE torque and the tension that is being applied to threaded fasteners can be measured under production line conditions with a combination of specialised transducer and display unit developed by Stewart-Warner, Thor Tools Division, Tynemouth, Tyne and Wear NE29 7UE (0692 573181).

Some 36 torque and tension transducers are available. The former fit between a nut-runner or torque wrench and the socket it normally drives while the tension devices are essentially annular load cells which are clamped between the driven nut and the workpiece.

The transducers are simultaneously connected to a portable digital display unit allowing direct comparison of the torque applied by a powered nut

runner for example and the resulting axial tension (clamping force) in a bolt. The readings are taken successively using the same electronics.

The instrument can operate either in a peak-capturing mode or will track the readings.

The former allows instantaneous maximum values to be recorded while the latter can for example, follow the relaxation of a connection after assembly.

Optimum torque settings for particular fasteners can thus be established, torque wrenches or drivers calibrated in the laboratory or the performance of production tools verified.

A ten channel memory allows five pairs of readings to be stored for subsequent analysis and there is an output socket for plotter, printer or computer.

## ENVIRONMENT

### Cleans the effluents

MAIN CONTRACTORS for the Inco Europe £5m nickel sulphide roasting plant at Clydach near Swansea, Sylgon, are taking particularly stringent pollution control measures.

Effluent for example, is to be dealt with by plant put in by Clearwater Systems which is designed to treat the stripped weak acid effluent from the gas purification section. The process involves cooling, chemical addition, precipitation and sludge de-watering.

Extensive use is made of corrosion-resistant materials and the plant carries extensive instrumentation.

Clearwater Systems, Portsmouth Road, Guildford GU3 1LZ (0843 33331).

## SECURITY

### Watch on protected areas

WATCHDOG SYSTEMS which provide an up to the minute check on movement in various parts of a building ensure that only authorised people enter computer rooms, store rooms, plant areas, wages offices, etc., says Modern Alarms, 25 Hampstead High Street, London NW3 (01-794 8181).

A simple pushbutton method of operation with easy-to-follow information and instructions displayed on a TV screen in plain English, puts the device on top surface are a slot into which a program cartridge can be plugged and a two inch roll printer on which the entries and calculated results appear.

A number of standard programs are available on the

## EDUCATION

### Electronic teacher

AT THE Philips Research Laboratories in Eindhoven, an experimental teaching system has been built, having as its most important components a video record player and a microcomputer.

A computer program is in preparation which will make it easier in the future for a teacher to compile an interactive teaching programme of this type himself. This will make it possible for material which is already on a video disc to be used in individual teaching. In the lessons, explanatory texts can be used and optional questions can be asked, but it is also possible to make the progress of a lesson dependent on the answering of multiple-choice questions in connection with the material offered.

If the pupil does not have the answer, he can, if he wishes have the relevant pictures

### Computerised qwerty

MANPOWER Services Commission has assisted Speedwriting/Speedtyping, London secretarial college, in the introduction of a computer into its training programme.

The grant is part of the training service's division's scheme to evaluate the benefits of computer-assisted training.

Used initially in the critical early stages of teaching typewriting skills, the new system is already producing benefits both for the students and for the college. The students save time—typically one week in the first four—and go into employment that much earlier. Also, the company can train more students to the same standards with its present staff and

premises.

The computer uses 14 display terminals with typewriter-style keyboards. These are connected to a small PDP-11/34 mini in the classroom.

A program in the computer compares a student's attempt with a perfect copy of the exercise and works out the speed and number of errors made. On the basis of these results the computer directs the student along one of several paths. For example, the exercise may be repeated, another one started or the instructor asked for advice.

Speedwriting, 59 South Molton Street, London W1Y 2AX. 01-493 3401.

## CALCULATORS

### Cartridge machine

A NAME in calculators that goes back to 1912, Monroe, is beginning to make its re-appearance in the UK after an absence of some years.

Since 1975 the products have been handled in Britain by Fi-Cord International and since 1977 new items have been emerging that have been less orientated towards the U.S.

Latest of these is the model 2830, a compact desk-top machine which is being aimed at the many thousands of small companies thinking of making the break from paper systems to electronics.

The machine looks rather like a reduced-size typewriter with a single-line display of half-inch-high green characters in place of the carriage. On the top surface are a slot into which a program cartridge can be plugged and a two inch roll printer on which the entries and calculated results appear.

With the cartridge removed, the machine reverts to a conventional calculator in which another set of function buttons comes into play with meanings allocated by the user.

Fi-Cord International, Didsbury, Manchester M20 0RD (061 445 7716).

## FRAZER-NASH

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## MAINTENANCE

### Chemical face-lifts

VEHICLE CLEANING and overhauling were traditionally associated with either manual or mechanical brushing until Pyrocleanse launched its cleaning package, comprising chemical products, equipment for applying them, and a special service to the transport industry.

This BCI company has now gone one further with another deal which it believes industry can't refuse—this is the TPF treatment.

Temporary Protective Film is a polymer solution applied by spray or brush to help retain the original quality of a vehicle's livery, provide a permanent gloss finish to paintwork that has become tarnished with age, and, apart from cosmetic enhancement, also prevent corrosion.

Because of its special adhesive properties, the solution readily attaches itself to the surface of a vehicle to create a fast-drying and evenly distributed protective overcoat which is said to be unaffected by extremes of temperature and other atmospheric conditions.

Most important characteristic of the goodlooks treatment, however, is that it lends itself to periodic removal and replacement so that labour intensive and complicated stripping operations are obviated.

Conventional systems for repainting dull or dirty vehicles average about £150 per annum per vehicle but with the TPF treatment, this could come down to £50—and the vehicle would not have to be out of service more than the requisite number of hours it would take to run it through the ordinary mill of cleaning and maintenance.

Highlight of TPF is its speed—both in application and drying. New vehicles will keep their coats looking glossier and fresher for a long time, and old warhorses will look almost as good as new.

Pyrocleanse (part of Brent Chemicals International Group), Ridgeway, Iver, Bucks (0753 651812).

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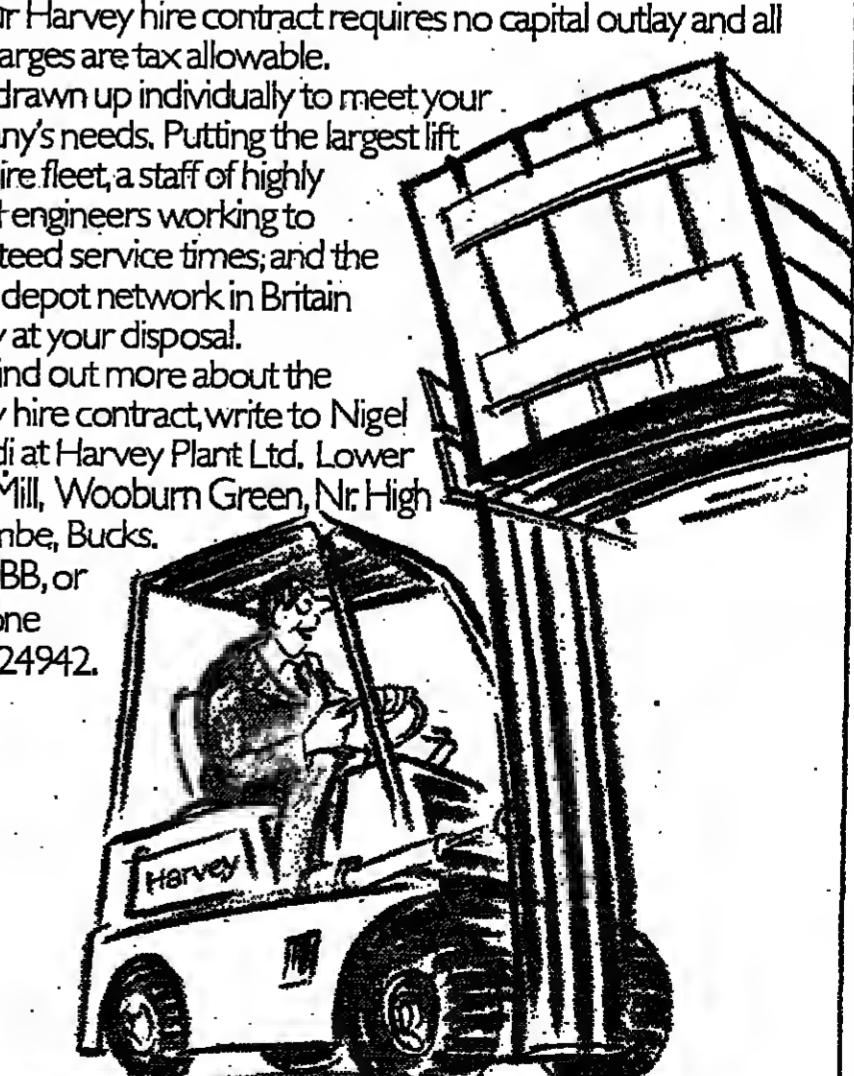
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# FINANCIAL TIMES SURVEY

Tuesday March 18 1980

## Spanish Banking and Finance

Considering Spain's prospective membership of the European Economic Community, it is surprising that more positive steps have not been taken by its Government to bring its financial machinery into line with that of the modern industrialised society. As this survey shows, much of it is regrettably antiquated.

### Still waiting for a lead

By Robert Graham

SEVERAL TIMES word has gone out that the Prime Minister's office has ordered a copy of Samuelson and that Sr. Adolfo Suárez intends to get to grips with economics. But this is only a wishful rumour from the business community, who have been waiting for over three years for Sr. Suárez to devote more attention to the economy. As it is, Sr. Suárez, according to one recent unofficial biography, could scarcely finish Pöppel. Somehow there always seem to be more pressing political problems and lately he has been increasingly diverted by foreign affairs. Those who look for him for an economic lead are likely to be disappointed. This failure by Sr. Suárez to give proper attention to the economy is keenly felt. For there is a qualitative difference between a Minister or a Deputy Prime Minister underlying economic policy objectives and a Prime Minister doing so. The Government's economic programme unveiled last August, part a statement of strategic objectives and part a package of immediate measures, was

generally well received. But Sr. Suárez has, almost consciously, not fully associated himself with the programme.

The Government's economic team has gained a measure of acceptance from the business community. But the community itself is still not fully confident that the Government has the real will either to help it or to tackle the many problems which confront Spain if it is to prepare for entry into the EEC. Indeed, as the complexities of introducing general legislation to flesh out the bones of democracy multiply, so do the conflicting demands on Government time for economic reforms increase.

It therefore becomes even more important if Spain is to move out of the four-year-old recession that Sr. Suárez should spell out priorities.

On the strictly economic and financial front the Government has a twofold task. Not only does it have to steer the economy through its worst recession in recent years; it has to alter—and radically—many of the existing structures to make way for a market economy. The Franco heritage of a highly protected economy in which the interests of the public and private sector were blurred, usually to the advantage of the latter, cannot be shaken off easily.

#### Changes

As regards banking and finance the Government has initiated some important changes. Foreign banks have been allowed to operate. Interest rates are a bit more market-oriented. Efforts are being made to evolve a capital market. But these are still essentially timid measures and the banking and financial system remains more controlled than free.

Symptomatic of the Government's dilemma was the freeze imposed last August on the

monthly reduction in the proportion banks and savings are obliged to set aside for officially directed investments. Reducing the high proportion of officially directed funds was one of the first liberalisation measures, instituted in July 1977.

The freeze became essential, however, because each month the "liberated" funds were placed on more profitable short-term operations, so creating a growing gap for term finance. Liberalisation may be an emotional commitment, but it is going to be tough to introduce in practice.

One Minister complained recently in private that Spaniards should no longer expect to be told what to do. The market economy towards which Spain was aspiring required as much individual initiative as government, he said. Yet equally people have come to expect guidance after many years of dirigisme by the State.

Thus the flowering of business confidence in the wake of Sr. Suárez' election victory last March faded quickly—largely because the Government took four months to unveil its economic programme. The prospects for a recovery were further dashed by the quantum leap in oil prices. Thus instead of witnessing the 4 to 5 per cent growth hoped for at the beginning of last year, Gross Domestic Product in 1979 increased by only 1.5 per cent.

The recession has in fact continued to bite deep. The main features are a persistent slack in industrial production; a low level of domestic investment; except latterly in some restocking; a continued high level of bankruptcies and companies in temporary receivership; and a steady increase in unemployment.

In the year the total number of unemployed increased by 20 per cent, or over 250,000. With unemployment standing at 1.3m and still rising, over 10 per cent of the active population is now affected. One bank's macro-

#### TRADE AND PAYMENTS BALANCE (Jan-Nov. \$bn)

	1978	1979
Imports	15.84	21.08
Exports	11.76	14.49
Trade balance	-3.78	-6.59
Services	4.09	4.92
(tourism)	(4.62)	(5.23)
Transfers	1.31	1.33
Current account balance	1.62	-0.34

Source: Bank of Spain.

so that the half year average was 15.1 per cent and the second half 18.9 per cent. Thus there was an average 7 per cent more credit available to the private sector than in 1978. Meanwhile the overall increase in the money supply was slightly lower than the previous year. This year the money supply target will be a similar 18 to 19 per cent but with certain flexibility for expansion if the circumstances warrant.

Potentially serious inflationary consequences from a heavy public sector deficit appear to have been avoided—at least temporarily. One measure last August was to cut by a quarter the proposed public sector deficit. Provisional figures suggest that this cut has been achieved and that the budget has been substantially underspent,

largely because of delays in approving the latter. The public sector deficit will be the equivalent of about \$1bn. Control of spending remains, however, a matter of concern.

#### Unwilling

The Government has been able to hold down inflation to the 16 per cent target envisaged last August. This can be explained by two factors. First, wages kept within the wage band fixed by decree, with a 14 per cent ceiling. The unions, moreover, were either unwilling or too weak to press for increments to absorb the increased inflation resulting from higher oil prices.

Secondly, the Government was able to use its strength to control prices. Farm gate prices were held down and food subsidies retained so the foodstuffs component in the consumer price index was low. This low rise compensated for a 20 per cent increase by non-foodstuff items. There were also selective

but limited increases permitted in charges by the utilities and energy related items. Overall the higher costs of imported energy put about two points on to inflation.

Pricing policy is expected to be the same this year—and this is certainly the case with foodstuffs. But the big impact of the oil price rises will occur in 1980 and it remains to be seen whether inflation can be held at last year's rates. Wage increases meanwhile look like averaging out at around 14 per cent, still high but nevertheless representing a net reduction in real take-home pay.

Spain's inflation continues to run above both the OECD and the EEC average by almost 5 per cent. However, European inflation rates are coming closer to the Spanish. If this trend continues and Spain's absorption of higher imported energy costs proves no mere slight of hand, this is an important achievement.

Much attention is now focused on the Government's ability to carry out its ten-year energy programme, which was finally approved last August after a delay of almost two years. The urgency of the problem can be seen in that oil imports last year accounted for 25 per cent of total imports and cost \$5.5m. This year these imports will cost at least \$1.5bn. Put another way, Spain's gross receipts from tourism last year still effectively covered the oil bill; this year they will cover only 60 per cent.

The stalled nuclear programme is underway again, and is seen alongside greater use of coal as the main means of reducing external dependence on oil. A good deal of Spain's foreign borrowing this year, perhaps half of the anticipated \$3bn, will be geared to energy investments.

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The higher cost of energy imports has almost doubled the trade gap to \$6bn. The greater trade imbalance has occurred at a moment when the strong surge in exports has begun to level off. Spain's exports on provisional estimates increased 7 per cent last year in pesetas terms. The slower growth reflected increased difficulty in penetrating markets because of slackening international demand. The value of the latter was sustained by significant capital inflows both from loans contracted abroad, service transactions and record foreign investment that totalled over \$1bn. Thus reserves rose by \$3bn to \$13.1bn at year-end.

Policy has been to let the peseta follow a semi-clean float. With a consolidation of reserves round the \$13.1bn mark or a slight drawing down, coupled with a return to a payments deficit this year, the peseta has already begun to weaken. This trend will continue, although the authorities are unlikely to want to see it pass beyond Pts 70 to the dollar. Until now the Government has always been more concerned about the inflationary effects of a weakening peseta than the advantages accruing to exporters.

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Of the \$ 66-million surplus, \$ 42-million was credited to reserves and \$ 22-million to social welfare programs providing libraries, expositions, cultural events, child welfare programs, help for the handicapped, agricultural work, health work, etc. The remaining part went for taxes. (Note that since the Board Meeting has not yet taken

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## SPANISH BANKING AND FINANCE II

# More light on performance

THIS YEAR the publication of bank balance sheets is being greeted with more than the usual curiosity. Under the watchful eye of the Bank of Spain they have had to be prepared in accordance with stricter rules and so the 1979 accounts of the banks should give a better indication of how competently, or incompetently, individual banks have handled another difficult year. Transparency is not a feature of the banking system but it is felt that a good 10 per cent of all banks will be obliged to display weak results —many in this category probably sustaining losses.

It is a telling comment on the banking system as a whole that only two of the large Spanish-owned banks—Popular and Vizcaya—have had their accounts certified by international accountants. In the case of Vizcaya this is the first time. As one senior banker commented: "Few banks here would come out clean from a thorough audit by international accountants."

It is known that some banks have ordered such inspections but have never published the results. Thus the annual accounts for 1979, which are just beginning to be presented, have for the most part to be taken on trust. The trend—and there are important exceptions—is for profitability to decline and stagnate. The stagnation is far more remarkable if the results over the past five years are measured in constant terms. Although bank profits have registered increases well above other sectors of the economy—the utilities—they have lagged behind inflation in the past three years.

A comprehensive study published last autumn by the Bank of Spain showed the following trend in commercial and industrial bank profits: In 1976 they rose 19.2 per cent on average. In 1977 the increase dropped to 4.2 per cent (a year when the inflation rate was 26.27 per cent); in 1978 the rise was only 1 per cent. During 1978 there was also a significant rise in bank losses, up from

Pta 882m to Pta 4.1bn. There is nothing to suggest that this overall trend will not have been accentuated in 1979. Indeed it is probable that there will be a net decline in overall profitability.

The pressure on profits has come from three main sources—the need to set aside increased sums to cover doubtful debts and to write down equity investments; greater financial costs and a sharp rise in personnel expenses. Fiscal pressure, interestingly, does not figure so prominently despite changes in tax legislation. Indeed banks have tended to benefit in the past year from new tax breaks available for investments and the share of taxation in the overall margin made on total resources employed has fallen back since 1978.

### Provision

The most noticeable element undoubtedly is that written into the balance sheet as *saneamiento*—adjustments to take account of doubtful debts, the negative movement of portfolio assets and amortisations. Since December 1978 the Bank of Spain has obliged banks to make broader provisio for doubtful debts. This includes 25 per cent cover for debts in arrears for six months. This cover then follows a sliding scale up to 100 per cent for debts of two years and over. Assets also have to be valued at cost and when share values decline provision has to be made.

The effect of these provisions was clearly noticeable in the 1978 accounts. Adjustments more than tripled to Pta 25bn. The trend will not be so dramatic in the 1979 balance sheets but will remain significant. Two of the big seven banks, Popular and Vizcaya, have set aside Pta 12bn between them to cover doubtful debts, amortisations and equity write-downs. In the case of Vizcaya this represents 58 per cent of total resources generated, against 53 per cent the previous year.

This is a heavy burden for the banks to bear but is an inevitable consequence of the four-year-old recession. In 1979, 121 companies went into temporary receivership with debts outstanding of over Pta 3bn. It is reckoned that the healthier banks have between 1.5 per cent and 1.8 per cent of total risk tied up in doubtful debts. The average for the banking system is nearer 3.2 per cent. A more sober calculation made by one economist was that the banking community should have made provision at the end of last September for Pta 182bn in adjustments, but have only done so to the tune of Pta 67bn.

The worst affected are inevitably those banks most exposed in the troubled sectors of industry—either through loans or equity participation; quite often the exposure consists of both. This is the case with the industrial banks like Urquijo and Bankunión, both of which have gone through a process of retrenchment on the industrial side.

Bankunión has had to sell off some of its share in the profitable Catalán Autopistas. It has also bought in two textile companies, purchases which can be tax-adjusted against losses. Urquijo has been helped by its strong base in foreign operations. Provisional estimates are that its foreign operations accounted for almost 90 per cent of its profits, probably the highest proportion in any large Spanish bank. Foreign operations also assisted Vizcaya's figures, accounting for 22 per cent of total profits.

Another significant factor affecting profits is the continued increases in personnel costs. In the past two years these have come to represent 50 per cent of total operating expenses. In the money sector personnel costs for Popular and Vizcaya, have set aside Pta 12bn between them to cover doubtful debts, amortisations and equity write-downs. In the case of Vizcaya this represents 58 per cent of total resources generated, against 53 per cent the previous year.

Financial costs have proved a further burden. The Bank of Spain showed that financial costs had risen 48 per cent in 1978, while the volume of business had increased only 38 per cent. At the same time it calculated that the average return of total investment was 11.8 per cent, against 10.1 per cent the previous year. The operating margin, however, increased by only 1.4 points to 5.1 per cent. Last year these costs were more stable and the banks were able to achieve slightly better overall margins, especially on short-term operations and discounting.

With slightly more credit

available to the private sector last year, stresses in the interbank market, so noticeable in 1978, tended to disappear. Credit was generally much cheaper to obtain. Bank credit increased overall by just over 17 per cent but a number of institutions were cautious in their lending policies, and their advance was thus significantly reduced. Deposits increased at a faster rate, reflecting in part the higher rates paid.

Deposits overall increased almost 20 per cent to Pts 6,450bn. Those banks that pushed up their volume of deposits are still believed to be doing so via the illegal use of *extro-típos* under-the-counter offers above the official rate.

Indeed it is said that if a client goes to 15 different banks with a substantial deposit, he will get a different offer from each.

Lumping the performance of the banking sector together is in many ways confusing. It fails to distinguish between the different methods of the large and the small, and blurs their relative strengths and weaknesses. The big banks put on much fat in the years of the economic boom but they have been shedding it since 1977. As for the most part they refuse to disclose any meaningful details of their activities, it is impossible to tell either how efficiently they are run or well they are performing.

The idea that size confers a certain virtue does not necessarily hold in the case of Spain. One of the banks with the best results is that small Catalán-based Banco de Sabadell, which manages to thrive with a clientele mostly in small and medium businesses—often in sectors like textiles which are depressed. The criterion of size is epitomised by Banesto. The latter made being the largest bank a matter of prestige, which has forced it into a very expensive merger with Banco Caja—*the cost of which this year's accounts might indicate.*

Robert Graham

## Devolution and its financing

SPAIN LAST year embarked on a major programme of devolution, the most ambitious attempt to reorganise a State on regional lines seen in Europe since the establishment of the German Federal Republic. But while the political froth of this process has been closely examined, comparatively little attention has been given to what to many of the participants is the substantive issue—how the new autonomous territories are going to be financed.

On the first point, it is true that sweeping concessions have been made to regional sentiment, and that many of the superficial aspects of Castilian centralism have been suppressed. Furthermore, the Basques and Catalans have had their statutes of autonomy approved by Parliament, although tightly hedged about by constitutional provisions and future enabling legislation, and will this month elect Parliamentarians of their own. But the financial power which must necessarily underpin this political autonomy is still at a rudimentary stage.

OECD figures for 1974-76 show just how small is the local government and regional slice of the budgetary pie in Spain. In 1976 the amount of devolved public spending in Spain amounted to some 11 per cent of the total, compared with 35.7 per cent in the UK and 45.4 per cent in Sweden, among non-federal countries, and 43.8 per cent in West Germany and 58.8 per cent in Canada among States with a federal system.

Even last year, when Madrid gave the "pre-autonomous" of provisional regional administrations sums sufficient to maintain at least a skeleton administrative staff, and the central Government was forced to intervene to bail out insolvent city and town councils, the proportion of devolved public spending is not thought to have risen above 13 per cent. By contrast France, with its traditional *Jacobin* centralism, devolved some 19 per cent of its public

spending.

The second point is easily enough demonstrated. In 1975, the last year for which complete figures were available, per capita income in the three areas which make up Spain's industrial triangle—Madrid, the Basque country and Catalonia—was equivalent to \$2,850 on average. In Extremadura it was \$1,310. The figures show that over the 20 years to 1975 per capita income in the first three areas grew at an average 3.3 per cent per annum, against an average 4.9 per cent in Extremadura, suggesting that the latter was catching up.

However, during the same period, Extremadura saw a net outflow of an average 1.3 per cent of its population per annum, along with an annual loss of jobs of an average 1.6 per cent. The three points of the industrial triangle meanwhile saw their population grow at an average 3.1 per cent a year, and jobs at an average 2.1 per cent.

The common explanation for this development is the massive migration from the land to the cities which took place under Franco and during the industrial boom of the 1960s and early 1970s. From around 48 per cent at the outset of the Civil War the agricultural population now stands at some 19 per cent. As the figures suggest, most of the shift was from the depressed southern countryside into the capital and the northern cities. But this does not entirely explain the regional effect of what is, after all, a logical transfer of human resources from agriculture into industry.

With a budget of Pta 1bn, he says, a lack of adequate information and proper accounting can go almost unnoticed. "But with Pta 50bn (\$750m), say, we could have a repeat of the RTVE scandal if something isn't done." RTVE, the State-controlled radio and television network, has managed to fritter away sums little short of that in recent years, with no increase in the quantity or quality of production to show for it.

The Basques are in even worse shape. The traditional Basque alienation from Madrid, and the fact that industry and banking in their own area was up till recently booming, meant that few young and talented economists from the area ever considered a job with the administration. Sr. Marcos Vizcaya, the mainstream Basque Nationalist Party's Parliamentary spokesman, said privately last October, on the eve of the region's vote on the statute of autonomy, that he could think of only two Basques remotely capable of administering a "national" budget.

But both the Catalans and the Basques derive their nationalism—in its material roots rather than mythical origins—from a desire to consolidate their domination of both internal and external markets, and to keep at arm's length the politically moribund and semi-feudal Castilian State to which they were tied.

Their aspirations are thus regarded with suspicion, not



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## SPANISH BANKING AND FINANCE III

## System dominated by powerful core

**THE OUTSTANDING** feature of Spain's banking and financial system continues to be the dominance of the large commercial banks. These remain in private hands and although the distribution of shareholdings is wide, actual control continues to be concentrated in relatively few hands—either of families or of Board members.

The weight of these banks in the banking and financial system reflects the general scarcity of financial institutions and the unevolved status of Spain's capital markets. They are themselves usually the principal shareholders or indirect owners and promoters of investment companies; they are being stock exchange syndicates and insurance companies; they have very substantial equity interests in industry, the utilities and the services sector as a whole.

This situation has fostered the widely held popular view of the "power" of the banks. The latter have done little to dispel this view—partly, one suspects, out of inertia and partly out of an inherent defensiveness which gives them a poor feeling for public relations. This so-called power is, however, circumscribed and in many important instances illusory.

For a start the commercial and industrial banks—of which there are 120, including foreign banks—are quite distinct from the savings banks, the cajas. The latter account for over 30 per cent of all deposits in the banking system. They are run as non-profit-making trusts and are rooted in regional bases. Until three years ago they were to a greater or lesser extent adjunct to the banks. While they competed for deposits, they tended to act in tandem with the commercial and industrial banks. Indeed their ability to attract deposits tended to be used by the authorities to take the pressure of term lending away from the banks and to allow them to act in the more profitable short-term market.

In the past three years, however, the regulations regarding the cajas have been liberalised, so that now, for instance, they can conduct foreign exchange operations and have more funds available for discretionary investment. Parallel with this has been a political change. The cajas are being promoted more as institutions with separate identities.

**Influenced**

Moreover, since board membership of the cajas is in part determined by the municipalities and councils where they operate, the political shake-up that has occurred in municipalities throughout the country since last April's elections has had an important effect. For the first time in 40 years the cajas can be influenced by Leftist or "nationalist" views. In short, the supportive role of the cajas to the banks can no longer be taken for granted.

That said, the cajas are still the most controlled of the financial institutions in the country. Just over 61 per cent of their total deposits has to be utilised for State-directed investments and financial operations.

It is this mechanism of Government control over the use of deposits which makes the whole banking system subject to strong State intervention. The commercial and industrial banks cannot use their deposits freely and are still obliged to set aside a significant part for State-directed investments—either for the purchase of bonds, on deposit with the Bank of Spain or on loan to specific sectors of the economy.

THE "BIG SEVEN" BANKS (End-1979 Pts bn—1978 figures in brackets)			
	Loans	Deposits	Capital and reserves
Banesto	291 (244)	790 (690)	66 (53)
Central	182 (159)	737 (640)	70 (52)
Hispano	188 (167)	684 (591)	48 (43)
Bilbao	199 (164)	550 (466)	50 (40)
Vizcaya	156 (138)	418 (338)	35 (24)
Santander	108 (94)	398 (335)	46 (34)
Popular	87 (68)	287 (241)	24 (20)
All banks	2,352 (1,933)	6,225 (5,220)	673 (530)

The funds placed in this way are obtained by the State at artificially low interest rates (averaging around 7 per cent) and are called "privileged circuits" because of the privileged rate at which the recipient obtains the funds. Normal interest rates have therefore to be higher to offset the low returns on these special loans. This system of "semi-controlled" interest rates makes it very difficult to develop a proper capital market.

For the commercial and industrial banks their margin of manoeuvre is further reduced by the existence of the Instituto de Crédito Oficial (ICO), which distributes credit either directly or through its affiliated banks dealing with sectors such as housing, construction, industry, local government and agriculture. ICO is beginning to acquire increasing importance both because of the size of funds at its disposal and because of a new requirement that it must obtain at least one-third of its financing on the market.

The commercial and industrial banks do not appear unduly worried by its presence. Indeed, rather than looking on it as a competitor they have tended to leave more and more ground open to it in the sphere of medium and long term loans. Thus it is now rare for banks to be found lending freely over the medium or long term, such activity being occasioned by direct equity interests in companies or institutions need such finance, or through Government pressure.

This applies also to the industrial banks, which have traditionally been primarily involved in the task of term lending. The deep economic recession since 1976 and the consequent financial difficulties of their clients have been keenly felt by the industrial banks. They have in fact been the most troubled of the banks.

The situation has set off an important trend. The industrial banks are seeking to diversify their risks and sustain future profitability by becoming more active in straight commercial banking, so much so that several banks no longer like to be labelled "industrial." The label itself is confusing, because these banks have never fitted cleanly into the traditional pattern, being part merchant and part commercial. Of the 17 industrial banks there are only two—Urquijo and Bankunión—of any significance which are not owned by commercial banks and are specialists.

It is unlikely, however, that the industrial banks will lose their identity immediately, largely because they enjoy certain regulatory advantages which they need to sustain them through the current recession. In particular the Bank of Spain has exempted industrial bank bonds from inclusion in the ratio of obligatory deposits that must place with it.

Another important feature of the system is the extent of Spanish domestic control. There are now 15 foreign banks operating in Spain.

there would seem a natural trend towards consolidation, eliminating the proliferation of small- and medium-sized units to achieve economies of scale, the practical difficulties are considerable. Digesting these takeovers has not been easy.

In the case of Banesto and Coca there have been formidable legal and financial problems to unravel; the courts are still looking into Coca's affairs. The minority stake purchase in Banco de Madrid has also proved highly problematical. As for Central and Iberico there have been difficulties in aligning differing levels of staff salary and sorting through the portfolio brought in by Iberico.

Problems like these mean that while there are several banks currently open to offer, willing buyers are scarce to find.

In addition, banks are jealous of their identities. For instance, many an outsider has seen a logical tie-up between the two big Basque banks, Vizcaya and Bilbao. Yet the two seem dead set on remaining apart. Indeed the strategy of both seems to be geared to a gradual spread of their individual risks out of the Basque country to elsewhere in Spain. This was said to have been the logic behind Vizcaya's recent purchase of the small bank subsidiary of Granada, Banco de Crédito Commercial.

With profits of a good many banks squeezed in 1979 acquisitions have not been uppermost in bankers' minds. There has been, however, a continued increase in co-operation between some of the small and medium-sized banks. Indeed it is possible that the next mergers of healthy institutions will take place among these. The fate remains to be decided of those four failing banks already in the Corporación Bancaria—the "bank hospital"—and over those banks currently in difficulties.

Then, there is the question of the Rumasa group, controlled by Sr. José María Ruiz-Mateos. Taken together the group consists of 21 banks, all but one of which, Atlántico, are small local or at most regional banks.

**Rumours**

There are persistent market rumours that Atlántico is up for sale, and indeed that others among his small banks are there to be bought. At present the Rumasa group is the country's eighth largest banking entity.

In contrast to the rest of Europe, Spain appears to offer a continued role for small banks, often with no more than five branches. Bankers insist that such operations can be viable, depending exclusively on custom generated within their small area and engaged predominantly in retail business.

The big branch expansion of the past six years (slightly reduced last year) has come as much—if not more—from these small local banks as from the large national institutions.

This makes the system more diverse in character and thus more difficult to control. It is significant that the bulk of the bank failures in the past two years have come from small locally based banks which have over-expanded and which have been managed by inexperienced people motivated by the belief that banking was a profitable business they could not afford to pass over.

The high cost of credit, constantly increasing staff overheads and the general recession have shown just how false the latter belief is. There are heavy pressures on management of the big just as much as the small—to be efficient. Some are coping with this situation better than others.

R.G.

## Devolution

CONTINUED FROM PREVIOUS PAGE

only by the Government, but by much of the Spanish Left. The fact that both Basque and Catalan Centre and Centre-Right politicians have begun to develop economic as well as political ties abroad has sharpened observation among the Left in the regions themselves, and in the country at large.

The only recent experience of autonomy in Spain, in Navarre, perhaps explains this contradictory mixture of hope and suspicion. Navarre, the disputed Basque province now irreconcilably nationalist and radically Left-wing in character, was rewarded for fighting alongside France during the Civil War with a degree of autonomy which the regions in the present programme of devolution are unlikely to achieve for some time.

Its provincial government (Diputación Foral), for example, disposed of a budget equal to some \$350m for a population one-twelfth the size of Catalonia. Its fiscal autonomy meant that in 1964/74, the key years of Spanish industrial development, it was able to invest Pts 11.8bn in industry, creating 30,112 jobs and becoming the province's largest employer in the service sector.

It was also able to attract industry into a predominantly agricultural area—one in six Navarrenses still works on the

land—through a variety of tax and investment concessions.

However, the fact that this development was carried out by—and to a large extent, for extreme Right-wing and often corrupt interest groups—has created suspicion and resentment. This suspicion was fuelled when the Government took these interests on board for electoral purposes, and for similar reasons has now established a clear demarcation line between devolution for the Basques and Catalans, and for the rest of the country.

As a result, the less-favoured regions have themselves experienced an upsurge of nationalist sentiment, and look to devolution—particularly financial devolution—as a means of ensuring that Spain's regional imbalances do not become permanent.

The Government has made three moves to try and accommodate these aspirations. First, in 1977 it changed legislation allowing savings banks to carry out 75 per cent of their lending inside their own regions.

Secondly, it has provided incentives for foreign investors in depressed areas, most recently in the case of General Motors.

Thirdly, it has written into its proposals for financial devolution, provision for an "International Solidarity Fund," envisaging a sort of Robin Hood mechanism to tax the rich in

order to pay the poor regions. The effectiveness of the first measure is severely limited. Even following the 1977 liberalisation, 62 per cent of savings bank deposits are fed on an obligatory basis to the so-called "privileged circuits" of credit which provide low-cost funds to mainly State industries, pushing the cost of private sector credit to exorbitant levels. This would not necessarily exacerbate regional imbalances if the Government had a serious regional policy.

But Andalusia, for example, with a substantial net outflow from its savings banks, accounts for only some 5 per cent of the fixed assets of INI, the State holding company which is the beneficiary of the "privileged circuits," as against some 20 per cent in Catalonia. The region's "balance of payments deficit" reached Pts 45bn in 1975, a high investment year when capital equipment bought outside the region took some Pts 65bn and despite the remittances from the region's 2m-plus emigrant workers, a national growth rate of at least 4.5 per cent is thought necessary before a significant number of jobs are created in the area.

On the second measure, Andalusia—specifically Cadiz—was where the Government tried to tempt General Motors into setting up. But logically enough, GM preferred

the established auxiliary industry, and easy access to continental Europe, the Mediterranean and the Atlantic offered by Zaragoza, at the centre of the industrial triangle. However, a substantial Government subsidy did persuade GM to live on a large part of its components operations to Cádiz.

The third measure has yet to be put into practice, but there has been no shortage of suggestions as to how it can be improved. The regions which provide most of Spain's energy requirements, for example, are generally speaking the most impoverished. To take an obvious case, Aragon and Extremadura, because of the hydro resources of the former and the nuclear sites planned for both regions, should by 1985 be supplying something like 27 per cent of national energy needs, but consuming less than 5 per cent. One imaginative suggestion—which would need linking to domestic and foreign investment and control of the private utilities—is to subsidise energy consumption inside those regions by charging a slightly higher rate inside those regions with a net energy deficit. The proposal may sound outrageous, but it is already high on the list of regions whose political clout is growing with the nationalism such measures would to a large extent defuse.

David Gardner

## Rumasa

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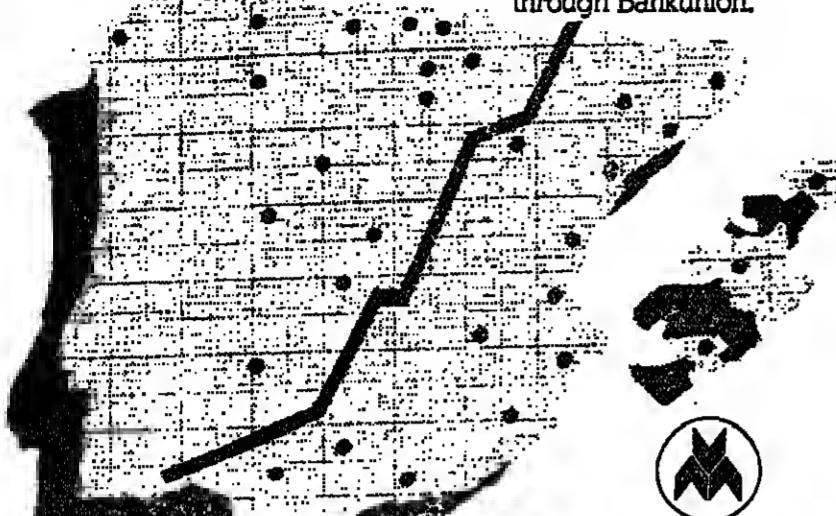
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## SPANISH BANKING AND FINANCE IV

### Capital market lacks scope

THE SUAREZ Government has on frequent occasions declared its commitment to the ideal of a market economy. The economic plan unveiled last August — partly practical measures and partly a statement of philosophy — was plain in its determination to liberalise what remains the most rigid financial system in a large industrialised nation. The current rigidity of the system inhibits any proper development of a capital market which in turn means that the increasingly complex financial needs of business and industry are not really being met—or rather that they are met only through strong State dirigisme.

No one is especially happy about this situation. Yet equally, neither the authorities nor the financial institutions seem able to shake free from years of habit. Thus the measures that have taken place to liberalise the financial system and help create a capital market have been hesitant, and often a case of two steps forward one back. The single most important habit that is proving so hard to

break is the way in which large companies in strategic sectors have relied on cheap credit that has not come through the market in the strict sense. This has been channelled to them in three principal forms—official credit supplied direct by the Instituto de Crédito Oficial (ICO) or its subsidiaries; loans which the Government has obliged banks and the cajas (the savings banks) to provide at cheap rates; and bonds which the banks and especially the cajas have been obliged to purchase. Thus if one of the companies in the State holding company, INI, needed money, there was always a means of obtaining cheap funds in this way.

**Compense**  
To give one example, only 32 per cent of fixed interest stock is at market rates. As a counterpart, the banks sought to compensate for poor or zero returns on these funds by charging high rates on their other funds. It was a system which worked well when the country needed to stimulate industrial investment but later it became abused and tended to put the large companies with political clout in a privileged position, to the detriment of small and medium-sized concerns.

A key element in the July 1977 liberalisation was the setting out of a scheme, running up to 1983, gradually to diminish the extent of this State directed investment. For the commercial and industrial banks the ratio of deposits which had to be set aside for this directed investment was to be cut by 0.25 per cent, so that eventually little more than 20 per cent was tied up in this manner. In the case of the cajas the aim was to reduce to below 60 per cent—still a high proportion.

Another of the reforms was to impose strict limits on the number and type of companies which could benefit from State directed investment, including fixed interest stock purchase. The privileged companies were cut to the Telefonica, the IMI group, the utilities and local companies.

The effect of these two measures was to reduce the amount of funds available for term finance, since it was natur-

ally more attractive for the banks and the cajas to use their "liberated" funds in profitable operations and not those that brought a 6 per cent cent return.

The limiting of access to "privileged" fixed interest stock had a sharp effect. For instance, industrial concerns which in 1977 accounted for almost 40 per cent of total fixed interest stock in the market saw this fall the following year to under 10 per cent. Meanwhile the utilities' share rose from 36 per cent to 60 per cent of the total. Overall public service entities accounted for 86 per cent of total fixed interest that year.

Liberation was therefore taking place but at the expense of a huge vacuum in medium and long-term lending. Matters were made worse by the decline in share values on the bourses, which in turn reflected poor dividends as a result of a deepening recession. The only means of salvation in the term market was the ICO, whose total funding increased 24 per cent in 1978, representing just under 13 per cent of total credit in the system.

Even with this increased intervention by the ICO there was still reckoned to be insufficient term finance. Thus there was increased resort to foreign borrowing, which by mid-1979 the Bank of Spain found to be inflationary. A six-month restriction was imposed in the form of an obligatory 25 per cent deposit in advance of borrowing.

As a "temporary" measure it was also proposed in August to impose a freeze on the reduction in the ratio of funds banks and the cajas were obliged to set aside for directed investment. This was a move aimed in part to channel funds to the capital goods sector in anticipation of a go-ahead for the country's nuclear programme and an accelerated plan for conventional coal-fired power stations.

The freeze, accompanied incidentally by an earlier cut in the ratio of the cajas (0.10 per cent a month instead of 0.25 per cent), is expected to release an extra Pta 135bn in the period up to the end of March. The freeze was meant to be removed then. All the indications are, however, that it will remain in force, no

matter how much it might blunt the liberalising aims of the Government.

The pressure still remains on the ICO. This institution nevertheless believes it essential to become more market-oriented itself. This applies both to the increased slice of funds, currently one third, which it must obtain in the market, and to the rates at which it lends. In the past five years average rates charged by ICO has risen little since 1977, moving from 6.5 per cent to 8 per cent.

With high interest rates all round, ICO is faced with a difficult task because it effectively has to rely on borrowing short to lend long—which no banker likes even if the State stands behind. Officials within ICO believe that its average rates should be raised to 11 per cent. In this way borrowers would be induced in the need for a market rate—or put another way, that subsidies should not come through soft interest rates but through some other mechanism, preferably direct subsidies approved by Parliament.

A good recent example here was the issue of naval credits. It was proposed to the Government that shipyard purchases should be funded at 11 per cent. At this rate it was felt fair to ask the commercial and industrial banks to participate. The purchasers said, however, that at this rate it was impossible to buy. The commercial and industrial banks then said that if the rates were to be lowered they would not participate in any funding operation. What happened?

The rate was fixed at 8 per cent and the funding was left to the ICO, which will now have to produce some Pta 40bn for this sector.

#### Attractive

Therefore, to be assured of obtaining its share of market funds the ICO has to offer attractive rates of fixed interest stock, calling in special fiscal benefits which add between 2 and 3 points to the return offered as against normal fixed interest stock.

The same privileged fiscal treatment applies to public debt issues and to varying degrees with entities like RENFE (the

State railways), the utilities and local corporations. While this privileged treatment means that subscription is assured (the heavy subscription of a RENFE and a Construction Bank issue last autumn were proof of this), it nevertheless makes it harder in the future to liberalise. The authorities argue it is better first to generate a market and afterwards liberalise.

Only when the market evolves do the authorities believe a secondary market can take root. At present this secondary market is minimal. Much hope has been placed in the advent of the foreign banks but these still feel bound by restrictions and a certain caution. Discounting commercial paper has yet to become a specialised business.

The main novelty has been the introduction of acceptances by the foreign banks on the stock market. They have been able to do this by exploiting loopholes in existing legislation which permits them to offer competitive discounts (around 13 per cent) because they avoid turnover tax and regulations on compulsory deposits which apply on other transactions. The authorities have encouraged this activity even though it met with opposition from the more traditional Spanish banks like Banesto.

Six months ago the authorities started a campaign to reduce interest rates, setting as an objective a cut of two points. They argued that banks could afford to trim their margins. This provoked an outcry among the banking community and a mass of statistics was produced both for and against the idea that margins were too big. This polemic has been dropped for the moment, especially as Spanish interest rates are now almost in line with those abroad. But what the polemic underlined once again was the difficulty of banks to operate as if there were a market economy when some 20 per cent of deposits are tied up in controlled operations with a return of under 7 per cent. They must seek to recoup this cost in higher rates on the remainder of their funds. This vicious circle is going to be hard to break.

R.G.

### Striking development of operations abroad

IN THE past two years one of the most striking developments in Spanish banking has been the big expansion in operations abroad. Two Spanish banks — Banco ExterIOR, the official export credit bank, and Central, Spain's second most important commercial bank—have lately purchased subsidiaries in New York. In other American ventures, the Banco March, a medium-sized bank, bought a minority share in the Suffolk County Bank in Virginia this year, and the Banco Internacional de Comercio, a small bank with a dynamic international profile, invested in Miami last November, buying a 24 per cent participation in a local bank with the rest purchased by clients of the bank and members of the board of directors.

Indeed, judging by the number of Spanish banks that are now opening branches in Miami, this centre is fast becoming a Zurich for the Spanish banking community, both to obtain dollar deposits and to finance the growing business of clients in Central and South America. Santander, Spain's fifth largest bank and the one with the biggest international network, has just been authorised to open the first non-U.S. office in the area. This is a category of bank that can operate with offshore deposits but cannot obtain local ones. On top of this Santander and Central both have Puerto Rico-based banks. In the case of Central's offshoot—the Banco de las Reservas—this is one of the biggest banks in Puerto Rico.

Alongside these developments there has been an expansion in Latin America probably even greater than in North America—though this has received less publicity. Meanwhile, the tendency in Europe is towards consolidation.

Finally, Banco Urquijo, Spain's leading industrial bank and one with a long tradition in overseas business, is again breaking new ground. Urquijo was the first Spanish bank to open a subsidiary in New York four years ago with a team capable of operating directly on the New York financial market (something the other Spanish banks still do not do). It also has a branch in Abu Dhabi from where Arab funds are retained to finance clients in other parts of the world. This year Urquijo opened a branch in Singapore, the first opened by a Spanish bank in the Far East.

Profits generated from foreign operations vary considerably. In 1979 the average proportion in terms of overall bank profits

was 15 to 20 per cent, but in the case of Banco Popular, one of Spain's leading banks, was slightly less at 14.8 per cent. At least three Spanish banks recorded above 20 per cent (Vizcaya, ExterIOR and Internacinal de Comercio); Urquijo was probably top of the list, with foreign earnings representing 40 per cent of its total earnings.

Another difference is in the emphasis placed on activities. Urquijo, for example, was the leader in foreign currency loans in 1979; Vizcaya, also a Basque bank, the leader in syndicated loans. In addition, while there is an important element of prestige involved throughout in the foreign operations of Spanish banks, for more than economic considerations.

#### Conservative

Banesto, Spain's biggest bank, which pursues an extremely conservative policy in its foreign operations, concentrates most on credits for exports and imports—a highly profitable line. Mas Sarda, a small Catalan bank, has concentrated on syndicated loans, which have proved much more prestigious than profitable. Furthermore, while all Spanish banks naturally go where Spanish foreign investment and trade is important, the situation of the Banco Exterior, in which the State has a majority shareholding, is exceptional.

Under existing regulations all private banks have to set aside a percentage of their deposits for the so-called "privileged circuits" (the state-directed investments in the form of loans offered at well below market rates of interest). Out of these funds 3 per cent is used to finance exports. But all funds drawn from the Banco Exterior—30 per cent of its total deposits—are used for this purpose.

In addition, the bank receives all the credits allocated for exports by the Instituto de Crédito Oficial (ICO). This gives it an edge over all other banks concerned. It also means that the bank is in a position to offer lines of credit abroad at extremely attractive rates of interest, usually at 8 per cent or less, and for periods of up to 10 years. This has the effect of giving Spanish trade an added competitive edge, and EEC members have pointed out that this State intervention in raising export credit may not continue once Spain fully adjusts to a market economy and joins the European Community.

In historical perspective, a

turning point for the banks was the stabilisation plan in 1959 which switched Spain from an autarchic to a liberal economic system. Before then only two banks—Bilbao and ExterIOR—had branches in the main financial centres of Europe. Indeed Banco Bilbao, true to its Basque origins, opened branches in Paris and London before it opened one in Madrid. However, the real expansion of the banks abroad was initially linked to Spain's industrialisation in the 60s and the gradual liberalisation of Spanish trade.

#### Investment

Summarising the situation, in 1978 68 per cent of the total direct private Spanish investment abroad went to Latin America and out of the total the banks' share was 27 per cent. In 1979 this rose to 44 per cent, nearly all of it used to finance industrial investments in Latin America.

#### New contacts

The decision to move into Puerto Rico in the mid-70s, and then to move on to Miami and New York is in fact principally explained in terms of the growing business in the Latin American continent. Moving into Puerto Rico enabled Spanish banks to have a toe in the U.S. market, and to establish new contacts.

In this context the move into Miami reflects greater confidence. Like Puerto Rico, Miami is bilingual. It also has the best communications with Latin America (no capital in South America is so well connected). It is the centre for capital inflows from North America. South America and Mexico houses the headquarters of roughly 80 per cent of the U.S. multinationals that do business in Latin America. It has the added advantage of being in the U.S. in some Latin American countries like Mexico, foreign banks are not allowed to purchase subsidiaries.

Neither the Miami nor the New York move would have been possible, however, but for two factors. The first was that in 1977 Spain's balance of payments swung from deficit to surplus, an event which together with a sharp rise in foreign investment in Spain led to a more relaxed attitude towards Spanish investment abroad. Secondly, the principle of reciprocity was approved early last year when the Spanish Government allowed ten foreign banks (four of them American) to open branches in Spain. This influenced the U.S. decision to allow Spanish banks to purchase the subsidiaries in Miami and New York.

Jane Monahan



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## SPANISH BANKING AND FINANCE VI

# Foreign buying helps shares

SUPERFICIALLY the Spanish stock market seems to be resisting the economic crisis. The volume of trading in 1979 went up 25 per cent, and in terms of the number of companies listed on the market Spain is said to rank third in Europe.

A closer look, however, reveals these figures as window-dressing. Activity on the three exchanges in Madrid, Barcelona and Bilbao (which respectively account for 70 per cent, 14 per cent and 10 per cent of business conducted) has been depressed since share values started to plummet in 1974. The bourses have reflected in more exaggerated form the Spanish economic situation of high inflation and unemployment and deep recession. In this sense 1979 was no exception; prices showed extreme sensitivity to external factors, with trends dictated by politics rather than by balance sheets.

The general index declined by 16.4 points last year, and according to International Capital, a Geneva-based publication, share values dropped more during the past decade on any of the world's 17 other leading stock exchanges, with an overall decline in the index of 49 points compared with a rise in the cost of living index over the same period of 27 points.

In these circumstances, with public confidence badly shaken, high rates of inflation and low returns on dividends, the stock market no longer has the attraction for investors that it had in the early '70s when a boom in share values resulted in 3m Spaniards owning shares. These small urban investors now find it more profitable to deposit their savings with banks or to gamble with lotteries, while the rural population remains circumspect.

Symptomatic of the crisis, total capitalisation on the exchanges declined by Pta 95.4bn last year. Even a major state-backed utility like the Telefonica (National Tele-

phone Company), which financed most of its expansion during the last years of General Franco by issuing shares which did not bring the profits thousands of Spaniards who bought them had hoped for, can no longer rely on this as a key source of raising funds. Others, like the large paper corporations, withdrew from the stock market long ago.

That said, the slump has not affected all sectors equally. While commercial banks and the electricity companies, (Hidroel, Fecsa, Fenosa, Union Electrica) maintained high ratings in 1979, the prices of industries listed under the metallurgical sector dropped 40

points.

Exaggerated

It is also perhaps an indication of the exaggerated pessimism of Spain's traditional investors (private banks and financial institutions) that foreign investors are now showing more confidence in the bourse and in the ability of the administration to cope with the present crisis. Foreign activity was chiefly responsible for the record increases on the Madrid index last March when, for the first time in its history, a five point rise was seen in two sessions in a row in the two days after the general election results that confirmed the Union Centro Democratico Party in power for a further four years. In all, foreign investors raised Pts 5.9bn in new money on the stock market in 1979, and were responsible for more than one-third of total subscriptions during the first year.

Now foreign activity is again at the centre of attention. To get round the limitations currently imposed on foreign banking operations in pesetas, three foreign banks—Morgan, Barclays and Deutsche—accompanied by one small national bank, Induban, issued 150 acceptances on the Madrid

exchange on January 15 at Pta 1.25m for one year at 13 per cent. Sixty were subscribed on that first day, and soon the Banque Nationale de Paris joined in. However, the development prompted an emergency meeting by the big national banks and on the last day of January, Banesto, Spain's leading bank, broke previous records by issuing 20 acceptances at Pta 2.5m at 14 per cent for six months.

This led to speculation that Banesto was trying to kill the fledgling market. For the moment, however, the chief novelty of the acceptances trade is that it represents the first sign in several years of competition with the large national banks whose dominant position on the stock market has never

bourse's transactions. Out of new capital admitted to the stock exchange in 1979, just 10 stocks on the Madrid exchange, covering banks, electricity companies and utilities accounted for 62 per cent of total capitalisation, while three industrial sectors—mining and chemicals, textiles, vehicle accounted for just 6 per cent.

At the other end, in terms of the number of shares and fixed interest securities picked up, the commercial and industrial banks absorbed 53 per cent and the electricity companies 13 per cent. Moreover, a mere 5 per cent of all shares quoted in 1979 were the object of regular trading. This institutionalisation of the bourse, where activity revolves around a few sectors and a few shares, is compounded by other structural limitations.

Tax problems and regulations impede the development of the market. It is generally agreed that one reason why large corporations resist "going public" is to avoid indirect disclosures to the tax authorities on their real economic and financial situation. Meanwhile, existing taxes, on the issue of stock, are a disincentive for medium and small-sized industries seeking a quotation, while tax exemptions are generous for State-backed enterprises.

Secondly, though companies are in principle obliged to provide investors with accurate and regular information on their prospects and situation, this rule is seldom complied with. Conversely, the banks' suppliers of credit for the private sector has continued to be decisive; it accounted for 77 per cent of all the private sector's external financing in 1977. Conversely, the stock market's contribution was 15 per cent and official credit 9.4 per cent.

Indeed the disproportionate role of the banks and of the institutional investors is apparent at every stage of the

### MADRID EXCHANGE NEW ISSUES (Pta. bn.)

	Public Issues	%	Bonds	%	Shares	%	Total
1976 .....	16.0	6.8	116.1	49	102.0	42	224.1
1976 .....	20.0	6.7	127.3	48	130.6	47	264.3
1977 .....	46.0	15.8	146.0	50	98.3	33	290.3
1978 .....	77.3	20.3	140.6	37	162.2	42	380.1
1979 .....	140.8	33.2	153.2	36	130.1	39	424.1

Source: Madrid Stock Market

markets. Add to this the fact that any order on the buying and selling of a share requires the intervention of the dealer with six different documents, and a delay of up to six months before the transaction is liquidated, and one may begin to understand why many private investors shun the bourse.

Fourthly, the committee that decides on whether or not a company may be granted a quotation, and the overall council of the bourse do not represent all the groups which carry out operations. Nor does the council act as a watchdog. Instead it seems to represent the interests of precisely those people it is designed to supervise.

### Unfamiliar

As for the medium and small-sized industries, which are completely unfamiliar with the stock market, these depend increasingly on credit from the banks, at high interest rates, as their main source of outside finance.

Meanwhile the most recent developments related to the stock market are, first, a decree law last December which increased the amount of money Spanish-owned unit trusts may invest on foreign stock markets from 10 per cent of their total assets, to 20 per cent.

In the long term this partial opening of the door for Spanish investors may provide competition in the Spanish stock market. However, since 1973 no more than about 4 per cent of the assets of these trusts has been invested in foreign exchanges each year, chiefly because Spanish investors are unfamiliar with the regulations of foreign stock markets, and because the decree makes it compulsory for Spanish investors to deposit their shares with banks rather than with stockbrokers or jobbers even in those countries where this practice is common.

Thirdly, one of the most striking features of the Spanish stock exchanges is that there is no developed brokerage system. There are also almost no organisations suited to the interests of the small investor, such as pension funds, unit trusts and insurance companies. Instead, all transactions on the stock market require the intervention of dealers who combine these activities for the banks, for which they may earn up to Pts 20m a year in commissions. As a result the dealers are highly dependent on the banks, and this lack of independence is endorsed by existing market regulations that limit the number of dealers and forbid the formation of associations of dealers covering the three stock

Jane Monahan

## Savings banks and regional links

FOR SPAIN'S savings banks in 1979 was a year of mixed fortunes. For the first time in recent years their share of total banking deposits (around 35 per cent) grew at a slower pace than that of the commercial banks, while the package of monetary measures decreed by the Government last April bottled up the process of liberalisation underway since August 1977, siphoning off a considerable portion of their liquidity. But at the same time—and much to their relief—a Socialist bill which sought to bring savings banks under greater local and regional government control was defeated in Parliament.

In recent years the savings banks have been consistently outstripping the commercial banks' growth rates by an average margin of 2 per cent—even though they pay among the lowest interest rates in Europe. Last year the trend was reversed, with the commercial banks increasing their deposits by 19.71 per cent against the savings banks' 18.7 per cent. Admittedly with Pts 3.58bn (\$52.7bn) in deposits, just over half the funds controlled by Spain's "Big Seven" national banks—the savings banks' position in the system is not substantially altered, but there is no doubt that for the moment their room for manoeuvre has been curtailed.

**Increased**

The main reason for this is the brake on liberalisation. Under the reforms of August 1977, the savings banks were brought closer into line with the commercial banks. Their staple market remained the small saver and wage earner but their range of services was increased, allowing them, for example, to discount commercial paper, take part in foreign currency transactions and deal in the interbank market.

But the major change was in the portion of deposits which had to be invested along lines laid down by the State. This was reduced from 60 per cent to 67 per cent, falling by a quarter percentage point a month, so that by last April it stood at 62 per cent, leaving the savings banks with more liquidity than at any other time in their otherwise uneventful history.

The April measures, designed principally to relieve pressure on a tight money supply target by curbing the massive influx of foreign credit and to expand domestic credit, immediately slowed this drop from a quarter to one-tenth of a percentage point. This was reduced from 60 per cent to 67 per cent, falling by a quarter percentage point a month, so that by last April it stood at 62 per cent, leaving the savings banks with more liquidity than at any other time in their otherwise uneventful history.

The savings banks' concern was twofold. First, it was always clear that the Left would sweep the board in democratic local elections. As it was, the combined Left and regionalist forces won control of 28 of Spain's 30 major cities.

Under Left-wing and regionalist control, the savings banks feared they would increasingly become local credit banks, obliged to finance projects with a poor or nil return.

Secondly, they were suspicious that the Government might favour aspects of this reform as a way of bailing out insolvent town halls. Spain's combined municipal deficit has accumulated to some Pts 400bn (\$6bn)—that is to say, twice this year's original public spending target, of which the town halls were assigned only 9 per cent.

**Control**

Regional control over the savings banks is at present limited. They operate in regional federations, and indeed are obliged to invest 75 per cent of their funds inside that region. But this is still only 75 per cent of the 38 per cent they control independently of the State, or 28 per cent all told. In practice this has meant the decapitalisation of poor regions in favour of the richer ones, since the obligatory deposits are channelled towards the so-called "privileged circuits" of credit, which largely fund publicly owned heavy industry or semi-publicly owned monopolies.

Thus industrialised Catalonia, with little large-scale or publicly owned industry but a high concentration of savings, and Andalucia, with little industry to speak of and 2m immigrant workers who would see their remittances invested anywhere except in a job inside their own region, both feel justified in complaining.

In September the Caixa bought a 7 per cent stake in Banc Catalana, the flagship of the six-bank Catalana group put together over the last 20 years by the family of Sr. Jordi Pujol, the moderate nationalist leader. Both sides naturally stressed the financial reasons behind this first link-up between a commercial and savings bank in Spain. But the operation nevertheless coincides neatly with two of the strategic aims of Catalan nationalism.

On the one hand the commercial bank tie-up places the Caixa outside the orbit of the Catalan Left. No legal change is involved since both the Caixa and Catalana are private entities and the operation was in any case a one-off job under special Bank of Spain authorisation. But there is little doubt that the Caixa is, in political terms, much more private than it was this time last year.

On the other the combined assets of the Caixa and the Catalana group amount to about \$10bn, putting Catalana banking on the same footing as the "Big Seven" national banks. This looks like a first step towards overcoming the traditional weakness of Catalan finance capital, which, if followed up, would give the fortunes of Catalan nationalism a much-needed boost.

David Gardner

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As at 31st December, 1979 & 1978

	1979	1978	Variation



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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# How deadwood was chipped away from Scotland's board industry

Ray Perman reports on the emergence of Caberboard from the collapsed Scottish Timber Products

IN 1977 Scottish Timber Products collapsed in a heap of financial debris. Six months later its plant, under new ownership and with a new name, began manufacturing chipboard again and was profitable from its first month of production.

How did this transformation come about? The plant was, of course, "rescued" and "rescues" have become just as much a part of the UK industrial scene in the late 1970s and the early 1980s as mergers were in the late 1960s.

STP was set up in 1972 by a group of private investors to make chipboard. The owners looked good. The UK market was big and growing and only 30 per cent of the demand could be satisfied by domestic producers. The government was anxious to make full use of the large quantities of timber becoming available in Scotland.

The company had enough backing to buy a greenfield site at Cowie, Stirlingshire, to build a large factory with plenty of room for expansion and install some of the biggest and most technologically advanced plant available. It hoped to be the most successful chipboard producer in the UK.

These hopes were never realised and after five years of indifferent performance, STP closed. Part of the initial financing for the £10m plant had been arranged in Germany and as Britain went through a currency crisis in the mid-1970s the interest payments doubled in sterling terms. Dr.

Bob Stillinger, the man who led the rescue operation, believes this unanticipated burden weakened the management in its approach to a lot of the other problems.

Labour relations were already less than perfect, but knowing that any disruption could mean that the company would not be able to meet its interest payments, encouraged the management to give in to the unions. The plant was grossly over-manned (experience since the collapse has shown it can be run on less than half the number employed by STP). It never reached the productivity levels of which its advanced machinery was capable, the workforce was poorly motivated and when the market faltered in the face of aggressive foreign competition, the company went under.

**Receiver**

The Cowie plant lay idle for six months while the receiver, the government, unions and the local MP tried to find somebody to buy it. Several negotiations came to nothing and the problem was made harder by the fact that the Irish were also looking for a buyer for a chipboard company in the Republic. Finally it was one of STP's largest creditors, the West German group Bisenwerke Böhre and Gretz, which had supplied the manufacturing machinery, which stepped in and bought the company for £2m.

In 1978 Bisen asked Stillinger, an American then doing consultancy work in the U.S. and Canada, to try to save the firm

at Cowie, which had now been renamed Caberboard.

The choice of man turned out to be crucial. With 27 years' experience in the industry, first as an academic, then in technical development and finally management, Stillinger knew particle board manufacture inside out. But just as important was his approach to management. As a man at the summit of his career, he knew what he wanted to do and was stubborn enough to defy unions and owners to do it. Whereas a younger man with an eye on his promotion prospects and his mortgage commitments might have been tempted into compromise, Stillinger stuck obstinately to his point of view time and time again.

He prefers to call this style "first but fair." Others in the plant describe it more plainly as "tough."

The first test came immediately. Stillinger and his management team (the production, marketing and finance managers had been asked by Bisen to stay on) worked out that the plant could be run with 153 people. The unions insisted that the number should be nearer to the old figure of 375. There was a two week strike and Bisen began to get nervous that its gamble was not going to pay off at all. Stillinger, however, stuck to his guns and won.

Cuts were not only made on the factory floor. Office staff was cut from 22 to eight, the sales team from ten to five, the number of plant managers and supervisors was cut drastically. Previously there had been mass confusion as far as supervision was concerned. I am a great believer

in one man having no more than one boss, so we cut out an entire level of supervision," Stillinger explains.

"In the original organisational set up, the man on the sander was not allowed to make the decision when to change the sandpaper, but who is in a better position to know that the man who operates the machine? Now each process operator has more responsibility and has to make decisions—there's no one else to make them. Making the machine operator believe he is an important chap—and he is—has helped the overall morale of the plant."

Although Stillinger does not admit it, the opportunity of the cut in manning was also used to weed out the "troublemakers."

The plant in its STP days was described by one who worked there as highly political. The new management went through the employment list and blacklisted those it did not want. The exterior, as explained to the unions, was previous work record, but the management found little difficulty in picking the people it wanted; those identified as undesirable also had a history of poor performance and attendance.

The new manning level was set near the minimum needed to run the plant that absences had to be covered by voluntary overtime. It was important, therefore, to cut absences to a minimum. STP's solution was characteristic; he abolished the sickness scheme under which short absences were covered on full pay. Now the first three days away from work are unpaid, unless there is a doctor's certificate;

absenteeism rate last year was less than one per cent.

The blunt approach to industrial relations also extends to wage negotiations. Stillinger professes not to believe in the protracted baffle whereby the management starts with a ridiculously low offer and the unions with an equally ridiculous claim and the two sides converge over weeks and months.

When Caberboard's first annual pay negotiations came in January 1979, Stillinger offered five per cent—partly because he calculated that it was all the firm could afford and partly because he was under government pressure to abide by the Callaghan pay policy. He described it as his first and final offer, but the shop stewards did not believe him. There was a three-week strike.

Bison was again nervous, he says, but he sat it out. "For the first time in their lives the unions had to come back and accept what was offered to them in the first place."

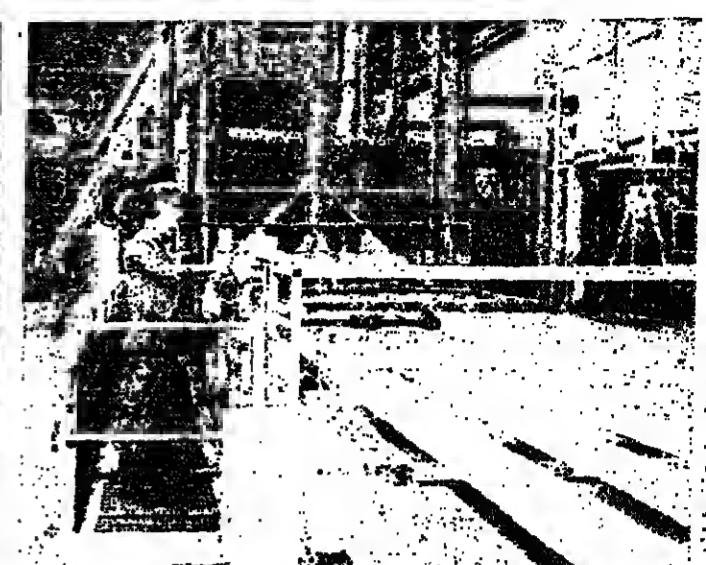
## Trust

The principle, Stillinger maintains, is integrity in negotiations. But this year's negotiations showed that it can be bent slightly. An initial offer of 12.5 per cent had to be sweetened to 15 as an inducement to the unions to agree a revision in the productivity scheme. But it was accepted.

Since the 1979 strike the plant has been dispute free. "I think we are over the bump now," Stillinger says. "trust has been restored between the man-



Dr. Bob Stillinger (left) managing director of Caberboard: "I am a great believer in one man having no more than one boss"



Caberboard was averaging 530t in its first 11 months of operation and the figure for 1979 is likely to be twice that. The company is on the verge of adding a new production line for a product in density fibre board, and there are long-term hopes for further expansion.

profit of around £250,000 in its first 11 months of operation and the figure for 1979 is likely to be twice that. The company is on the verge of adding a new production line for a product in density fibre board, and there are long-term hopes for further expansion.

Stillinger now splits his time between the plant and the U.S.

He has been accused by the unions of being an "absent landlord," but the day-to-day management runs smoothly without him through a three-man team of Ron McDonald, the marketing manager, Klaus Kohler, production manager, and Alastair Harper, finance director. All three discuss the problems of the plant together.

"Under STP we had a wider management, but people did not get on so well," Harper remembers.

"There was much less co-operation. Now we get to know everybody else's point of view and what is going on. We have the authority to take decisions and the workforce knows that we can decide things. If we need to get in touch with Bob, we can get him in minutes by phone or telex."

## Big business joins the U.S. art circuit

BEFORE 250 guests at the American Federation of Arts in New York, Cheshire-Pond's chairman, Ralph Ward, admitted he could have chosen to celebrate the giant company's centenary by recalling the company's good dividend record; and by looking forward to its continued growth and prosperity.

The growing breed of art consultants is becoming more responsible for the image companies project into the world. The consultants see art not just as an investment—if indeed it is an investment at all, since their clients do not intend to resell the works. A more down-to-earth reason why the consultants shy away from the word "investment" is that they do not want to be held responsible for the buoyant and unpredictable art market.

Companies like Cheshire-Pond's are willing to pay well for both the advice and the art. Judith Selkowitz charges \$75 an hour for her services, and \$35 an hour for each of her three assistants. As for the cost of the art itself, a number of consultants admit to having individual clients who spend a million dollars a year.

The growing awareness of the potential value of art to business has focused particular attention on those highly esteemed collections already held by corporations. The best-known belongs to Chase Manhattan Bank in New York. Its chairman, David Rockefeller, started the collection in 1939



Robert Dash (left) and Ralph E. Ward, president and chairman of Cheshire-Pond, with two works commissioned from Dash by the company.

and was able, through his personal interest and influence, to keep the collection going despite initial misgivings within and outside the bank. Today, it has been valued at twice the price paid for the nearly 5,000 works now held.

Chase, which is the only company to reveal the monetary value of its collection (currently \$5.4m), benefitted from unique circumstances that can mislead other companies into thinking they will derive the same results from their high-minded, though

Another example of a highly-regarded collection—also begun in 1939—belongs to Chiba-Geigy pharmaceuticals group. Its works have been lent for public shows; the company has produced catalogues on aspects of the collection, and it even arranged to become a member of the Museum of Modern Art so that employees could see more art at their leisure. Such corporate memberships have since spread to other companies and been a valuable source of contributions to museums.

To provide more information for their own benefit as well as for their clients, a number of reput-

able consultants are in the process of putting together an organisation to be called the Association of Professional Art Advisers. Among other matters, it will provide guidance on forms of payment.

This is recognised problem area among consultants, since commissions are sometimes collected from both customers and artists, a practice often known as "double dealing." Tamara Thomas, a West Coast consultant who is spearheading the Association, considers an hourly fee the safest form of payment, and prefers to have her customers pay artists direct for the work.

Ms. Lanier has found that a guiding figure for what corporations find reasonable to spend on art is 0.3 per cent of their building budget, the same proportion that the Government sets aside for art in new projects. That is usually too

low, but it is a basis for making a budget," she claims, adding that SBC prefers to tell the client herself what it will cost to acquire the kind of collection he wants, rather than to be on the receiving end of the reverse process.

Even if corporations remain within the \$5,000 limit that

Tamara Thomas finds they are currently willing to spend on individual works, they and their consultants may help a new generation of artists to emerge from their garrets. If that does happen, American corporations will have really earned the accolades and appreciation that a good corporate art collection can already provide them in public relations terms.

Frank Lipsius

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# MEMOREX

# Impressions of Cologne

BY MALCOLM RUTHERFORD

A BRITISH diplomat once told me that there were only three really distinguished Germans living in West Berlin. One was a newspaper proprietor, another was a conductor and the third I have forgotten, though he may have been a political scientist. "It makes life," said the diplomat, "so drearily provincial."

It is unknown to me how many distinguished Germans live in Cologne but, even if there are none at all, provincial life does seem quite flourishing.

## Marx

Cologne has a population (about 800,000) midway between that of Sheffield and Birmingham, and many of the same commercial interests. Yet to arrive in Cologne from England is to enter a different world. This impression deepens with time. If there was a German recession in the 1970s — when, one was told, the purchase of consumer goods had reached saturation point — it has been overcome. Cologne has gone ahead with what must be about its third wave of rebuilding since the second world war. Its citizens are draped in suede or astrakhan.

It is true that the city is in many ways favoured by geography. It was a Roman town; it flourished in the Middle Ages when Thomas Aquinas and Duns Scotus taught at its schools, and it flourished again in the 19th century under the Prussians when, for a while, Karl Marx was a local newspaper editor. Practically everything that has ever happened in the field of communications, whether man-made or God-given, has been to Cologne's advantage, at least in times of peace. It is on the Rhine. It is on the great European trade routes, and the railways and the modern roads when they came only reinforced the point. The awning over the main railway station, by the way, could do with reconstruction — next time round.

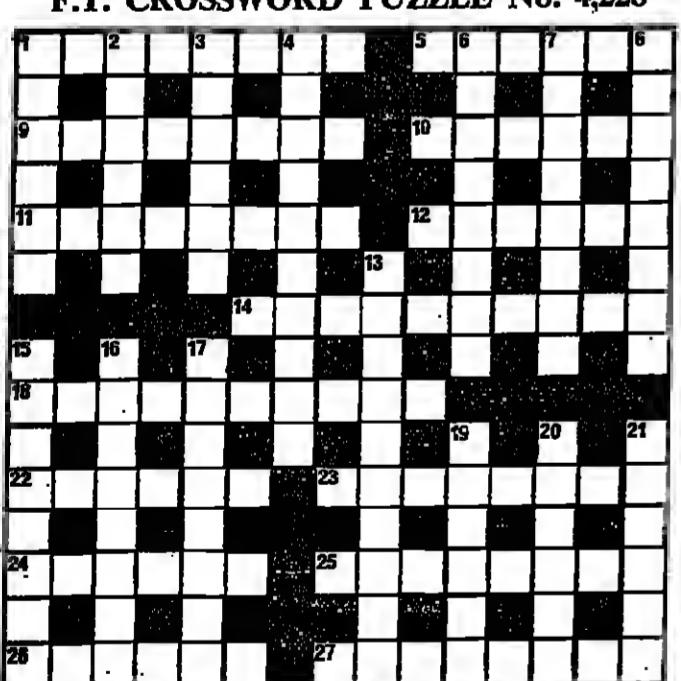
But it is also true that Cologne is not especially chic by modern German standards. It is not Munich, Hamburg nor even Berlin. It is just utterly solid and utterly bürgerlich. So perhaps it always was.

## TV Radio

BBC 1  
+ Indicates programme in black and white

6.40-7.35 am Open University (Ulster high frequency only).  
9.35 For Schools, Colleges.  
12.45 pm News. 1.00 Pebble Mill at One. 1.45 Trumpton.  
2.00 You and Me. 2.14 For Schools, Colleges. 3.25 Declar Siard. 3.53 Regional News for England (except London). 3.55 Play School. 4.20 Yogi Bear. 4.25 Jackanory. 4.40 Lassie. 6.00 Jon Craven's Newsround. 5.05 Renthast. 5.35 Paddington. 5.45 News.

F.T. CROSSWORD PUZZLE No. 4,228



**ACROSS**

- Because of being elected so often (8)
- Back associated footballers' invasion in fear (6)
- Cunning to embrace one last time with no noise (8)
- Third class left in first century treatment centre (6)
- Manage to stone vagabond (8)
- Die from want of a vaster variety (6)
- A member joining the French intends to have plenty of money (5, 5)
- Snobbish party hostess on safari (4, 6)
- Unhappy individual has way with torturer (6)
- Beast invitation to join Socialists (8)
- Odd turning out rough (6)
- Misshap one would stress outside (8)
- Day wrath is ridicule (6)
- Annoying person born on barge (8)

**Solution to Puzzle No. 4,227**

**DOWN**

- Elected of course to acquire a policy (6)
- Sick of first-class fish (6)
- Household troops grow old (6)

## Radio Wavelengths

1 105kHz/265m 3 1215kHz/247m 5 80-92.5MHz stereo

2 88MHz/433m 4 82.95MHz 6 909kHz/320m & 88.5VHF stereo

RADIO 1 (a) Stereophonic broadcast. \* Medium wave.

5.00 am As Radio 2. 6.00 Andy Peebles. 9.00 Simon Bates. 11.31 Paul Bonner. 2.00 pm Dave Lewis. 2.31 Kid Jensen. 7.00 Personnel. Cols 01-588. 4411. 8.00 Mike Read. 9.00 Newsbeat. 10.00 John Peel (a). 12.00-5.00 am As Radio 2.

RADIO 2 9.00 am News Summary. 5.00 Roy James. 6.00 Terry Wogan (a). 10.03 Jimmy Young (a). 12.00 pm David Hamilton (a). 2.03 Stewarts Request. Shaw (a). 4.00 Much More Music (a).

5.00 News. 5.05 Waggoner Walk. 5.20 Much More Music (a). 6.00 Saturday Club. 7.00 Sunday Club. 8.00 Saturday Club. 10.02 The Frank Howard Show. 11.02 Brian Matthew with Round Midnight. Including 12.00 News. 2.02 5.00 You and the Night and the Music (a).

RADIO 3 10.55 am Weather. 7.00 News. 7.05 Overrun (a). 8.00 News. 8.05 Morning Concert (a). 9.00 News. 9.05 The Week's Composer. Hatz (a). 10.00 The Trio-Sonata (a). 11.00 Schumann, Strauss and Britten song recital (a).

DRESS/WEAR

11.00 am Breakfast Show with Mike (a). 8.00 Michael Aspel (a).

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## Covent Garden

**MacMillan's Gloria**

by CLEMENT CRISP

Looking at *Gloria* again after Saturday afternoon, when MacMillan's new ballet had its second performance, I found my initial impressions about his choreographic and emotional power confirmed. The poem from Vera Brittain's *Testament of Youth*, which is given as a programme note, provides a starting point for our understanding, as for MacMillan's creativity, but it is unwise to seek too literal a meaning for the piece. It is a meditation upon death, a harvest in the First World War, with the musical—matter of Poulen's *Gloria* providing the direct impulse for the choreography. There are certain inevitable correspondences to be noted, though not stressed, between words and danced action (as at the *suspirre deprecationem nostram*, where movement has the same piercing appeal as the choral statement of the prayer), but it is the choreographic imagery through which MacMillan unites his score and his theme that catch and hold the imagination.

Andy Kunder's astere, evocative setting places the ballet at the world's edge, and MacMillan makes tremendous emotional and theatrical capital from the sense that his cast of ghostly soldiers and their womenfolk return for a brief span from nothingness. As they re-live earthly joys and earthly suffering, the men are sometimes placed like troops on guard, gazing out over the unfathomable reaches from which they have come. During the masterly duet for Jennifer Penney and Julian Hosking, five men lie like sleepers, or corpses, as a terrible counterpoint to the lyrical line of the *pas de deux*.

A brief, heart-battering moment comes when, as the cast finally return to their rest, one soldier (I think it is Anthony Dowson) looks back as if to recall for a last time what the world has meant. And here there seems a close to *Gloria's* larger implications, not just as portrait of the immediate

## Coliseum

**Ballet Gala**

Like children on November 5, gala audiences expect fireworks. If, at Sunday night's charity performance in aid of the Jacqueline du Pré Research Fund, one of the big set-pieces failed to go off—Makarova was ill, and her appearance with Anthony Dowell was cancelled—there were still interpretations to light up the sky. Gratifyingly, one of these came from the best of the evening, Festival Ballet, whose artists roared through *Etudes* like a company of fire-crackers, with the conductor Terence Kern and his percussionists goading the dancers and Rissager's jolly score briskly along.

The evening had begun on a somewhat flat note with *Doroth Variations*, led by Elisabeth Teraust and Patrice Bart; it was the presence of Matz Skoog, a young Swedish recruit to Festival, which most caught the eye. Here, and in *Etudes*, he demonstrated clean, distinguished schooling and fine balloon; there is an elasticity and freedom to his dancing that is very pleasing.

The statuary meat in the sandwich came with the divertissement middle to the programme. I do not think that the second act *edge* from *Giselle* in Ideal gala fare, and Manola Asensio's view of the will would clearly benefit from a setting other than black curtains. Michael Denard, étoile of the Opera, is a grand Albrecht, as I have reported from Paris, but he too was a victim of the unhelpful surroundings. Much more to the festive point was MacMillan's *Sideshow*, in which Lesley Collier and Peter Schaufuss rampaged, stole each other's thunder, and hid great technical resources under their foolery. Collier's high-stepping diagonal on point, taken prestissimo; Schaufuss crashing from a double tour into a frustrated

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## Royal Academy of Arts

**THE ARTS**

## Elizabeth Hall

**Ruggiero Ricci**  
by RICHARD JOSEPH

Unaccompanied violin recitals were respectful, taking on a specific character in the penultimate movement, a broad *Tranquillo* that began with none of Bach's solo music for his recital, though he got gradually took flight up to some high E string harmonics.

In the Bartók Ricci gave the gypsy fiddler approach to the work, though this meant that the rhythmic backbone of the music was softened. His very personal, gentle treatment of the Adagio and the extraordinary muted, nervous tone colour of the passages in parallel flats in the finale compensated for a slightly too loose treatment of the text in the first two movements.

With the exception of a charming, loony *Etude* characteristic by Edward Elgar—a skittish study in martinet-like and bouncy bowing—the composers Ricci played after the interval were well known violin virtuosos. The quality of musical invention was variable, but the level of work was consistently sullen, with a warm, veiled quality that smoothly avoids the higher harmonics of the instrument except when they're called for.

The broad and even bowing, leaning more towards the fingerboard than the bridge, never forces or strains for effect. The ebullient, giddy playing favoured by the younger generation of virtuosos is never in evidence, and frankly, it is not missed.

Gerard Schurmann's *Serenade*, which prefaced the more dramatic Bartók Sonata in the first half, is a collection of nine simply characterised short movements, written in a Romantic atonal style—which is to say that it sounds a bit like Berg. Ricci's performance

**Ruskin Spear** by ROY STRONG

Ruskin Spear unconsciously fulfils everybody's idea of what an artist ought to look like, at least that is until Hockney updated the image. A large, ebullient, untidy, explosive bundle with an affectionate twinkle in his eye and, judging from the number of pub scenes, a glass perpetually in his hand. In short, if one may use that old fashioned word, a Bohemian. One glance at him and one senses a visual hot line taking one back to the rough and tumble life of the Romantic artist as distilled by Muriel in her *Scène de la Vie de Bohème*. What is more to the point, Spear is a very good painter, one whose qualities are far less widely recognised than they should be. How splendid that the Royal Academy has sensibly not lost the thread in the midst of its necessary preoccupation with show business and put on the first retrospective of this distinguished Academician.

Hugh Casson strikes exactly the right note in his preface when he tells us that the show will provide "a new and rewarding experience to those who have not previously perhaps considered his work as carefully as it deservedly deserves."

Ruskin Spear includes a pert autobiography which is well worth reading. I wish that it had been longer than the half column it occupies. When he gets out of band it provides a laugh a line. 1914-18 "Father collected pieces of scrap metal which later discouraged any interest in contemporary sculpture" (farwell Giacometti); 1934-35 "the principal, interested in palmistry read my hand, deciding it was promising offered me four days per week"; down to 1980 where he lists his present occupations as "Painting, Breathing, Drinking. Ars Longa Vita Brevis." Yes, painting first which says everything. There is no gimmick about Spear and his art is as British as the pubs and cafes he so lovingly depicts.

The roots of his style are there for everyone to see. In *The parlour*, painted when he was twenty-one, to which a man stands by the fire place in a cluttered sitting room, is pure Vuillard. The subject matter of these paintings from the 30s and 40s is post-impressionist, domestic and quiet in their colour range; and still life and fish, a woman ironing, a snow scene, a letter being written, a mother with her child. His palette is subdued, smudgy and the influence of Sickert is omnipresent. There are among them a number of items from the War when he was surprisingly did graphics for a beleaguered *Vogue*. A drawing entitled *The Cultural Life of the Country must go on* (Ministry of Information slogan) sums up the era. Here Spear is doing a Rex Whistler, a piece of whimsy that includes an artist in the distance painting away at an easel from the top of which flutters a Union Jack. I wouldn't have thought that he was a natural for *Vogue* but as none

too easy in fact to miss one of the best, his one self portrait in the entrance hall of the Academy, which should be snapped up by the National Portrait Gallery. If he had taken the path of portraiture alone he could have become one of the great establishment portrait painters of the era.

One senses as his portraiture moves towards comment and caricature a deliberate rejection of that role. His best portraits date from the 60s, those of A. P. Herbert, Carol Wright, Robert Darwin and Rodney Burn, are works of real distinction. They are controlled and classic and stand out in sharp contrast to what followed when a stridency of colour and wicked wit entered. *True Blue* is Mrs Thatcher in every shade of that colour, her head rearing backwards like a stag at bay. *Brightly Show the Moon that Night* is Edward Heath, his expansive silhouette vibrating in a frenzy as he wields a baton at a carol concert. *Mrs Barbara Castle at the Royal Academy Banquet* captures a rough jutty chin and lower lip, her eyes glazed with boredom, thinking no doubt of a diabolical diary entry on how awful the food was and how bad



True Blue, by Ruskin Spear

## ICA

**Denis Smalley** by PAUL DRIVER

With a single-mindedness and crusading rigour shared by few composers, Denis Smalley is prepared to forego the human aspect of performance, having but grudgingly admitted instrumentalists into his exclusively electro-acoustic body of works since 1972. On Sunday evening as the penultimate *Musica* concert, Smalley (a New Zealander, born 1946) presented a "retrospective" of five major items from his modest but highly self-disciplined output. Their purity of realisation and purpose, their relentless questioning (additionally evidenced by elaborate, combative programme note) of available technical resources and ideal standards brought to mind more urgently than ever—precisely because such gifts were being lavished on the aesthetic problems of the medium.

*Gradual* (1974) is a frenetic virtuoso dialogue between clarinet (doubling bass clarinet and trombone—blown with a clarinet mouthpiece) and

a tape part which frequently provokes and mimics but is not in fact significantly derived from it. *Cornucopia* (1973) overlays live horn sounds with their multiplied equivalents on tape, building up a "dense moving web." Each of these "mixed pieces" (superbly executed by Roger Heaton and James Macdonald respectively, with the composer at the controls) marked a fruitful, quasi-theatrical extension of instrumental technique (paralleling some of Ferneyhough's perhaps?); the variety of sounds was of course phenomenal; with amplification, fingering and fiddetting could be audibly utilised—*Gradual* indeed set out explicitly to "refine the junk yard of clarinet sounds." However, both works—and the other three—bad a rather too conventional classical shape which pushed against the radically new content, as also against the radical concept of musical time infuriously to be the opposite of sophisticated. "Total

formalism," with which the development of electronic music went hand in hand, had the same problems. The breakthrough remains to be made in this sphere. At present audiences have no real criteria by which to evaluate what they sit through. More usually we must rely on the composer's antennae to guide us and us. Only he and his technicians have the measure of the music. As Smalley admits in his note: "I can find little to say which might enlighten a listener—my preoccupations were different from his." Soon maybe, in a bold imaginative leap, somebody will produce an electronic composition that makes meaningful integrations dependent neither on classical musical paradigms nor upon the capacity for onomatopoeia and which will resolve the performance problem too. If his confidence continues to propel him unswervingly, that somebody may yet be Smalley.

## Festival Hall

**Brendel/Schumann**

Alfred Brendel expounded three of Schumann's major piano works (assuming that the *Kinderstücke* surely qualifies), searchingly and with intense sobriety on Sunday. Of these works did he take a conventional view. *Seefantasie*, for example, in the *Kinderstücke* was reduced to vanishing point, and Brendel's rubato was strictly controlled. These were at most adult thoughts about children, from a safe distance—noting playful, let alone wishful or whimsical. In its own terms it was a moving performance, suggestive of sonorous depth and acutely attentive to the structures of these little pieces. The epilogue, "Der Dichter spricht," was not a matter of tender reflections, but a measured summing-up.

Everywhere there was an effect of hard-edged delineation, partly because Brendel chose to set almost every tune in very sharp relief. He is the last pianist to sacrifice inner parts, of course, but in *Kreisleriana* especially they were set a long way under the melodic line, even when the line itself emerges from brilliant figures, the first and seventh *Kreisleriana* pieces were prominent cases in point: in the first, in fact, the principal and middle sections were disconcertingly contrasted because their common figurative basis was so

DAVID MURRAY

## Festival Hall

**Philharmonia**

Along the perilous road from pianist to conductor Vladimir Ashkenazy has travelled more swiftly and more proficiently than almost any of his predecessors. On Sunday night he appeared at the Festival Hall with the Philharmonia Orchestra entirely sans piano in a rather strangely concocted programme of Sibelius and Rakhmaninov. There can be few less compatible symphonic pairings in the repertoire than Sibelius's fourth and Rakhmaninov's second; fewer still of symphonies written within three years of each other.

Ashkenazy preceded the fourth with an appropriately vulgar, entirely effective *Finlandia*, the Philharmonia's brass in its most brazen form; a rousing opening to a concert; but a strange way to prepare for what is the most mysterious of 20th-century symphonies. He has embarked on a cycle of Sibelius for Decca; the final test of his ability will come when he conducts the sixth and seventh, but in the meantime the fourth is a stern enough testing ground. It was by and

ANDREW CLEMENTS

large a successful performance, of many lingering moments: finely sculpted string lines, precisely chorded brass (the Porsifol-like figure in the first movement brought back most eloquently), and above all, patiently observed thematic growth: too patient, perhaps, in the Large which rather fell apart, a little routine-like in the finale.

After such concentrated fare Rakhmaninov seemed too cursory. Ashkenazy almost sustained interest through the first movement, but lost me in the recapitulation; the scherzo went as swimmingly as it always will with an efficient orchestra (the Philharmonia is playing exceptionally well at the moment) and a conductor who knows his stuff. In an ideal world the clarinet in the slow movement should have more honed tone and phrasing than John McCaw's, a small point in an otherwise sustained reading. The finale contrived much excitement, the audience found it infinitely more enjoyable than they did the Sibelius.

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Tuesday March 18 1980

## New problems for Germany

EUROPEAN Governments can only welcome President Carter's brave anti-inflation package announced at the end of last week. But for the West Germans it will also have repercussions which may well add to the complexity of managing their own historically unfamiliar economic difficulties.

The symptoms of these difficulties have multiplied in recent weeks. In contrast with the traditional policy of trying to prevent the evolution of the D-mark into an international reserve currency, the Government has quite suddenly started trying to encourage capital imports. First by raising official interest rates, second by relaxing the curbs on sales of fixed-interest securities to foreigners, and third by considering a large (possibly DM 10bn) loan direct from members of the Organisation of Oil Producing Countries.

### Reversal

What has caused this reversal of policy has been the sharp deterioration of Germany's current account balance of payments. For as long as most people can remember, Germany's main economic problems have been those of success: constant upward pressure on the D-mark and speculative flows into Frankfurt, as a result of low inflation, high productivity, and large and continuous trade surpluses. Productivity growth has declined fairly steadily over the years, to around 3 per cent during 1975-79, and inflation of 5 per cent, though much more satisfactory than the British rate, is also considerably higher than the Germans are comfortable with. But the dramatic change has been in the turn around in the current account of the balance of payments, which registered a deficit of DM 9bn last year—the first such deficit for 15 years—and which is expected to show an even bigger deficit of around DM 20bn this year.

The root cause of this reversal is, of course, last year's steep escalation in the price of oil. After the 1973-74 oil price increase, the Germans surprised everyone, including themselves, by the apparently effortless way in which they managed to finance the additional oil import bill by expanding their exports. This time round things have been much more difficult, since the world economy is considerably less

huyant and the developing countries have not been able to make so large a contribution to sustaining the volume of world trade.

As in other countries, the oil price increase has had an inflationary impact inside Germany, and the current account deficit has contributed to a relative weakening of the D-Mark, which further emphasises the inflationary impact of rising prices for other forms of imports. At the same time, the weakening of the D-Mark has been compounded by the strength of the dollar, which has led to a consequent outflow on capital account which Karl Otto Poehl, president of the Bundesbank, has forecast could reach over DM 10bn this year.

Given the very substantial size of the Bundesbank's foreign exchange reserves, there is no doubt that Germany could finance such a deficit for a short period. The problem is that the deficit may not be a temporary phenomenon. The prospects of a sluggish world economy for some time to come do not offer propitious circumstances for rapid growth in exports, and while Germany's own slow growth estimated at around 2 per cent for this, may make it possible to hold the volume of oil imports at last year's level, there is no guarantee that the price of oil will not continue to rise in real terms, even if it does not do so at the hectic pace which characterised 1979.

### Dangers

The question that arises, therefore, is whether the measures which have been announced (the loan from OPEC) will be enough by themselves to attract a capital flow which will both finance the current account deficit and stabilise the D-mark. This question becomes doubly delicate in the light of President Carter's anti-inflation measures, especially if they were to have the effect of further strengthening the dollar and thus reducing the attractions of the D-mark as an investment currency.

The Bundesbank president has warned of the dangers of an International Interest rate war. Chancellor Schmidt can certainly have no desire to take part in such a war in election year, but it may not be all that easy for either of them to solve the present dilemma.

## Those who earn their poverty

IN THESE days of slightly open government, there is a chance for at least covert debate of policy issues before they are finally hardened into Budget decisions. One such debate has broken out in the Conservative party over the proposed treatment of low-income families—those who earn their poverty," in a telling phrase coined in 1977 by the present Secretary of State for Social Services, Mr. Patrick Jenkins. A group of Conservative back-benchers are campaigning for a full restoration of the real value of child benefits as a minimum objective. This is an issue of fundamental importance in the restoration of incentives.

### Support

Child benefit has in the past been powerfully supported by the Conservatives, for the excellent reason that it relieves poverty at the point of greatest need without in any way affecting work incentives. In his speech in 1977, expressing unreserved Conservative support for a full child benefit scheme, Mr. Jenkins argued that the scheme was "the way to restore the position of families, the best way to ease the poverty trap, the best way to assist the poorest families in work, the best way to reduce the nonsense of people being better off out of work, and the best way of reducing the dependence of families on means-tested benefits." In the previous year, the Conservatives attacked the Labour government savagely for delaying the introduction of child benefit as part of its programme of economies, and Ministers have repeated the Conservative commitment much more recently. These arguments are as sound as ever they were.

In the 1979 Budget the Government decided not to extend the up-rating of child benefit introduced in April as one of the last acts of the dying Labour administration, implying that 18 months would elapse before the next adjustment.

Higher priority was given to improving means-tested benefits, such as the Family Income Supplement. It is of course true that means-tested benefits provide help more economically than universal ones, but it is not necessarily true that they are had for incentive. The should heed their own back-paradoxical result was a significant



British Rail's advanced passenger train, due to come into service this summer. But Mr. Diarmuid Downs (right) and Dr. Larry Rotherham of ACARD believe BR is on the wrong track for any hope of exports of APT.

Photographs by Ashley Ashwood and Roger Taylor

## The export blind spot in public sector technology

BY DAVID FISHLOCK

**T**HE SIXTH in a series of sharp reports from the Cabinet Office Think Tank, examining cracks in the foundations of British industry, was published yesterday. The subject this time is not so much a crack as the chasm that has opened since World War Two between the purchasing policy of Britain's state-owned domestic services and innovation for export.

Using the Government's Advisory Council for Applied Research and Development (ACARD) as its agent, the Think Tank has at last been able to gather hard evidence to support some long-standing suppositions about the past-war decline of Britain as a trading nation. The ACARD report on technological change last autumn pointed up the challenges Britain is facing from its main trading rivals. ACARD's latest study homes in on a problem of uniquely British creation: the overwhelming influence of the domestic public sector purchases on what British industry is creating and making.

Far too much innovation in Britain has no hope of being translated into exports. The lesson Britain had to learn was that it should not ask for something "so idiosyncratic" as the "pig" developed by the British Railways' research centre, Derby technical centre, to transmit details of any flaws which might initiate a sudden failure.

British Gas spent £9m in great secrecy to bring the pig to the stage of prototype testing, and several million pounds since. Both at its own laboratories near Newcastle-on-Tyne and at Barwell, its main subcontractor for the novel inspection techniques required, development was carried out in areas kept sealed from the rest of the staff. British Gas is convinced that no one else has a pipeline inspection technology as advanced as its own, capable of fingerprinting any significant flaw that may appear throughout its lifetime. It has attracted interest from pipeline operators worldwide.

BR, the butt of every British commuter (and now of the Post Office with its accusations of delays in the mail), is no special case, in ACARD's opinion. It picks out four more: coalmining machinery, road construction, water supply and distribution. They differ in some very important respects. Yet all illustrate aspects of the same basic problem. This is stultifying a monopoly—monopoly customers can have no innovation beyond the narrow boundaries of its own domestic service.

ACARD believes that its criticisms cover most if not all of the public sector, which dictates the direction of 40 per cent or more of Britain's research and development. Its report says pointedly that it did not examine such industries as electricity generation (which makes threats periodically of purchasing abroad if its domestic suppliers fail to come to heel), or the Post Office (which threatens occasionally to manufacture for itself) only because their purchasing policies "have been held up to extensive public scrutiny in recent years."

But it goes for British Gas, taking as an example the torpedo-like "pig" developed to inspect a 7,000 miles of high-pressure transmission pipeline across Britain. The "pig" is intelligent enough to travel inside the pipeline at full gas

sector can risk investing in competitive manufacturing facilities on anything like BREL's scale since it can be sure there will be no home market. As a result, British consortia tendering for railway projects overseas have sometimes been obliged to seek competitive rolling stock abroad.

The situation is sharpened still more when we consider the advanced passenger train, a truly innovative approach to main-line passenger transport, prototypes of which are scheduled to come into service early this summer. The APT was born in BR's own railway technical centre at Derby. Even so, it was launched as a project in the late 1960s with £2m of public cash from the Ministry of Transport because the BR board lacked enough confidence in its scientists to put up its own money.

**F**rontiers of engineering

After more than a decade of research and development, the APT is close to its debut in passenger service. This all-electric train, designed to spend most of its time at speeds exceeding 140 kilometres per hour, has features considered right at the frontiers of railway engineering. They include a suspension for kinder to the track than those used elsewhere; a means of body tilting that will insulate its passengers from the effects of cornering at speed; and advanced ideas in braking. But who has any confidence that BREL, as the APT's monopoly maker, will seriously attempt to compete in world markets? As ACARD puts it: "We doubt whether the incentives to cut costs and improve performance in BREL are as strong as they might be given that its major (and almost sole) customer is part of the same organisation and that it is a monopoly supplier to that customer."

ACARD makes a telling comparison between Britain and West Germany, which it visited in the course of research for its report. Britain's research and development for the railways is

now almost wholly confined to the Derby technical centre, acknowledged by ACARD as "second to none" in its expertise. German State Railways has no counterpart, but research and development is done by the privately-owned manufacturing companies such as Krause Maffei. These companies have the advantage of a steady ordering programme from the railways, compared with BR's highly erratic pattern of ordering. Britain's share of world trade in "railway vehicles" in 1976 was 5 per cent. West Germany's share that year was 15 per cent. Rightly or wrongly, what British Rail buys is not what the rest of the world wants.

BRITISH GAS SPENT £9M IN GREAT SECRECY TO BRING THE PIG TO THE STAGE OF PROTOTYPE TESTING, AND SEVERAL MILLION POUNDS SINCE. BOTH AT ITS OWN LABORATORIES NEAR NEWCASTLE-ON-TYNE AND AT BARWELL, ITS MAIN SUBCONTRACTOR FOR THE NOVEL INSPECTION TECHNIQUES REQUIRED, DEVELOPMENT WAS CARRIED OUT IN AREAS KEPT SEALED FROM THE REST OF THE STAFF. BRITISH GAS IS CONVINCED THAT NO ONE ELSE HAS A PIPELINE INSPECTION TECHNOLOGY AS ADVANCED AS ITS OWN, CAPABLE OF FINGERPRINTING ANY SIGNIFICANT FLAW THAT MAY APPEAR THROUGHOUT ITS LIFETIME. IT HAS ATTRACTED INTEREST FROM PIPELINE OPERATORS WORLDWIDE.

"But no decision has been made on how it will be marketed," says ACARD. Perhaps the pig is so closely connected with the efficient operation of a gas distribution system that it would be appropriate for the corporation to provide an inspection service, it says. ACARD acknowledges a natural desire for public corporations to capitalise on the expertise they have accumulated by starting commercial ventures outside their principal activity. Nevertheless, the public sector, having sequestered such a high proportion of the nation's innovative talent, has a duty first to explore the possibility of putting such ventures back into the private sector.

SOME PUBLIC CORPORATIONS THEMSELVES NOW RECOGNISE THAT THE PRIVATE SECTOR IS BEING DELIBERATELY DEPRIVED. THE MINISTRY OF DEFENCE RECOGNISED IT LAST YEAR WHEN AWARDING THE £200M-PLUS CONTRACT FOR THE DEVELOPMENT OF STINGRAY, ITS NEW TORPEDO SYSTEM, TO CEC-MARCONI SPACE AND DEFENCE SYSTEMS, INSTEAD OF WITH ITS OWN ADMIRALTY UNDERWATER WEAPONS ESTABLISHMENT. THE POST OFFICE RECOGNISED THE IMBALANCE WHEN IT CAME TOGETHER WITH ITS THREE MAIN PRIVATE-SECTOR CONTRACTORS IN A NEW EQUALLY-OWNED COMPANY, BRITISH TELECOMMUNICATIONS SYSTEMS, TO TRY TO EXPORT THE SYSTEM X ELECTRONIC SWITCHING SYSTEM.

The big question—as Ireland's choice of French and Swedish competitors points up—is whether this consortium can catch up the time lost while the Post Office dithered in the mid-1970s. The Central Electricity Generating Board has tacitly acknowledged the problem for some years, by spending part of its research and development funds with the electrical plant manufacturers through the Power Engineering Research Steering Committee (PERSC). Industry thereby receives £38.5m this year, of a CECB research budget of about £81.7m.

OF THE FIVE PUBLIC SECTOR ACTIVITIES EXAMINED BY ACARD, THE CLOSEST TO HAVING RAPPORT WITH THE PRIVATE SECTOR IS WATER SUPPLIES. RESEARCH AND DEVELOPMENT IS CARRIED OUT BY AN INDUSTRIAL RESEARCH ASSOCIATION, THE WATER RESEARCH CENTRE, WITH NEARLY 70 PER CENT OF ITS FUNDS COME FROM THE WATER AUTHORITIES IT OPERATES, ACCORDING TO ACARD, EFFECTIVELY AS THEIR RESEARCH CENTRE.

### Base for exports

"Nevertheless, it is the only organisation which we studied in which private sector interests play a formal part in the machinery for formulating the R & D programme." No such concession is made by the National Coal Board in regard to the research programme of its powerful mining research and development establishment; even though the steady flow of orders for mining machinery workers themselves can expect from the NCB throughout the 1980s gives them a real opportunity of building a base for exports if their designs are also tailored to other people's problems.

ACARD'S REPORT ENDS WITH A LIST OF 11 DEPARTMENTS OF GOVERNMENT DESCRIBED AS PUBLIC SECTOR PURCHASING ORGANISATIONS FALLING WITHIN THE SCOPE OF THE REPORT. ONE IS HM STATIONERY OFFICE, NOT NORMALLY KNOWN AS A PATRON OF ADVANCED TECHNOLOGY ALTHOUGH ONE WITH A PUBLIC DUTY TO SELL ITS BOOKS. IT HAS NOT ESCAPED NOTICE THAT OVER THE 18 MONTHS SINCE HMSO FIRST BEGAN TO PUBLISH THE VERY UNIFORM SERIES OF SIX ACARD STUDIES ON BRITISH INDUSTRY'S TECHNICAL PROBLEMS, THE PRICE OF ACQUIRING THE WISDOM OF THE THINK TANK HAS ESCALATED BY A FACTOR OF THREE.

"R & D FOR PUBLIC PURCHASING: SO: £2.50."

## MEN AND MATTERS

### Teeing up for the wrong hole

The hard-nosed investors of the City appear to have developed a soft spot for the Channel Tunnel. Shares in Channel Tunnel Investments, which have a net asset backing of about £12p, whizzed up 90p to 230p yesterday, ahead of a policy statement to be made by transport minister Norman Fowler later this week. The effect is to capitalise CTI, which has investments of £250,000 and development expenditure of £160,000 on its books, at a spanking £3m.

Those with long memories may recall the days of 1956 when shares in the then Channel Tunnel Company moved up almost overnight from 4d to 62 1/2s. In the early seventies they touched peaks around £4. Yesterday's hysteria, CTI chairman William Merton tells me, "would be surprising if only it had not happened before. I'm afraid it's a feature of this particular company."

Merton, also chairman of merchant banker Robert Fleming, warns that there is little financial connection between CTI and the current Channel initiatives. The company holds a bank of geophysical data relating to the structure of the Channel bed, which it has built up since its foundation in 1880. This may prove of value to future diggers. There is also the matter of compensation "promised" by the Government during the abortive 1973-74 Channel bid, which some claim could be worth around £3.7m.

The financial-year costs are not formidable. The full restoration of April 1978 values would cost less than £300m next year. For comparison, this would be more than covered by a partial dilution of the Rooker-Wise adjustment to personal allowances. To exclude that part of price rises due to higher indirect taxes would be logical; otherwise the Government is committed to giving back some 30 per cent of any adjustment in indirect taxes, without in any way affecting marginal incentives or reducing the retail price index. This would save some £500m.

However, in the last resort it is political arguments which will win the day; and in a year of austerity, a real measure of help for the poorest of "those who earn their poverty" would be the best way to show that means-tested benefits provide help more economically than universal ones, but it is not necessarily true that they are had for incentive. The should heed their own back-paradoxical result was a significant



BR'S CHANNEL SPEAKSMAN. "IT'S A HOLE IN THE GROUND."

### Corn and chips

EVERYTHING'S UP TO DATE IN CREECHURCH LANE, WHERE COMMODITY BROKERS COLEY AND HARPER CLAIM TO BE THE FIRST IN THEIR LINE OF BUSINESS TO INSTAL A WORD AND DATA PROCESSOR TO HANDLE THE PAPERWORK EMANATING FROM THEIR DEALINGS IN THE GRAN FINURES MARKETS.

MANAGING DIRECTOR ALAN HARPER, AVID GADGETEER AND A DAB HAND, HE SAYS, WITH A WATER DIVINER'S DOWING ROD, TELLS ME THE NEW MACHINE HAS FREED HIM AND HIS THREE COLLEAGUES FROM THE DAILY CHORE OF SWEATING OVER THE DAY'S DEALINGS WITH TYPEWRITER AND CALCULATOR. "EVERY DAY THE SETTLEMENT PRICES ARE FEED INTO THE DIAMOND PROCESSOR, AND OUT COMES OUR POSITION WITH THE CRAIN AND FEED TRADE ASSOCIATION. SETTLEMENT OF THE POSITIONS IS MADE EITHER WAY BY CASH BEFORE 1 PM THE NEXT DAY."

NEVER HAVING EMPLOYED A SECRETARY SINCE THE FIRM STARTED SIX YEARS AGO, HARPER ADDRESSES THE ONLY ASSET THEY HAVE EVER HAD," INSISTS DON HUNT, MICRO-CHIP PUTTING STAFF OUT OF

WORK. IT DOES, HOWEVER, HAVE CERTAIN ADVANTAGES OVER CLERICAL HELP. INSTALLED WITH ALL THE TRIMMINGS FOR ABOUT £12,000—LESS THAN THE COST OF A HUMAN HELPER FOR TWO YEARS—THE MACHINE CANNOT YET MAKE COFFEE. "BUT IT DOESN'T REQUIRE A PERSONAL HOLIDAY OR GO OFF SICK."

### Painted ladies

NIGEL LAWSON, FINANCIAL SECRETARY TO THE TREASURY, HAS A DISTINCTIVE METHOD OF DEALING WITH POTENTIALLY TROUBLESOME VISITORS. IN THE COMING DAYS IT MAY PROVE ESPECIALLY USEFUL TO HIM.

FIRST, LAWSON PLACES THE VISITOR AT A LONG TABLE FACING HIM. ON THE WALL BEHIND HIS HEAD, FLANKED BY TWO ENORMOUS WINDOWDRAWS, BANGS A PAINTING OF THREE NAKED WOMEN—ERNEST PROCTER'S JUDGEMENT OF PARIS. PARTICULARLY WHEN THE SUN IS SHINING, THE FINANCIAL SECRETARY HAS THE PLEASURE OF WATCHING THE AWKWARD OR TROUBLESOME EITHER SQUINTING INTO THE LIGHT, LOOKING STRAIGHT AT HIM, OR HAVING THEIR TRAIN OF THOUGHT DERIVED FROM THE UNUSUAL HYGIENE CONTEXT GOING ON IN THE BACKGROUND.

ONE OF THE FEW INSTANCE OF LAWSON DROPPING THIS PSYCHOLOGICAL GUARD WAS WHEN PRINCE CHARLES CALLED IN AT THE TREASURY LAST MONTH. LAWSON GENEROUSLY PLACED THE FUTURE KING NEXT TO, RATHER THAN OPPOSITE, HIMSELF.

ACTING AS GO-BETWEEN TWIST THE ARMY AND PARLIAMENT IS ONE OF THE PRESIDENT'S MOST DELICATE TASKS, MADE ALL THE MORE DIFFICULT NOWADAYS BY THREE-DIGIT INFLATION, CHRONIC UNEMPLOYMENT AND THE MOUNTING DEATH TOLL.

WHO BETTER IN SUCH CIRCUMSTANCES—AND BEARING IN MIND THE CYNICAL SAW "THE HIGHEST RANK IN THE TURKISH ARMY IS THE PRESIDENCY"—THAN A MILITARY MAN?

AFTER ALL, FIVE OF THE COUNTRY'S SIX PRESIDENTS HAVE BEEN FORMER ADMIRALS OR

GENTLEMEN.

ROLLS RETREAT

IS THIS THE STAR OF A DISCREET DIPLOMATIC WITHDRAWAL FROM THE COMFORTABLE CONFINES OF TEHRAN? MY MAN ON THE SPOT TELLS ME THAT THE BRITISH GOVERNMENT OWNED ROLLS-ROYCE RECENTLY MADE ITS LESS-THAN-STATELY WAY FROM THE IRANIAN CAPITAL TO JEDDAH, DIPLOMATIC CAPITAL OF SAUDI ARABIA. AFTER A DUSTY DRIVE ACROSS IRAN, THE ONLY WAY THE CAR COULD CROSS THE HEAD OF THE GULF TO KUWAIT WAS ON THE DECK OF A TRADITIONAL WOODEN Dhow.

THE REASON FOR THE RETREAT IS THAT IT IS NO LONGER CONSIDERED APPROPRIATE, LET ALONE PRUDENT, FOR SIR JOHN GRAHAM, BRITAIN'S AMBASSADOR IN IRAN, TO TOUR THE STREETS IN SUCH OSTENTATIOUS ATTIRE. SINCE THE DAIMLER, FORMERLY USED BY JAMES CRAIG, OUR MAN IN JEDDAH, HAS RECENTLY POPPED ITS PLUGS, A TRANSFER WAS DEEMED A GOOD IDEA.

NOW THE ROLLS IS IN A WORKSHOP IN ITS NEW HOME HAVING THE DENTS KNOCKED OUT OF A DOOR WHICH WAS BASHED IN DURING THE GULF CROSSING. FOR THE TIME BEING CRAIG GOES ABOUT HIS BUSINESS IN—HORROR—an AMERICAN GAS-GUZZLING CHEVROLET.

# Tobacco industry under pressure

By DAVID CHURCHILL, Consumer Affairs Correspondent

**THE SHAPE** of the British tobacco industry in the 1980s will be largely determined by two events during the next few days. Final negotiations between the Department of Health and the tobacco companies about more severe restrictions on cigarette advertising are to be held on Thursday. That is expected to be followed next week in the Budget with a hefty increase of tobacco duty.

Together these events threaten to upset the uneasy stability which has reigned in a market worth some £1bn exclusive of duty and VAT in 1979. No tobacco company is publicly in favour of renewing the price wars of the late 1970s because of the potentially disastrous effects on profits. But tougher curbs on brand advertising will almost inevitably intensify some companies' determination to use price promotions to capture a larger slice of the fast-growing King Size cigarette market.

The curbs in prospect are the latest product of the strenuous attempts made over the past two decades by the Department of Health, the medical profession, and others to persuade the 19m or so cigarette smokers in the UK to cut down because of the danger to their health.

These pressures prompted the tobacco companies to develop supposedly safer substitutes for tobacco, which were almost totally rejected by the smoking public when launched three years ago.

At the same time as pressures against smoking were building up, British membership in the EEC had two significant repercussions on the tobacco industry. EEC competition rules led to the breakup of the long-standing agreement between Imperial Tobacco and British American Tobacco which bad

kept BAT out of the British market. BAT's entry into that market intensified competition in the late 1970s.

Membership of the EEC also led to a drastic change in the way tobacco duty is levied—which caused smokers to switch from small to King Size cigarettes. The ensuing marketing battle between the big tobacco companies spilled over into the courts when Imperial's highly successful "Spot Cash" instant lottery promotion prompted BAT to complain to the Attorney General that the promotion contravened the lottery laws. The subsequent criminal and civil proceedings were resolved earlier this month by the Law Lords, who decided that Imperial's lottery was unfair.

The result of the anti-smoking campaign—helped by lobby groups such as Action on Smoking and Health—was first felt in the banning of cigarette advertising on television in the late 1960s.

Restrictions on tobacco advertising—and the introduction of health warnings on packets—increased gradually throughout the 1970s until the last voluntary agreement was negotiated in 1977. This agreement has just expired and is currently being renegotiated.

When Mrs. Thatcher's Government came to power in May 1979 the tobacco industry hoped that the spirit of free enterprise would rule out any further restrictions on the tobacco industry. These hopes were dashed by Sir George Young, a junior minister at the Department of Health. Sir George is a fervent anti-smoking campaigner who has made no secret of his strong disapproval of cigarette advertising.

His attitude encouraged Department of Health officials to come forward with a comprehensive set of proposals to limit cigarette advertising to points of sale only, forbidding poster, cinema, and press advertising. The proposals also included a ban on pipe and cigar advertising on television, as well as stronger health warnings on packets and a reduction in general promotional advertising. Sport sponsorship by tobacco companies—espe-

cially on television—is subject to a separate voluntary agreement due for renewal later this year.

It appears that Sir George

and his colleagues have been forced to back-track from their initial negotiating stance.

The Department of Health has also been hampered by the need to secure a voluntary agreement since other Government ministers are believed to be firmly against statutory controls on cigarette advertising. At the same time the cigarette trade—its traditional allies—the Treasury and the Departments of Trade and Industry—gave their proactive support to tobacco companies.

This support is based on the significance of the tobacco industry for employment, trade, and the Exchequer. Tobacco duty provides the Customs and Excise (and hence the Treasury)

with some £2.5bn a year in revenue, plus another £500m from VAT. In fact, after VAT and petrol duty, the revenue from tobacco is the third largest source of revenue for the Excise Department. The tobacco industry also provides direct employment for some 36,000 people, is the lifeblood of the 350,000 small retail outlets which brands are sold, and is a major export earner.

In January, at a crucial stage in the negotiations, two tobacco companies—Imperial and Gallaher—decided to release details of a new research study on the link between advertising and tobacco sales. This report supported the tobacco industry's long-held claim that cigarette advertising did not increase the total demand for cigarettes but only caused switches between brands. This is the experience of those European countries

such as Finland and Norway, which have banned cigarette advertising.

Although the claim is still disputed by anti-smoking campaigners such as Sir George Young, the report cut the ground from under the Treasury's feet. If advertising does not increase the total volume of cigarette sales, since duty is levied irrespective of the quantity of tobacco used, mode King Size cigarettes relatively better value than small sized ones.

Within a couple of years, King Size cigarettes accounted for more than six of every 10 cigarettes sold. Market estimates suggest that over the next few years that share will rise to at least eight of every 10. Imperial Tobacco was worst hit since the bulk of its brands were small cigarettes. (This had given it some two-thirds of the total cigarette market.) But

from only 9 per cent of the King Sized market in 1976, Imperial now claims overall market leadership with about 54 per cent, compared with Gallaher's 23 per cent, Rothmans 13 per cent, BAT's 4 per cent, and Philip Morris's 2 per cent.

That success was achieved largely with the aid of substantial advertising. Imperial has no doubt that it would have

cigarettes. The health warning on packets may also be toughened.

Estimates of the present level of cigarette advertising suggest a total of about £35m a year, more than half of it accounted for by newspapers and magazines. Any reduction in tobacco advertising would hit hardest the Sunday newspapers, colour supplements and outdoor poster sites—although in neither case would it be a run-back to disastrous.

Now that Imperial has won back its market leadership any new restriction on advertising will harm its competitors—most notably BAT which is still fighting hard to establish a strong brand loyalty for its State Express brand.

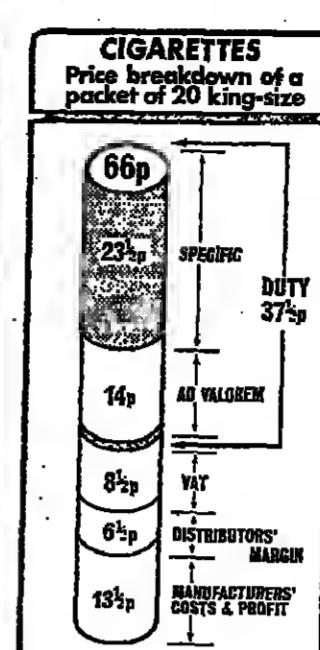
Trade estimates suggest that as many as eight of every ten smokers are persuaded to buy particular cigarettes by brand image. Gallaher's highly successful surreptitious campaign for Benson and Hedges gold has made it the number one cigarette brand in the UK. The remaining two smokers out of ten—a much greater proportion than in the past—will buy whatever brand is cheapest.

In fact more severe advertising controls which will prevent companies such as BAT, Rothmans and Philip Morris from increasing their brand share at the expense of Imperial and Gallaher, will most likely lead to a renewed price war, BAT and Philip Morris, which are respectively the world's largest and second largest tobacco companies, are unlikely to be satisfied for too long with the number four and five positions in the British market.

Exports and corporate diversification will to a certain extent soften the impact of the anti-smoking lobby and potential price war in the UK. Nevertheless, the industry knows that it must continue to work in a potentially hostile environment.



Poster advertisements are also threatened.



## Budget fears

The prospective increase of tobacco duty in the Budget—by as much as 10p per packet

according to some forecasters—will inevitably reduce consumption in a market where demand has already been falling for several years. The 10p per packet increase in last year's

Budget—as a result of higher Value Added Tax—led to an immediate 10 per cent drop of demand, which has still not

fully been recovered.

The threat from the Chancellor of the Exchequer is one that has faced the industry since tobacco was first introduced into the UK. In 1604, for example, James I raised tobacco duty from 2d to 6d 10d per pound.

But it is the continued pressure from the anti-smoking lobby that poses the biggest threat to the industry. The issue initially came to public attention in the early 1980s with

## Letters to the Editor

### Britain and Europe

From Dr. G. Hallett

Sir—As Mr. Malcolm Rutherford (March 14) pointed out the current Government strategy is headed for a fiasco which will do Britain no good, and Europe a great deal of harm. It is reasonable for Britain to defend its interests bared-headed, but there must be a clear understanding of what these interests are, and of what goals are feasible, in the short and long run.

There are only two ways in which Mrs. Thatcher's current demands could be met (and in neither case could her timetable be met). One would be a large increase, perhaps a doubling, in the Community Budget, with the increased payments slanted so as to help Britain. All members, including Britain, would object to this expansion, with justice. The other course would be changes in the common agricultural policy so as to reduce its total cost, and so British payments. This would be a matter of years rather than months, but Britain would have many allies. The growing cost of the CAP is causing concern, not least in Germany; the Commission has been making proposals for years, and the enlargement of the Community is going to precipitate fundamental changes. There could even be some common ground with France. If the French want to protect a few thousand hill sheep farmers, it is hard to see that this jeopardises any vital European interest.

The trouble is that Britain was not in the Community when the CAP was framed. The policy devised twenty years ago is reaching the end of the line, however, and new opportunities are already arising for Britain to participate in a new, more loose-knit policy suitable for a wider Europe. The Government talks about reforming the CAP, but its actions do not match its words. In May 1979, it raised no objection to what some observers thought were excessive price rises; in October it vetoed a European Parliament resolution requiring a reduction in agricultural expenditure; it objected to British participation in a badly needed reduction in sugar beet quotas (on the ground that the British climate is well suited to a sun-loving plant like sugar beet); in the lamb dispute, it has taken a stand on the pure doctrine of the CAP rather than working towards a looser framework (with "hill sheep" subsidies etc.) which could take account of national differences.

In view of the high intelligence of Foreign Office officials, and the brilliant Machiavellianism displayed recently at Lancaster House, the incompetence and myopia of Britain's current EEC policy would be puzzling—if it had not been characteristic of British European policy since the War.

(Dr.) Graham Hallett  
University College,  
PO Box 96,  
Cardiff

The reward for productivity

From Mr. D. Wigley, MP

Sir.—We frequently, and rightly, bear much spoken these days about the need to improve productivity in British industry. Presumably, if this is a goal worth attaining, its achievement also merits the appropriate reward.

This being so, readers may well wonder the decision recently taken by the Barnard Wardle company to close its Everflex factory at Caernarfon, making 322 persons unemployed in an area of devastatingly grim employment prospects. That very workforce during 1979 increased its productivity by 37 per cent, and pushed up the factory's profit to over £500,000. If every company in Britain showed a similar performance, many of our troubles would be over. The reward they have been given, however, has been the axing of their jobs.

How on earth can industrialists, economists or politicians go

on calling for effort and productivity, if their code of ethics results in such a travesty?

Dafydd Wigley,  
House of Commons, SW1.

### Joining the EMS

From Mr. N. Thompson

Sir.—In the past the European Monetary System has been attacked because of the externally determined, self-impartial monetarist which it would necessitate. It is pleasingly paradoxical, therefore, that Professor Minford (March 14) should see in EMS the possible loss of control of money aggregates and the opportunity for monetary laxity; reasoning, no doubt that the buoyancy of petro-sterling would not necessarily deflate policies to maintain parity with the strong European currencies.

With, however, an annual inflation rate around 10 per cent, wage settlements fluctuating about the 20 per cent mark, unemployment rising, industrial relations fraying at more than the edges and an ageing corset bursting at the seams (all the clearing banks have been in the first penalty tranche).

Professor Minford should not neglect the staff needed for operation, the petrol tax beats the vehicle licence tax on every count. In that vehicle fuel is already taxed as it leaves the refinery, any increase in that tax would not require one extra Civil Servant to operate it. Compare that with the monstrous size of the vehicle licensing centre employing thousands and yet operating a system so easily and so widely evaded.

Contrary to what has been so assiduously put about, putting the whole vehicle tax on the fuel is equitable, cheap to collect, and virtually impossible to dodge.

Basil Engert,

Engert and Rolfe,  
Barchester Street, E14.

### Civil Service pensions

From Mr. S. Kirkham

Sir.—If Mr. Kendall (March 11), is correct that 8.5 per cent contribution pays for 57 per cent of his index-linked pension, the total cost must be about 15 per cent. Would some actuary please confirm whether that figure is realistic? If it is then a lot of private companies are paying too much for their un-indexed benefits.

As regards France, Mr. Kendall knows that, in the engineering sector at any rate, the scheme is industry-wide and not funded in consequence. This seems to be the key to providing pensions at moderate cost. Even with an industry-wide scheme, there is risk if the industry as a whole goes into savage decline.

S. Kirkham,

6 Broadway,  
Wimborne, Dorset.

### Explaining the cause

From Mr. B. Sule

Sir.—Now that Mrs. Thatcher has explained Britain's cause in the EEC to viewers of French TV could we hope to see the French Prime Minister or M. Ciscard d'Estaing on our TV screens to state France's view, especially on why France is ignoring the EEC Court ruling regarding the import of lamb from Great Britain and on why the British net contribution to the Common Market remains as high as it is.

B. Sule,

12 Forest Close, Cuddington,  
Northwich, Cheshire.

### The importance of purchasing

From Mr. L. Tute

Sir.—On March 11 you reported an increase of 38.6 per cent in raw materials costs to industry, over the last 12 months. Although these figures are disturbing, they need not be alarming. It must be remembered that purchasing can be attacked at a controllable cost.

Some companies, especially the more successful, are realising the importance of purchasing efficiency and the very significant savings that can be made. In the average British company, over 50 per cent of the total cost of running the business concerns purchased materials and services. Typically, a company spending £5m a year on material costs can easily achieve a 1 per cent improvement.

L. K. Tute,

PA Management Consultants,

St. James's House,  
Charlotte Street,  
Manchester.

## Today's Events

### GENERAL

UK: Sir Keith Joseph, Industry Secretary, and Dr. David Owen, Shadow energy spokesman, speak at Market Research Society conference on Research in the 80s, Brighton (16 March 21).

Leaders of Civil Service

confederation discuss pay offer cash limit.

Sir John Methven, Confederation of British Industry director general, speaks at Yorkshire regional CBI dinner, Sheffield.

Lord Boyd-Carpenter speaks at National Federation of Building Trades Employers annual lunch, London.

Prince Philip addresses Manchester branch of British Institute of Management dinner.

King Juan Carlos visits Denmark.

EEC Development Council meets, Brussels.

Mr. Norman Lamont, Energy Parliamentary Secretary, speaks at Electricity Council marketing conference dinner, Harrogate.

Iron and Steel Trades Con-

federation executive meets.

National Gallery annual

report published.

Variety Club of Great Britain tribute lunch to Mr. Yul Brynner.

Overseas: EEC Foreign Minis-

ters meet in Brussels.

King Juan Carlos visits Den-

mark.

EEC Development Council meets, Brussels.

### OFFICIAL STATISTICS

Cyclical indicators for the UK economy (February).

### COMPANY MEETINGS

Crest Nicholson, Ashley Park Hotel, Walton-on-Thames, Surrey, 12. Essex Water Company, Great Eastern Hotel, Bishop's Stortford, EC 12. Leds Investment Trust, 14, Shandon Square, WC 1. SCD Waldorf Hotel, Aldwych, WC 11.30.

### COMPANY RESULTS

Final dividends: Richard Clay Construction Group, Fairclough Construction Group, Inveresk Group, McCleery L'Amie Group, Smith & Nephew Associated Companies, George Spencer, Trodow Indemnity, Wurd White Group, Waterford Glass, Watmoughs (Holdings).

# Steetley Building Society?

</div

# BTR up 43% and makes promising start in 1980

DESPITE industrial disruption which cost the group £4m during 1979, BTR, the plastic mouldings and rubber belting group reports pre-tax profits up 43 per cent from £40.1m to £57.2m on sales up 23 per cent higher at £432.6m against £351.1m.

Stated earnings per share are up from an adjusted 24.6p to 30.7p and final dividend of 6p effectively lifts the year's total from 7.3p to 11.5p—not less than a 10p total had been expected. A one-for-three scrip issue is now proposed.

First half profits had risen from 18.3p to 27.4m and the directors were then expecting a satisfactory profit growth at the year-end.

The 1979 results represent the 13th year of improvements in profits the directors say and 1980 has seen a promising start with the values of orders, sales and earnings at higher levels than for the same period last year.

Major external influences on 1979 were inflation, industrial unrest, exchange rates and the re-introduction of U.S. protection. Of the £17.1m profit improvement, growth and performance accounted for £9.3m, acquisitions £3.7m, inflation £8.2m while exchange fluctuations cost £2.1m.

For the year, in local currencies, Australian profits trebled after further acquisitions, loss eliminations and operating

## HIGHLIGHTS

Lex looks at the ways in which the financial markets made a provisional assessment of the anti-inflation measures in the U.S., with movements particularly sharp in the foreign exchange markets where the dollar was particularly strong. On the company front BTR continued to illustrate its impressive growth capabilities, raising pre-tax profits from £40.1m to £57.2m and making optimistic noises about the initial months of the year. Meanwhile Barratt's profits are up from £8.2m to £11.5m, along with signs of its taking steps to cushion itself against more difficult trading in the future. On the inside pages Stothert and Pitt produced some very poor results, Beatson Clark is down, Pittard closes its books on a slower second half, but Invergordon shows a reasonable increase.

improvements. South African profits increased 62 per cent. U.S. profits increased 97 per cent with full year and improved contribution from Koenig and Lohmann Wire—all 1978 acquisitions—as well as from the paper group. Europe although suffering UK industrial unrest achieved record results.

The year-end balance sheet shows an increase from £134.9m to £149.3m in shareholders' interest. Net interest charges amounted to £8.2m while exchange fluctuations cost £2.1m.

For the year, in local currencies, Australian profits trebled after further acquisitions, loss eliminations and operating

additional working capital exceeded £38m. Future prospects and plans are for continuing growth in sales and profits, the directors state.

	1978	1979
Em	26.2	24.7
£m	26.2	42.3
Western hemisphere	55.2	65.1
Eastern hemisphere	57.9	55.1
Exch. Fluctuations	17.3	—
Total sales	125.5	134.9
Europe profit	38.4	50.5
Western hemisphere	10.4	10.4
Eastern hemisphere	9.5	3.9
Exch. Fluctuations	2.1	—
Profit before tax	57.2	40.1
Tax	22.2	15.4
Minorities	2.9	1.4
Earnings AT&R	32.1	23.2
Extraord. debits	0.2	0.2

See Lex



Mr. Henri Delaune, deputy chairman of Comex Diving, answering questions yesterday on the deal in which Houlder Offshore has bought a 50 per cent stake in Comex Diving, a French company. Mr. John Houlder (right) chairman of the new joint enterprise, looks on. Story, page 26.

## Invergordon ahead to more than £4m

FOLLOWING the midway rise from £1.29m to £1.35m pre-tax profits of Invergordon Distillers Holdings, Reckitt & Colman, for 1979, compared with £1.46m for the previous nine-month period, Turnover amounted to £24.36m, against £14.95m.

In September, the directors reported that steps had been taken to restore margins and it was expected that improvement would be reflected in the second six months.

Stated earnings per 25p share were 19.28p (14.59p for nine months) and the dividend total is lifted to 4p net, against 1.84p in the previous period.

There was a tax charge of £418,000 (£384,000 credit) and net profits were £3.78m, compared with £2.85m.

### • comment

The announcement of a hefty interim loss and a passed

## Stothert £0.93m in the red and omits interim

AS forewarned at the time of the last annual report, Stothert and Pitt, engineers, ran into losses in the 28 weeks to January 12, 1980. The pre-tax deficit amounted to £29.000, compared with profits of £70.900 for the corresponding period and £78.000 for the last full year.

The directors estimate that about £350,000 of the first half loss was directly attributable to the engineering strike. The high value of the pound also contributed to bad trading conditions both at home and overseas.

The directors have decided that the results do not justify an interim dividend, particularly in the light of the continuing steel strike. The question of a final dividend must await results for the full year, they add. Last year's total payment was 11.06p.

Sales for the 28 weeks fell by 29 per cent to £124.1m, almost entirely as a result of a decrease in crane business, but order intake has improved and the directors believe that actions taken will result in progressive recovery over the next 18 months.

Losses incurred after depreciation of £220,000 (£188,000) and interest of £37,000 (£166,000). With tax taking £1,000 (£33,000) and an extraordinary debit of £35,000, the attributable deficit emerged at £96,000 (£87,000 profit).

### • comment

The slackening of crane orders increases the strain on cash resources and probably justifies

the dividend decision but the balance sheet is very strong with book assets of 485p per share and, in the background, Rea Brothers holds a useful stake.

These two considerations suggest that the directors' decision is sensible of getting back at any time but they should not be allowed to disguise the basic weakness of a major market.

### ASSOCIATE DEAL

S. G. Warburg and Company, as an associate of Imperial Continental Gas Association, on March 14 bought on behalf of discretionary investment clients, 10,000 capital stock units of £1 of Imperial Continental Gas Association at 731p.

### ISSUE NEWS

## Plastics specialists R. H. Morley enters market with 163 quote

### BY ARNOLD KRANSORFF

R. H. MORLEY, a new company specialising in the manufacture of plastic bags, is coming to the market via 163 (2) with a capitalisation of £2.25m.

The company is run by Mr. S. G. Warburg, a co-founder of Aldi Packaging, now part of Rockwear Group, and two of his former associates, Mr. J. Ellis and Mr. E. Eggleton.

A placing has been arranged by brokers Rowe Rudd & Co. of 375,000 ordinary 10p shares at 90p per share in Morley—representing 15 per cent of the issued capital. Mr. Morley owns 25.7 per cent, Mr. Ellis 26.0 per cent, Mr. Eggleton 0.4 per cent each, Yeoman, as trustees of a discretionary trust, 48.5 per cent and the balance by clients of Rowe Rudd.

The latest consolidated accounts of the group include three months trading from McGregor and two months trading from Rutland. However, an accountants' report indicates that pre-tax profits would have totalled £244,000 on sales of £2m for the nine months ended December 31, 1979. If the group, as presently constituted, had been in existence since the inception of the business, the latest consolidated accounts of the group include three months trading from McGregor and two months trading from Rutland. However, an accountants' report indicates that pre-tax profits would have totalled £244,000 on sales of £2m for the nine months ended December 31, 1979. If the group, as presently constituted, had been in existence since the inception of the business, the latest consolidated accounts of the group include three months trading from McGregor and two months trading from Rutland. 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**James Fisher surges to £3.3m**

AS FORECAST at midway, second half profits of James Fisher and Sons, shipowner, ship and insurance broker, showed an advance over the corresponding period. The pre-tax figure moved ahead from £0.93m to £1.39m, leaving the full year result some £1.07m better at £3.3m (nil).

The net final dividend of 2p effectively raised the total payment from 1.138p to 3.5p on earnings per 25p share, showing a 6.99p gain at 3.92p. A one-for-one scrip issue is also proposed.

Turnover for the 12 months improved from £10.64m to £12.83m and profits were struck after interest of £431,000 (£207,000). Tax took £24,000 (£184,000) and there were extraordinary credits of £351,000 (£127,000).

**Provident Financial optimistic**

High levels of unemployment, high interest rates and high levels of inflation combine to produce low profits in a group so dependent on consumer credit activities, says Lord Chelmer, chairman of Provident Financial Group.

However he believes the company has an exciting and profitable future. By exploiting special skills and by developing inter-related businesses, a more broadly-based, more resilient organisation is being steadily produced, he adds in his annual statement.

Acquisitions are making helpful contributions to group profits and Wimborne Estate Agency, which developed expenditure, will be worth about £2m by the end of this year, is expected to become profitable in 1981.

Group pre-tax profits declined from £10.73m to £9.23m in 1979, as known. On a CCA basis, the taxable surplus was reduced to £4.79m (£3.41m).

Fixed assets were up from £2.71m to £9.95m; at the year end, add net current assets were higher at £64.65m, against £54.77m. Bank advances rose from £5.46m to £10.89m, while term loans and acceptances increased from £65.31m to £83.28m.

Meeting, Bradford, on April 10 at noon.

**Albany Life offers loans**

Albany Life Assurance Company, the UK subsidiary of the American General Insurance Group, has introduced a borrowing facility on its Senior Executive Retirement Plan for Controlling Directors, which enables companies to take loans of up to 50 per cent of the value

## Barratt tops £11.5m in buoyant first six months

FOR THE half year ended December 31, 1979, turnover of Barratt Developments, one of Britain's major housebuilders, rose from £74.45m in £102.3m and profits were higher at £1.51m against £1.16m before tax of £2.5m (nil).

The directors are lifting the interim dividend from 2.0p to 3.5p per 10p share absorbing £1.33m—last year's total was £0.255p from record pre-tax profits of £20.4m.

During the first half, the group concluded negotiations with the major clearing banks and now has available £20m of term finance of between five and 10 years at variable rates of interest in addition to substantial overdraft facilities.

These facilities taken in conjunction with the extremely strong land bank and buoyant demand enable the group to look forward with confidence not only to the end of the current year but well beyond, the directors say.

The group's position was further consolidated with an increasing share of the market with the newer subsidiaries in the South and the Midlands making an increasingly important contribution.

Now, with this new facility,

controlling directors will be able to make appropriate pension provision for themselves without substantially reducing financial flexibility or getting into

### BOARD MEETINGS

#### FUTURE DATES

Interim	May	June	July	August	September	October	November	December	January	February	March	April	May	June
Courtney Paper														
Hartman, Malaysian Estates														
M. & G. Group														
Ricardo, Consulting Engineers														
Finals														
Appleyard														
Associated Steel Products														
Bank of Scotland														
Church														
Green's Economic														
Harris, Queenway														
Hutton, Trentham														
Leeds (Perpetual)														
Leyland Paint and Wallpaper														
Morrison (Wm.) Supermarkets														
New Equipment														
Rugby Portcullis Cement														
Yorkshire Obsidian														
Amended														

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held in the month indicated unless dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

Interims—Brooks Bond Lieblein, G. H. Laming, Lawtex, London Scottish Finance, Strong and Fisher, Wadding and Gillow.

Finals—Richard Clay, Cambrian, Fairclough Construction, Inveresk, McCleary, L'Anie, Padova Sennet Rubber, Smith and Nephew, George Spencer, Tomatin Distillers, Trade in Denmark, Ward White, Waterford Glass, Wartnoughs.

In the more traditional markets in the North and in Scotland three recent acquisitions with a total cash cost of £8.5m will enable it to maintain its market leadership in these areas, the directors said.

The policy of expanding the property investment portfolio continues and a substantial number of commercial and industrial projects will become income producing during the next 18 months. The group is on target to meet its aim of £3 million of property investments by June 30, 1981.

See Lex

## Relyon increases to £1.85m

TAXABLE PROFITS of Relyon PWBS, manufacturer of mattresses and divans, expanded from £1.49m to £1.85m in 1979, an increase of £13.04m, compared with £10.12m.

Midway, the pre-tax surplus was up from £707,000 to £911,000, and the directors were optimistic about the rest of the year.

The net final dividend is lifted from 4.45732p to 6p, with a final of 3.75p. A one-for-four scrip issue is also proposed.

After tax of £918,792, against £794,575, earnings per 25p share are shown to have risen from 10.6p to 14.17p.

Pre-tax profits were struck after depreciation of £24,878 (£23,430), and interest on unsecured loan stock of £20,593 (£21,195).

The company points out that, until recently, only self-administered pension schemes could grant loans back to the employer company from the assets of the fund. This has been overcome by a change in legislation, which facilitates self-administered schemes for employees.

Now, with this new facility, the company will be able to make appropriate pension provision for themselves without substantially reducing the Inland Revenue.

Albany Life will provide the necessary initial actuarial valuation and the pensioner trustee requirements of the Inland Revenue.

## New re-quotation delay for British Anzani

A HIGH COURT judge yesterday ordered for 14 days a petition to wind up British Anzani Construction—adding to the delay facing plans for a re-quotation for its parent British Anzani and presentation of its 4,500 shareholders of accounts for 1978 and 1979.

Mr. Eban Hamilton, for the company, told Mr. Justice Dillon that certain contracts were due to be completed within the next few days which would provide enough money to pay the claims against it.

The petition was presented by the Inland Revenue, creditors for £82,410, substituting for Jones Reinforcements. The petition is supported by six

other creditors owed a total of £1,680.

British Anzani's shares were suspended early in 1977 at 15p and, after various boardroom changes, it had been hoped to conclude asset sale negotiations which would help discharge liabilities the subject of cross guarantees throughout the group's subsidiaries, to Bankers Trust International and National Westminster Bank.

Apart from yesterday's hearing a firm of architects, Chapman Taylor Partners, has made a winding-up order in respect of a debt worth £26,000. This petition will stand over until the first petition day after today and will probably be heard next Monday.

This is the first half of the year.

The court will rule on the petition on May 10, 1980, and the final hearing on June 10, 1980.

The Group made further major progress during the six months ended 31 December, 1979, and ended the decade with its best ever half-year results. The following are the unaudited results of the Group:

Half Year ended 31 December 1979

Half Year ended 31 December 1978

£'000 £'000

Turnover	102,301	75,448
Net Profit	11,509	8,157
Taxation	2,300	8,157
	8,209	8,157

The Group's position as Britain's major private housebuilder was further consolidated with an increasing share of the market with the newer subsidiaries in the South and the Midlands making an increasingly important contribution. In the Group's more traditional markets in the North and in Scotland, three recent acquisitions with a total cash cost of £8.5 million, will enable it to maintain its market leadership in these areas.

The policy of expanding the property investment portfolio continues to gain momentum and a substantial number of commercial and industrial projects will become income producing during the next eighteen months. The Group is on target to meet its aim of £3 million of property investments by June 30, 1981.

Other sectors of the Group's business also made progress. The property conversion company continues to expand, contracting is currently profitable though unlikely to make a significant contribution to the Group's annual result and the diversification into the leisure industry is at an advanced stage with construction due to commence this month.

During the period the Group has successfully concluded negotiations with the major clearing banks and now has available to it £30 million of term finance of between five and ten years at variable rates of interest in addition to substantial overdraft facilities.

These facilities taken in conjunction with the extremely strong land bank and buoyant demand for its products enable the Group to look forward with confidence not only to the end of the year, but well beyond, the directors say.

An interim dividend of 3.5p per share has been declared and this will be payable on May 10, 1980, to shareholders on the register at close of business on May 2nd, 1980. This is an increase of 20% over the comparable dividend paid last year.

L. A. BARRATT, Chairman

## M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

1979-80 High Low Company Price Change Inv (p) % P/E

89	89	Arupgroup	8.7	9.7	4.1
50	54	Armitage and Rhodes	34	3.8	11.2
238	125	Bardon Hill	132	5.8	7.01
100	84	County Corp. 10.7% Pl.	84	15.3	18.2
101	63	Deutsche Ord.	51	5.1	10.3
102	63	Frank Hersey	101	+1	7.4
128	68	Gardiner Park	128	12.8	15.1
156	102	George Blau	105	18.5	15.7
64	45	Jackson Group	68	5.2	7.5
113	113	James Burrough	115	7.2	6.3
202	242	Robert Jenkins	260	31.3	9.31
223	172	Robert McAlpine	118	14.3	5.51
34	34	Trellick Ord.	118	0.2	4.4
80	70	Twinlock 12% ULS	77	12.0	15.6
56	23	Unilock Holdings	47	-1	5.3
190	142	Walter Yeates	99	4.4	8.8
190	142	W. S. Yeates	182	11.5	6.3

t Accounts prepared under provisions of SSAP 15.

## Beatson Clark falls to £1.6m

BY PAUL CHEESRIGHT

THE FALL in the bullion price yesterday to close under \$800 an ounce for the first time this year has stripped the South African gold industry of its euphoria but has left long-term planning aims intact.

No one has been considering the impact of the price movement on the basis of prices seen this year, industry executives noted. The bullion price had climbed from \$525.50 to a peak of \$880 at the afternoon fix on January 21 and has since declined sharply to a close of \$477.90 on February 24.

It is doubtful whether any group have been considering new developments on the basis of prices higher than \$800 an ounce. Further expansion plans involving new mines and new shafts have been overruled.

Although the fall in the price over the last year—despite recent falls it is still more than \$200 higher than a year ago—has drawn attention to mineral deposits, planners have been very cautious in the face of recent market fluctuations.

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## AECI LIMITED

(Incorporated in the Republic of South Africa)

56th ANNUAL REPORT YEAR ENDED 31 DECEMBER 1979

### Chairman's Statement

I am pleased to report that the Group's results for 1979 showed a significant improvement over those for the previous year. Turnover for 1979 totalled R\$96.0 million, an increase of R192.5 million (27.4 per cent) over 1978, while export sales included in the above amounted to R\$5.1 million (1978-R45.2 million). Net income before taxation for the year at R12.4 million increased by 31.6 per cent over the corresponding figure for 1978. Earnings per share improved from 38.4 cents to 51.5 cents and the ordinary dividend for the year has been increased from 22 cents to 30 cents per share.

As was the case in 1978, the assets and liabilities of foreign subsidiaries have not been consolidated and only income received by AECI in cash has been included in the income statement.

It is the policy of AECI to bring to account dividends from locally based investments in the year in which they are received. If "equity accounting" principles had been applied, and the net income from these companies attributable to AECI brought to account in the year in which it was earned, then the AECI earnings per share would increase from 51.5 cents to 59.8 cents (1978—from 38.4 cents to 40.5 cents).

For some years it has been the accounting policy to value stocks of raw materials and finished products in the Company on the last-in-first-out basis in order to eliminate from profits the effects of inflation in the value of stocks. In 1979 it was decided to extend this practice to all trading operations in the Republic. It is interesting to note that, mainly stemming from the sharp increases in the prices of oil-based raw materials, Group net income before taxation in 1979 would have been higher by R7.0 million (1978—R3.6 million) had the first-in-first-out method of accounting for stocks been used.

The marked improvement in the level of economic activity in the Republic is reflected by the increase of 12 per cent in domestic sales volumes with higher sales and profits having been recorded in all major business areas. It is particularly gratifying to report significant improvements in the profitability of Prolux (paint) and Duropenta (plastic pipes and fittings), both of which had felt keenly the recession in the building industry.

As foreshadowed last year, the economics of Coplex, the coal-based joint venture in which AECI owns 60 per cent and Sentrachem Limited 40 per cent, continued to improve. New export markets for PVC have been developed to replace the Iranian market and, with a hardening in selling prices which has accompanied the steadily increasing OPEC oil prices, significantly improved margins on exports have been achieved.

The continued growth in domestic demand over the past year has been such that plants manufacturing several important products, notably low density polyethylene and synthetic fibres, have been operating at full capacity. The Board has accordingly approved capital expenditure to increase production capacity in both these areas. The new polyethylene plant, which will be built in two stages at a cost of approximately R150 million, will have a rated capacity of 140 000 tons per annum. Additional spinning capacity at the Bellville plant, at an estimated cost of R40 million, will enable SANS to produce the wide variety of high quality yarns demanded by the South African textile industry and should provide adequate plant capacity for both nylon and polyester filament yarns for some years to come. Funds for both these projects and for other smaller capital additions and replacements will be provided from the Group's internal cash flow supplemented by borrowings. No significant change in the gearing ratio of the Group is foreseen as a result of this capital programme.

The oil crisis of 1973 emphasised South Africa's strategic vulnerability to interruptions in oil supplies. Since then the rapid increase in the price of oil and oil-based products has illustrated the importance to the chemical industry of reducing consumption of oil-based liquid hydrocarbon feedstocks. Over the past year the Group has increasingly based its new activities upon coal wherever possible. Thus it is now operating the largest coal-based ammonia plant in the world at Modderfontein and also the only world scale coal-based PVC complex. The wisdom of these investment decisions has been clearly demonstrated but a significant number of critical feedstocks are still derived from oil and, over the past year, these have been subject to unprecedented price increases not only in South Africa but throughout the world. Major research and development is accordingly being directed towards replacing oil-based feedstocks by indigenous raw materials based on either renewable resources or coal.

The production of ethanol from agricultural residues is being actively pursued since the conventional route by the fermentation of starch or sugar, is considered too costly. Ethanol and by-products produced by this

technique provide interesting possibilities for the manufacture of ethylene and other intermediate chemicals used by the Group.

However, the major emphasis of the Group's development work will be in coal-based processes. Around the world there is growing interest in the use of methanol as a building block in chemical synthesis. AECI is currently the only company in the world to have a modern coal-based methanol plant in operation. With first-hand experience in this field and access to the leading low-pressure methanol technology the Group is in a unique position to move strongly into this field. Methanol can be converted catalytically to a variety of hydrocarbons and AECI is actively engaged in the development of this technology, mainly in the zeolite catalyst field, in terms of a development agreement with Mobil Corporation of New York.

South Africa is more favourably placed than most Western nations in having more than 70 per cent of its total energy requirements met by coal but still remains vulnerable in the area of liquid fuels. It is believed that methanol could have an important role as a fuel, particularly in its 100 per cent form, for use in custom-built spark ignition engines at higher efficiencies than petrol. Although there are still problems associated with the use of methanol in diesel engines, and also its compatibility with existing engines, these are by no means insurmountable. AECI is already actively engaged in development work in these fields with encouraging results. There is also considerable scope for improvement in the effectiveness of methanol as a diesel fuel by the incorporation of suitable additives and AECI has filed patent applications in this regard. In this whole context the support and encouragement given to private enterprise by the Government in its recent policy statement is most welcome.

Selling prices of phosphoric acid on world markets have continued to widen and the profits of Triomf Fertilizer (Pty) Limited, in which AECI has a 49 per cent interest, improved considerably. Indications are that prices should remain firm for some time and, if allowances are made for steady growth in the domestic market, prospects for Triomf appear most favourable.

The shortage of skilled manpower remains a major cause for concern and could well prove to be the most serious constraint on the planned growth not only of the AECI Group but of the whole country. The acceptance in principle by the Government of the recommendations of the Wiehahn and Riekert commissions in regard to labour legislation and utilisation respectively must be seen as a major step forward but the need to implement these recommendations at the earliest possible date cannot be stressed too strongly. AECI's efforts in the fields of productivity and training are discussed in detail in the Directors' Report and in this context I am pleased to report that the Board has agreed to set aside one per cent of profits before tax and interest to be devoted to education and training of all AECI employees and also future entrants into the job market.

Under the more favourable economic climate now forecast and in the light of the many positive factors to which I have referred, it is expected that profits for 1980 will show a further substantial improvement.

Mr. R. Haslam, who joined the Board on 1 April 1978, resigned on 29 November 1979 in order to devote his full attention to overseeing the ICI group's growing interests in the United States. I would like to thank Mr. Haslam for the valuable contribution he made to AECI's affairs during the short period he was with us, to congratulate him on his appointment as a Deputy Chairman of Imperial Chemical Industries Limited and to wish him every success in his challenging new assignment.

On 31 October 1979 Mr. J. P. Wapenaar retired from the Company and resigned from the Board after completing over 42 years' service, the last ten of which were as an executive director. I would like to thank him for his considerable contribution to AECI over many years, particularly in the field of explosives, and to wish him and his wife a long and happy retirement.

Mr. G. C. Fletcher, Mr. W. R. Stephens and Mr. W. van der Byl also resigned from the Board during the year and I would like to thank all three of them for their services over a number of years.

I would like to welcome to the Board Messrs. A. W. Clements, J. A. Holmes, D. W. Swartek and J. C. von Solms and to extend a special welcome to Mr. W. B. M. Duncan, a Deputy Chairman of Imperial Chemical Industries Limited, who has been appointed Deputy Chairman of AECI.

Finally I am sorry to report that Mr. Guy Hughes, who was Managing Director of the Company from 1958 to 1966, died in England in January 1980 after a short illness.

H. F. OPPENHEIMER  
7 March 1980

## BIDS AND DEALS

## OIL and GAS NEWS

### Furness Withy buys 50% stake in French diving group

Houlder Offshore, a member of the Furness Withy Group, has acquired a 50 per cent stake in Comex Diving, a French company which employs 200 divers in the North Sea.

The two companies already have a close working association and will now form a joint enterprise called Comex Houlder Diving, with Mr. John Houlder, chairman of Houlder Offshore, remaining chairman of the new venture.

Houlder Offshore has also raised its holding in Comex Diving's parent company, Comex SA of Marseilles, from 2 per cent to nearly 16 per cent at cost of about £2.1m. It has acquired its 50 per cent stake in Comex Diving by paying £3.5m for half its equipment and through a share purchase worth about £230,000.

Staff of Furness Withy have been told that there will be no reduction in shipping tonnage under UK registration if the 1980 contract for the Orient Overseas Container Line of Hong Kong succeeds.

An agreement to this effect has been reached by Mr. Bryan Shaw, chairman and managing director of Furness Withy, and Mr. C. Y. Tung, owner of Orient. This was announced at yesterday's Press conference on the

Comex deal. In a letter to Furness Withy employees, Mr. Shaw added that Mr. Tung had also agreed that additional ships and offshore units could be expected to be acquired in due course for management by Furness Withy Group companies under the British flag.

#### BOUSTEAD PROPERTY DEAL IN SINGAPORE

Boustead Singapore, through its wholly owned subsidiary Boustead Trading Singapore Pte. Ltd, is to acquire from Boustead Holdings Bhd the freehold title of Balmoral Park for \$55.8m (£21.9m).

The property, which is in a prime residential area of Singapore, comprises six acres of land and eight bungalow-type houses.

It was considered necessary for BCO to buy the property to secure the continuity of ownership, under the terms of the Singapore Residential Act 1976, BBS could not have retained ownership beyond 1983.

In the event of the property being sold at some future date, BBS will be entitled to receive 40 per cent of any profit arising from such a sale.

### Nat. Carbonising raises Hampton Gold holding

National Carbonising, the public company which Mr. Graham Ferguson Lacey is chairman, is turning into an energy investment vehicle, has increased its stake in Hampton Gold Mining Areas to 29.9 per cent.

Yesterday the company announced that it had bought a further 234,500 shares "because they become available in the market" following last week's purchase of 0.25 per cent stake from the Bond Corporation of Australia.

There was no indication whether a full bid—mandatory under Takeover Panel rules once 30 per cent has been reached—is planned. However, a spokesman for Mr. Ferguson Lacey said that no approach had been made to Hampton and this was also confirmed by Mr. James Ley, chairman of Hampton.

National Carbonising paid 325p per share for its original stake, putting the price of the latest

purchase at not revealed. On Friday, Hampton's shares rose 17p to 372p hnt yesterday they closed 20p to close at 352p.

#### ABS BUYS MINI COMPUTER RIGHTS

Allied Business Systems (ABS)—the computer arm of Falstaff House Group—has bought the manufacturing rights of the GR1 99 mini computer, the processor used in its Multibus and Molecular business systems.

Over the last 10 years, ABS's central processors have been supplied from the U.S. With its acquisition, ABS now has full control over the future development of its own processing products and has increased the British content of its business systems.

Following the reorganisation of its sales and marketing set-up, the company has restructured its Multibus and Molecular computer systems functions.

**B. Wardle board backs probe into share dealings**

The board of Bernard Wardle, the vinyl fabrics group, has added its voice to those requesting an enquiry into dealings in its shares before Mr. Graham Ferguson Lacey's bid, a call which has now been heeded by the Stock Exchange.

Wardle, whose board recently gave the 33p cash per share offer a lukewarm recommendation, wants dealings probed for the period between January 25 and 29, the day on which Mr. Lacey announced his bid.

"The Stock Exchange is starting enquiries, and this action is welcomed by the company," the company said yesterday. Mr. Delydd Wistey, the Plaid Cymru MP for Carmarthen, where Wardle plans to close down a factory, has also asked for the transactions to be looked into.

The Government is considering whether to make its own investigation under the Companies Act.

#### DELSON CAUTIOUS ON DIVIDEND

In Delson and Company's official offer document relating to the agreed bid from McKechnie Brothers, the directors of Delson say they view the prospects for an interim dividend with caution.

Both Coopers (Metals) and Coopers (Swindon) are wholly-owned subsidiaries of Cooper Marshgate, in which United Scrap Holdings, a wholly-owned subsidiary of London and Northern Group.

The consideration, which is subject to shareholders' approval, is for £1.4m which is in accordance with independent valuations.

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### Another oil-shale deposit find in Queensland

ANOTHER OIL-SHALE deposit, possibly as large as the Rundie deposit, has been found in Queensland, Australia, according to Mr. Ron Cannon, Queensland's Minister for Mines and Energy. The deposit is located near Yamato, 35 km north of Rockhampton in central Queensland.

Mr. Cannon said that at present an area of 6 sq km had been defined, averaging 91 litres of oil per tonne.

The deposit is open on several sides at the present stage of exploration and therefore could be considerably larger than initial estimates.

Results of exploration to date have been most encouraging, according to Mr. Cannon, who added that exploration is being accelerated.

Exploration work is being carried out as a joint venture between Central Oil Shale Proprietary and Peabody Australia.

The latter is a unit of Peabody Coal of the U.S.

Sharp rises in crude oil prices have led to much increased interest in the commercial development of oil from shale but there are many technological difficulties in the extraction process.

The Rundie deposit, south of Rockhampton and about 20 miles north west of the coastal town of Gladstone, is estimated to contain between 1.3bn and 2bn barrels of recoverable reserves,

and recently attracted the attention of many of the world's major oil and natural resources companies including Broken Hill Proprietary, Canaccor, Rio Tinto and British Petroleum.

The first, in Alberta, Canada, followed at a rate of 2.5m cubic ft of gas a day from a 22.4m sand.

Hamma North West, at 7.4 per cent of the discovery, and the consortium drilling as well had bid for acreage.

The second, in which Hama-

rik's Hamma North West, has an interest in the Warrior Basin in Alabama, U.S.A. The Fowler

## AMERICAN NEWS

# Strike at Allis-Chalmers could soon be settled

BY STEWART FLEMING IN NEW YORK

A STRIKE by the United Auto Workers against the farm and industrial equipment manufacturer Allis-Chalmers over a new three-year contract appears to be heading for a settlement, the company disclosed yesterday.

The strike, which began on February 22, is one of a series of disputes which broke out in the farm and industrial equipment industries in the wake of the United Auto Workers' pattern-setting agreement with

General Motors last September. Several companies appear to have decided that they were not prepared to match the generous terms of that agreement without trying to win some concessions from the union. Some, including the agricultural equipment manufacturers John Deere and the railroad and automotive equipment manufacturer Budd, have already reached agreement with the UAW.

But International Harvester, which suffered a \$222m loss in

its first quarter because of a UAW strike, has still not settled its dispute, which has been running for more than three months.

The Allis-Chalmers strike covered only a small proportion of its U.S. workforce, some 3,000 employees who are members of the UAW. The terms of the agreement have not yet been disclosed. The company said last week that its first quarter earnings would be seriously affected by the strike.

# Banks in Nicaragua debt talks

BY WILLIAM CHISLETT IN MEXICO CITY

A STEERING committee of 12 foreign bankers is to meet Nicaraguan officials in Managua tomorrow to hammer out the restructuring and refinancing of \$490m owed to some 90 private banks.

Nicaragua inherited a public and private foreign debt of \$1.65bn from the Somoza regime, which was overthrown last July by the Sandinista guerrillas in a broad popular alliance.

Of the total debt, \$1.26bn is owed to foreign banks, governments and multilateral financial organisations by the state, and \$490m of this is owed to commercial banks. No interest has been paid for over a year, and some \$250m of the \$490m was due to be repaid in 1979.

The banks with the largest exposure in Nicaragua are the First National Bank of Chicago, Bankers Trust, Citibank, Bank of America, the Royal Bank of Canada, Lloyds Bank International and Sanwa Bank.

Until tomorrow's meeting, all contacts have been of an informal nature, with neither side stating its position clearly. Nicaragua says that it

has every intention of honouring its debts, except for those contracted for "dubious purposes" by companies belonging to Somoza, the former dictator, all of which have been nationalised. This amount is not known, and is not included in the \$490m.

The first round of serious talks according to Nicaraguan officials and bankers, will centre on the desire of bankers for the IMF to be involved in some way in helping to reconstruct the shattered Nicaraguan economy, and Nicaragua's wish to obtain a grace period for interest repayments and an extension of the debts.

Nicaragua has the right to draw on \$1m SDRs from the IMF, but does not want to use them for debt repayment purposes. The country would like to start interest payments after 1982, and to extend the debt for 15 years. Bankers would like Nicaragua to start interest payments this year.

Nicaragua estimates that its imports this year will cost \$700m, and its crop exports will bring in only \$350m. The country's gross international reserves, which stood at a mere \$3.4m when Somoza fled the country, are now \$175m, as a result of concessionary financing by the World Bank, among others. This year's current account deficit is projected at \$250m.

AP adds from Moscow: A Nicaraguan Government delegation, headed by leaders of the Sandinista Liberation Front, was scheduled to arrive in Moscow yesterday, Pravda reported. The Communist Party daily said that the Nicaraguan leaders would be in the Soviet Union at the invitation of the Communist Party Central Committee and the Soviet Government.

Meanwhile, President Lidia Guevara of Bolivia has said that her country will demand a renegotiation of its foreign debt, which is put at more than \$3bn, writes Hugh O'Shaughnessy. Debt renegotiations were started in December with the "Paris Club" of the World Bank.

Bolivia is expected to have to devote more than 40 per cent of its export revenues to debt servicing this year. The country's trade deficit last year is put at \$250m, compared with \$33m in 1977.

# McCormick directors meet on Sandoz bid

By Ian Margraves in New York

THE BOARD of directors of McCormick spice company were meeting yesterday afternoon to consider a \$420m merger bid from Sandoz, the Swiss conglomerate.

The war of words between Sandoz and McCormick's senior management continued through the weekend, with Sandoz claiming that the U.S. company's top executives might not present a fair account of the offer to the board.

Sandoz is also concerned that its offer might not receive fair consideration from McCormick's directors as they are all employees of the company.

Dr Yves Dunant, chairman of Sandoz and Mr Harry K. Wells, chairman of McCormick, were expected to meet in the course of today, but the Swiss executives have apparently been told that they cannot meet the full board of this Maryland-based spices company. Dr. Dunant has angered the management of McCormick by writing directly to board members expressing his concern about the presentation of the terms of the offer.

Another problem for Sandoz is that the Attorney General of Maryland announced at the end of last week that his office was looking at possible anti-trust considerations in the deal.

Sandoz, which is based in Basle, has just reported 1979 earnings up 11 per cent to \$58m, on sales of \$2.52bn.

# AMF sees higher profit

LOS ANGELES — AMF, the leisure and industrial products group, expects that net income for the 1980 first quarter will be "up slightly" from the \$3 cents a share earned a year ago, according to Mr. Ray A. Tritton. He made no forecasts for the year, except to say that he was "comfortable" with the outlook." AMF earned \$2.59 a share in 1979.

Mr. Tritton said AMF's bowling equipment sales and leases will be affected by the high interest rates. However, the company's international bowling business should be up significantly, with excellent growth in the Far East, Australia and Europe. Reuter

**Macmillan loss**  
A net loss of \$56.02m, equal to \$4.52 a share, is reported by Macmillan, major publishers of text books and encyclopedias for its latest fiscal year, against a profit of \$3.3m or \$1.71 a share previously, on sales up from \$47.7m to \$52.8m, Reuter reports from New York. The latest figures, however, include a \$3.8m provision for estimated losses on the disposal of certain operations

**Armco takeover**  
ARMCO, the special steels group, has signed a definitive agreement for the previously announced acquisition of American Druggists Insurance through an exchange of stock valued at \$73m, Reuter reports from Ohio. Under the terms of the merger, each of the 200,000 American Druggist shares will be converted into Armco shares equal to a market value of \$90.

**Charter deal off**  
Occidental Petroleum has pulled out of a \$500m deal to sell its Perman oil subsidiary to Charter Company, the Florida-based group which is prominent in the oil industry, writes our Financial Staff. The two companies announced an agreement in principle for the deal last month. Occidental was going to use the \$300m cash that it expected to receive for balance sheet purposes, such as reducing debt.

**Bangor Punta boost**  
The sale of almost 6,000 acres of farmland grazing and farmland will add \$1.10 a share to 1980 net earnings of Bangor Punta, the diversified industrial concern, writes our Financial Staff.

The company said yesterday that the sale is the first step in a previously announced plan for its agricultural divisions to phase out farming operations and concentrate on cotton processing and grower services.

The price of the deal and the identity of the buyer were not disclosed.

Bangor Punta earned \$5.95 a share in 1979 and has forecast \$6.50 for this year.

**Philip Morris confident**

Philip Morris, the cigarette manufacturer and second largest U.S. brewer, expects a "satisfactory" first quarter, according to Mr. Ross R. Miller, vice chairman. Reuter reports from Los Angeles. Earnings in the first quarter last year were 88 cents a share on revenues of \$1.5bn.

# FOREIGN ACQUISITIONS IN THE U.S.

# Prospects after the Carter package

BY WILLIAM COCHRANE

THE CARTER PACKAGE and its "voluntary Special Credit Restraint Program" have been seen as a setback for European takeovers in the U.S.

This may be so. If U.S. bankers are told "to discourage financing of corporate takeovers or mergers," the foreign predator will have more problems than his U.S. counterpart. Bank cash bids are on the wane, but other U.S. sources like insurance companies and pension funds are expensive, while paper bids are something completely different: registration of foreign buyers' securities with the Securities and Exchange Commission is not something that a U.S. lawyer would lightly advise.

However, more than one speaker emphasised that these returns won't doubt be achieved by charging merrily into the U.S. stock markets. Mr Charles W. O'Connor, who specialises in designing and implementing acquisition and merger programmes, noted that there are some 3.3m private or closely held (that is to say not actively SE-traded) companies against 20,000 traded on U.S. stock exchanges.

In the meantime, Mr. William H. Burgess, chairman of International Controls Corporation, the U.S. aerospace and industrial products manufacturer rescued from Robert L. Vesco, put the costs and risks in perspective with his idea of the necessary returns: his company, he said, aimed for a 25 per cent return on capital employed and, coincidentally, the same growth rate in sales and profits on its acquisitions.

Soaring inflation, a high prime rate and a block on U.S. bank lending for takeovers were on the agenda then—along with the thought that a strong dollar, set against foreign currency takeover borrowing, could make sweet music for an overseas bidder as the net value of his U.S. investment appreciated.

In the meantime, Mr. William H. Burgess, chairman of International Controls Corporation, J. Warren, the partner in charge of merger and acquisition services for U.S. accountants Ernst and Whinney, was bold on the concept of "cheap" quoted companies. They are a source of very active study by U.S. bankers and their U.S. corporate clients. Computer-oriented data bases, said Mr. Warren, track some 6,000 companies, which means a lot of competition for victim companies, with lots of corporate trackers paying for the computer data.

Summing up, the opportunities given that there are 3.3m of them—seem almost a problem than the barriers. Perhaps we should leave the last, ironic, words in Mr. Burgess': "Foreign management may underestimate the need for itself to become heavily involved in the acquisition process."

# INTERNATIONAL BONDS

# U.S. measures bring widespread price falls

BY OUR EUROMARKETS STAFF

INTERNATIONAL bond prices

were marked down in all major currency sectors except sterling on the first day of trading after the U.S. economic package. Trading was light, however, as dealers tried to assess the impact of the package.

Bond houses and investors were awaiting a further lead from New York in interpreting the package, and markets in Europe got off to a hesitant start yesterday morning.

Straight dollar bonds opened mixed, shorter dated issues shed a point, while longer dated ones moved up by similar amounts. However, prices fell back after New York opened a full point down across the board. While short dated straight dollar Eurobonds closed virtually unchanged, longer dated ones posted falls of around 1/4 of a point.

In the foreign D-Mark sector, 3 DM 200m public issue for the kingdom of Sweden was launched through Deutsche Bank. The terms of this bond, which are fixed, include a seven-year bullet maturity, a coupon

of 8; per cent and a final price of par.

This is somewhat unusual for a foreign D-Mark bond issue, but a firm issue price should make the bonds more attractive to domestic German investors, for whom the borrower is a well-known name, and for large institutions who will be able to calculate exactly what the yield of the paper is.

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of 8; per cent and a final price of par.

As with the recent DM 80m public issue for the City of Oslo, which it also managed, Deutsche Bank has taken steps to control the distribution of the issue.

The underwriting agreement allows Deutsche Bank to recover from any underwriters who dump bonds in the open market the full amount of the 1/4 per cent selling concession. This agreement is valid for three months from the date of issue of the bonds.

Foreign Deutsche Mark bonds shed about 1 point on the day, in what dealers described as illiquid. Guillover-denominated bonds also posted falls of about 1 point on the day.

French franc bonds were unchanged on the day, while sterling-denominated issues posted gains, in some instances of around 1 point.

# Strike slows growth at Kroger

—NEW YORK — The supermarket concern Kroger Company expects first quarter earnings to be flat or slightly below last year's record, according to Mr. Lytle Everingham, chairman.

In the first quarter of 1979, Kroger earned \$15.5m or 57 cents a share, adjusted for a two-for-one stock split in 1979 and the adoption of the LIFO method of valuing stocks during the year. The accounting change reduced 1979 first quarter earnings by \$4.2m or 15 cents a share.

Elsewhere in the secondary market, prices were down by an average of 1 point. Dealers said sales in the first 10 weeks of 1980 ran more than 13 per cent ahead of 1979's record first quarter, and the Super X drug stores were performing better than anticipated.

A strike that closed 50 stores in West Virginia for four weeks will have an impact on first quarter earnings, along with a slightly higher LIFO charge and inflationary increases in operating expenses, he said.

Kroger expects total external financing requirements over the next three years to be about \$100m, but it may seek more. External financing will be raised whenever possible through industrial revenue bonds, tax shelter lease financing, and Reuter

## Balance Sheet as at 31st December

	1979	1978
	£'000	£'000
<b>ASSETS</b>		
Cash in hand, balances with bankers and money at call and short notice	37,491	79,874
Bank certificates of deposit and promissory notes	57,573	4,613
Other deposits with banks	65,583	55,995
Investments	8,053	4,622
Loans and advances maturing within one year	47,376	36,725
Loans and advances maturing after one year	95,487	104,799
Long-term investments	1,943	—
Other assets	19,272	16,537
Assets leased to clients	3,076	4,421
Fixed assets	1,215	1,075
	<b>337,069</b>	<b>308,667</b>

# European Banking Company Limited

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## INTERNATIONAL COMPANIES and FINANCE

## Recovery at Granges, but dividend again passed

BY VICTOR KAYFETZ IN STOCKHOLM

GRANGES, the Swedish metals and engineering group whose Board is recommending a takeover bid by Electrolux, reports a 1979 pre-tax profit of SKr 123m (\$28.3m) following several years of heavy losses. However, the dividend is again to be passed for the fourth year running.

In September the group predicted earnings of Skr 100m for 1979, against a loss of SKr 207m in the preceding year. The recovery was attributable to major restructuring, an improvement in net financial items and higher earnings in Gränges Aluminium, other industrial companies and the construction subsidiary Gränges Hedlund.

Group turnover in 1979 was SKr 5.16bn (\$1.19bn), up a comparable 30 per cent. During last year Gränges sold 90 per cent of its stainless steel company Nyby, to Sweden's Uddeholms group and disposed

of its shipping interests as well. Gränges expect increased pre-tax earnings for 1980, pointing to large order backlog, recent price hikes and continuing rationalisation and marketing efforts.

Gränges Aluminium, which is discussing possible collaboration with various companies in Norway, raised its pre-tax profit from SKr 25m to SKr 100m in 1979 on sales that rose 19 per cent to SKr 1.66bn. The power-generating company Gränges Kraft earned SKr 40m, an increase from SKr 29m on turnover that climbed by 40 per cent to SKr 172m.

Gränges Hedlund swung from a loss of SKr 17m to a pre-tax profit of SKr 14m on sales that nearly doubled to SKr 437m, but the Belgian-based construction company Graver increased its losses despite a large jump in

turnover. Gränges International Mining moved further into the red as well.

The group is reserving an extra SKr 50m in the accounts "owing to uncertainties in forecasting the outcome of large and complex ongoing contracting projects which are subject to special risks." Gränges is also writing down its stake in Lamco, the Liberian iron mining consortium, by SKr 70m as an extraordinary item in the 1979 accounts.

Sales of ships, accounts receivable and most of Nyby contributed SKr 437m to liquid assets, while loan payments outweighed new borrowing by SKr 390m. This helped cut net financial losses from SKr 283m to SKr 108m and improve liquidity by SKr 250m. It is now the financial holding company Italmobiliare.

This became apparent with the laconic weekend announcement that Italmobiliare had acquired a 50.2 per cent interest in Itallementi, the former cornerstone of the Pesenti holdings. The price paid is reported to have been £230m (\$330m), valuing the shares at £70,000 apiece, against a current bonfire price of £21,000.

Following a share distribution last year, two small Pesenti shell companies, Privilat and Cemital together owned 40 per cent of both Itallementi and Italmobiliare.

Under the latest arrangements Italmobiliare has just bought from these two the majority stake in Itallementi. Pesenti, however, with his full ownership of Privilat and Cemital, retains control of Italmobiliare and thus of his empire.

With the funds received from Italmobiliare, the two companies now can comply with the ruling of the Bank

of Italy and repay a loan of £160m (\$190m) received from one of the Italmobiliare banks, Banca Provinciale Lombarda.

Sig. Pesenti borrowed this money—from a bank which he controlled—to buy back the threatening major blocks of Italcementi shares built up in the early 1970s by the financier Sig. Michele Sindona, currently on trial for fraud in New York.

Among other known shareholders of Italmobiliare is the Agnelli holding company Istituto Finanziario Industriale (IFI) with a declared stake of 9.8 per cent.

The question now is how Italmobiliare will find the money used to buy control of Itallementi. Fresh speculation has inevitably been aroused that Sig. Pesenti may be contemplating the sale of further assets, following the disposal in early 1979 of his 70 per cent stake in the Credito Commerciale Bank to the publicly-owned Monte dei Paschi di Siena.

The most important companies controlled by the financier include two banks, Istituto Bancario Italiano (IBI) and Banca Provinciale Lombarda, a substantial stake in the financial group Bastogi, as well as a 64 per cent of the electrical engineering concern Franco Tosi, and 41 per cent of the Rinnovabile Adriatica di Sicurtà (RAS) insurance group.

Italsider losses reduced

BY OUR FINANCIAL STAFF

REDUCED losses are reported for 1979 by Italsider, the main operating company of the Italian state holding group, Finisider. A write-down of capital is planned to cover the deficit.

Italsider, which accounts for nearly half of Italian steel output, made a net loss of £257m (£300m). It plans to reduce its capital from £1,180m to £707.4m, and then raise it again to £1,300m as part of a financial restructuring plan.

The 1979 loss followed depre-

cation of £257m and interest payments of £490m, equivalent to 15 per cent of turnover. In 1978, Italsider made a net loss of £348.5m, after depreciation of £220m and interest charges of £506m, equivalent to 18.8 per cent of turnover.

However, operating profits improved last year—£397m from £311m in 1978. The reduction in losses indicates that "once Italsider has solved its financial difficulties and problems created by out-dated production facilities it should be able, under normal operational and commercial conditions, to return to economic balance."

During 1979, Italsider was hit by strikes, losing production and potential sales at a time of buoyant market conditions.

One of Italsider's main industrial problems is its out-dated

Bagnoli plant near Naples.

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However, operating profits improved last year—£397m from £311m in 1978. The reduction in losses indicates that "once Italsider has solved its financial difficulties and problems created by out-dated production facilities it should be able, under normal operational and commercial conditions, to return to economic balance."

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## Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

boosts  
over 33%

## SONY CORPORATION

## First-quarter profit lifted by 342%

BY RICHARD C. HANSON IN TOKYO

**SONY CORPORATION** is to 47.6 per cent increase in sales consider an increase in its to a record Y221.96bn (\$89.1m). The most pronounced rise was annual dividend at the end of the first half of this fiscal year, reflecting a sharp recovery in profits.

The company's consolidated results for the first quarter, to January 31, show net profit up by 342.6 per cent to a record Y19.53bn (\$78.4m), from Y4.41bn in the same period of the previous year, for the first rise in first quarter profit in three years. The quarter's profits exceed the Y17.7bn for the whole of the previous year. The recovery is expected to continue throughout the year if exchange rate conditions do not fluctuate wildly. In the first quarter it was based on a

increase in production planned at Sony's overseas plants, in Europe and the U.S. At present overseas production represents about 15-20 per cent of consolidated sales.

The production of colour TVs at the South Wales plant will rise to about 150,000 sets last year; cassette tape production at around 3m units per month will start up in France; and in the U.S., Sony plans to raise TV set production in San Diego to 700,000 units from 500,000 last year, while increasing video tape production in Alabama from 1.2m cassettes to 1.5m.

At home, Sony will raise production of video tape recorders from an annual rate of 800,000

units to 1m by next autumn. In 1978-79, Sony profits were reduced primarily by exchange rate changes and the problems which arose from translating its foreign currency liabilities into yen under the U.S. FASB rule 8. In the latest quarter, Sony continued to have translation losses (about Y2.9bn), but this was because of the yen's weakness against European currencies rather than the dollar.

In addition, there were over Y1bn in exchange losses on foreign exchange forward covering in Tokyo.

The company did not say by how much it would consider increasing the dividend, currently set at an annual rate of Y25 per share.

At home, Sony will raise production of video tape recorders from an annual rate of 800,000

## Advance for SHK Securities

By Philip Bowring in Hong Kong

**SUN HUNG KAI** Securities, Hong Kong's largest stock and commodity broking house, reported a 49 per cent increase in profit for the year ended December 31 to HK \$4.8m (US \$9.6m). The final dividend is 18 cents, making a total of 14.5 cents.

At the same time, the sister company, Sun Hung Kai Finance, which was separated from SHK Securities last year, and acquired its own stock exchange quotation, announced that its profit rose 40 per cent to HK\$ 40.10m. Earnings per share however were up only 27 per cent to 23 cents, as a result of an increase in capital during the year, from an issue of 22.8m new shares at a cost of HK\$ 44.10 to Compagnie Financiere de Paris et des Pays Bas, which now owns 30 per cent of the finance company.

## Cheung Kong HW stake up

By Our Hong Kong Correspondent

**CHEUNG KONG** (Holdings) announced yesterday that its stake in Hutchison Whampoa, the diversified trading and investment house, has been raised to 31 per cent. Last year, Cheung Kong acquired 22 per cent of Hutchison from the Hong Kong and Shanghai Banking Corporation. A third Cheung Kong nominee, Mr. George Magnus, has been appointed to the Hutchison board, with non-executive status.

Hill Samuel Australia, the merchant bank, is working on the proposal, which is still in the preliminary stages. The Queensland state government, through its state-owned insur-

## Rival bid for UIC from Hong Kong developer

BY GEORGE LEE IN SINGAPORE

**HANG LUNG** Development, has been appointed to advise minority shareholders recently to make a bid for United Industrial Corporation (UIC), the Singapore chemical and property company.

The Hong Kong company announced that it would make a cash offer of \$84.50 per share for the whole of UIC's issued capital, comprising 17.72m shares of \$881 each, or a total price of \$US9.7m (\$US\$26.2m).

Hang Lung's offer is much higher than that of \$84.00 per share made by United Industrial Overseas Holdings (UIOH). UIOH is beneficially controlled by the managing director of UIC, Mr. Chwang Waw Liew.

The group, which is involved in widely diversified trading

activities in Singapore and Malaysia, attributed the improvement to its rationalisation programme, buoyant trading conditions and the weakening of the yen. Incheape has forecast a continued improvement in the current year but at a lower rate.

The group also reported an extraordinary loss of only \$834.800 for the year. This compares with an extraordinary loss of \$US14.8m the previous year.

Incheape has declared a final gross dividend of 13.5 per cent, which together with the interim dividend already paid makes a total of 17.5 per cent for the full year. The previous year's total dividend was 3 per cent.

## Scrip issue from Adelaide Steamship

By Our Sydney Correspondent

**ADELAIDE STEAMSHIP** Company, the diversified industrial group, boosted its earnings by 57 per cent from A\$3.21m to A\$8.0m (US \$5.5m) in the half-year to December and plans a one-for-five scrip issue. Group sales rose by 17 per cent to A\$61m (US \$87.1m). Adelaide Steamship equity accounted for its recently acquired interests in the timber group, Robb and Brown (31 per cent) and the ink maker, Sidney Cooke (36 per cent).

## Computer group takeover by Barlow Rand

BY BERNARD SIMON IN JOHANNESBURG

**BARLOW RAND**, South Africa's largest industrial conglomerate, has entered the computer field by taking a 31 per cent interest in the fast-growing Perseus computer services group. Perseus is the local sales agent of the U.S. companies, Data General Corporation and National Semiconductor. The purchase price has not been disclosed.

The Perseus takeover comes on the heels of a breakdown in negotiations between Barlow and the South African subsidiary of Sperry Univac,

which has been trying to find a local partner for some time.

Perseus, a South African owned company, had a turnover of about R15m (\$18.5m) in 1979, which was more than double the previous year's sales. According to Mr. Derek Cooper, a director of Barlow Rand, Perseus "allows us to have within our organisation the ability to meet almost every type of computer system need."

Barlow already has substantial interests in the electronics industry through its control of

Marconi, Fuchs Electronics and several other companies.

**SASOL ONE**, a wholly owned subsidiary and the main source of profits of Sasol Ltd, the South African oil-from-coal producer which sold 70 per cent of its shares to the public last year, has reported an after-tax income of R85.3m (\$105.6m) for the year to last June. This is 15 per cent higher than 1977/78 earnings.

Sasol One is the only Sasol plant at full production.

Second plant came on stream earlier this month, but will not reach full production until next year. Construction of Sasol Three is currently underway.

Sasol One's operating income last year totalled R145.5m against R114.5m the previous year. The main reason for the increase in income was the substantial rise in petrol prices at the beginning of 1979. These were caused by the spiralling cost of imported crude, but also benefited Sasol.

Mr. T. K. Wen, the chairman, said that the group was poised for major expansion in the coming years which would require a large amount of capital. Although the banks had been willing to lend, he said, the group would rely on its own reserves.

Recently, it sold an 86-acre plot on the fringe of Kuala Lumpur for 8.6m ringgit, realising a profit of 7.6m ringgit, which would be used to finance the expansion.

Mr. Wen said that the group's Damansara town centre project, involving development of 54 acres of prime land in Kuala Lumpur for commercial purposes, has been approved in principle by the authorities, and final approval was expected soon. The project should generate considerable earnings.

The group is also stepping up building activities at Damansara Heights and Usay Heights, two prime residential areas in Kuala Lumpur in which the group has substantial land.

On the scrip issue, Mr. Wen said that the issue was made out of its cash reserves.

Some of the group's property had not been revalued since 1968. Mr. Wen said that the group had agreed to an approach from Morgan Guaranty to be included in its American depositary receipt scheme so as to make it easier for Americans to hold its shares.

1979 was another year of record earnings for Continental Illinois Corporation.

Income before security transactions grew to \$194,126,000 or \$4.95 per share, a 15% increase over 1978 earnings of \$168,724,000 or \$4.51 per share. These results represent a return of 15% on average stockholders' equity, sustaining the level of recent years.

Fourth quarter income before security transactions was \$50,347,000 or \$1.29 per share, an increase of 6.4% from \$47,290,000 or \$1.21 per share in the fourth quarter of 1978.

Continental Illinois Corporation, with its major subsidiary, Continental Bank, is the seventh largest bank holding company in the United States, with assets totaling \$35.8 billion, up more than 15% from \$31 billion a year earlier. Today we have over 100 offices in 31 countries where Continental Bank specialists are committed to serving the financial needs of the business community.

Our 1979 Annual Report to stockholders will be available soon. If you would like to have a copy, please write our Corporate Secretary.

Roger E. Anderson  
Chairman of the Board of Directors

John H. Perkins  
President



## CONTINENTAL ILLINOIS CORPORATION

And Subsidiaries

## CONTINENTAL BANK

231 South LaSalle Street, Chicago, Illinois 60693, U.S.A.

## Consolidated Statement Of Condition/December 31

(in millions)

	1979	1978
<b>Assets</b>		
Cash and due from depository institutions:		
Cash and noninterest-bearing deposits	\$ 3,366.8	\$ 3,897.1
Interest bearing deposits	4,035.1	3,926.6
Investment securities	2,226.3	2,174.4
Trading account securities	169.1	114.3
Other short-term investments	308.2	361.6
Loans	23,161.7	18,446.1
Lease financing receivables	609.6	451.8
Total loans and lease receivables	23,791.3	18,697.9
Less: Unearned income	215.3	143.3
Reserve for credit losses	212.2	191.2
Net loans and lease receivables	23,363.8	18,563.4
Properties and equipment:		
Buildings	226.9	195.6
Customers' liability on acceptances	1,092.6	900.4
Other assets	981.3	925.2
Total assets	\$35,790.1	\$31,058.8
<b>Liabilities</b>		
<b>Deposits:</b>		
Domestic—Demand	\$ 5,216.4	\$ 4,928.4
Savings	1,311.5	1,343.5
Other time	5,969.3	5,672.8
Deposits in foreign offices	11,490.0	9,017.5
Total deposits	24,007.2	21,160.2
Short-term borrowings	7,766.8	6,635.5
Acceptances outstanding	1,096.9	905.5
Accounts payable and other liabilities	1,026.8	660.2
Bonds, mortgages and similar debt	529.5	450.5
Total liabilities	34,427.2	29,832.9
<b>Stockholders' Equity</b>		
Preferred stock—without par value:		
Authorized: 10,000,000 shares, none issued		
Common stock—\$5 par value:		
Authorized: 80,000,000 shares both years		
Issued and outstanding: 1979—39,218,940 shares	195.1	195.8
Capital surplus	510.3	508.7
Retained earnings	656.5	521.2
Total stockholders' equity	1,362.9	1,225.7
Total liabilities and stockholders' equity	\$35,790.1	\$31,058.6

## Board of Directors

Continental Illinois Corporation

Continental Illinois National Bank and Trust Company of Chicago

ROGER E. ANDERSON

Chairman of the Board of Directors

JOHN H. PERKINS

President

DONALD C. MILLER

Vice Chairman and Treasurer

RAYMOND C. BAUMHART, S.J.

President

Loyola University of Chicago

JAMES F. BERKE

Chairman and Chief Executive Officer

Borg-Warner Corporation

GORDON R. COREY

Retired; formerly Vice Chairman

Commonwealth Edison Company

WILLIAM A. HEWITT

Chairman and Chief Executive Officer

Deere &amp; Company

WILLIAM B. JOHNSON

Chairman and Chief Executive Officer

IC Industries, Inc.

JEWEL S. LAFONTANT

Senior Partner in the law firm of

LaBonté, Wilkins &amp; Butler

VERNON R. LOUCKS, JR.

President and Chief Operating Officer

Baxler Travel Laboratories, Inc.

ROBERT H. MCLOTT

Chairman and Chief Executive Officer

FMC Corporation

MARVIN G. MITCHELL

Chairman of the Board and President

CBI Industries, Inc.

KEITH R. POTTER

Vice Chairman

International Harvester Company

ROBERT W. REENEKER

Retired; formerly Chairman and

If you have about £9,000 or more to spend on a car, Toyota is probably not the first name that will spring to mind.

You're more likely to think of a car like a Volvo 264, or a BMW 525, or a Mercedes 230.

Not surprisingly, for all three are desirable cars with illustrious names.

But before you make your choice, let us put the arguments for considering the new Toyota Crown. And demonstrate, with facts rather than opinions, that we are not getting ideas above our station.

#### **COMFORT.**

We might describe the plushness of the Crown's seats, the spaciousness of its interior, the smoothness and quietness of its ride. But these are qualities which only a test drive will reveal.

Instead, we'll mention some of the ways in which the Crown cares for your comfort and its three rivals do not.

The seats have height adjustable headrests which are also adjustable fore and aft in the front. The driver's seat is adjustable for height and lumbar support.

The Crown, in fact, is a very adjustable car, so the small businessman will feel as comfortable as the big City magnate.

And only the Crown has air conditioning and an air purifier as standard equipment. Winter and summer, it keeps the air fresh as a daisy.

And should you, on a long drive, feel that a cool glass of Perrier would not go amiss, there is a cooler-box in the rear window shelf.

#### **EQUIPMENT.**

The Crown is, quite simply, far better equipped than any of its three rivals. It is better equipped, indeed, than any other car at its price and many which cost a great deal more.

It has an auto-reverse stereo cassette-player with four speakers, and

a cassette box in the front console.

It has a self-seeking VHF/MW/LW stereo radio, and an electric aerial.

The electric windows can be opened and closed individually or from the driver's seat. The fuel filler cap, outside mirror and boot lid are all remote control.

There's a digital quartz clock, and all four seats have separate reading lamps.

The new Toyota Crown gives an overall 24.2 mpg, which is better than the Volvo, BMW and Mercedes.

It has electronic fuel injection, which uses petrol more efficiently, and responds more quickly than a conventional carburetor.

And its automatic gearbox has overdrive, which you can select manually and reduces petrol consumption when you are cruising.

#### **SAFETY.**

To protect you and your family in an accident, the Crown has a field steel passenger cell and crumple zones front and rear.

It has central door locking and inertia reel seat belts.

To prevent you getting into an accident, it has power-assisted brakes, four quartz-halogen headlamps and a rear fog warning lamp.

It has warning lights for the handbrake, brake fluid level and rear lights. The windows are tinted to reduce glare.

#### **RELIABILITY.**

At this stage of the argument, we will let others speak for us.

According to the German equivalent of the MOT, a Toyota is the most reliable car after two years on the road.

According to an independent British consumer survey, Toyotas suffer from fewer faults than any other make of car. And, in the unlikely event of your needing them, spare parts are easy to get and repair costs are low.

A luxury car, after all, should be more than a comfortable place to sit in while you wait for the AA to arrive.

#### **THE FINAL ARGUMENT.**

A glance at the picture below will show that the new Crown will not look out of place outside the most elegant of houses.

Certainly, its new lines do not give away the most surprising fact of all:

The Toyota Crown costs £8,500. £400 less than the Volvo, nearly £500 less than the Mercedes, nearly £800 less than the BMW.

Not, we suspect, that you'd be influenced by a question of mere money. Any more than you'd be influenced by a famous name.

**TOYOTA**

Everything keeps going right.

#### **PERFORMANCE.**

Here, you might not expect us to come first. But you would be wrong.

The Crown's 2.8 litre engine takes it from 0 to 60 mph in 11.1 seconds, which is 0.6 seconds faster than the BMW 525 Automatic.\*

Its power steering is speed-sensitive. The lower your speed, the more assistance it gives you. So the Crown is as easy to manoeuvre in Threadneedle Street as on the M1.

#### **ECONOMY.**

There was a time when economy would have had no place in an advertisement for a luxury car.

That, though, was before the days of the £1.25 gallon.



**THE NEW TOYOTA CROWN**

Crown Super Saloon £8,500. Price includes Car Tax, VAT and seat belts, but excludes road tax, number plates and delivery charges. Price correct at time of going to press. \*With Car Official Govt. fuel consumption figures for Urban Cycle: 18.5 mpg (15.3 litres per 100 km), Constant 56 mph: 30.0 mpg (9.4 litres per 100 km), Constant 75 mph: 24.1 mpg (11.7 litres per 100 km). Toyota (GB) Ltd., 320 Purley Way, Croydon, Surrey CR9 4TB. Tel: 01-681 1921. For Export and Diplomatic enquiries telephone London (01375) 56226. Ask your Toyota dealer for details of our credit card scheme for payment of servicing, parts and accessories - The Toyota Service Club - open to all motorists.

لكل من الأفضل

# CURRENCIES, MONEY and GOLD

كما في المجلد

## Dollar strong

The dollar rose sharply against major currencies yesterday, as the market reacted favourably to the latest U.S. anti-inflation package. A continued rise in U.S. interest rates appeared to be the driving force behind the dollar's recent recovery, with U.S. prime rates expected to climb from the present range of 171-181 per cent, and Euro-dollar rates already approaching 20 per cent in places. A number of central banks were active sellers of dollars, but the U.S. unit finished on or just below its best level of the day. Against the D-mark it rose to DM 1.8745, its best level since June last year, and sharply higher than Friday's figure of DM 1.8335 to France. The Bundesbank sold \$42.6m at the fixing, but the current strength of the U.S. unit has probably deterred the German authorities from trying to hold down the rate for this time being. The latest anti-inflation package was seen as good news for the dollar, but dealers pointed out that the market was still governed by interest rates. Elsewhere the D-mark was generally easier with sterling rising to DM 0.7690 from DM 0.6530, and the Swiss franc to DM 1.0455 from DM 1.0405.

**BELGIAN FRANC** — Weakest member of the EMS, requiring heavy support recently, but still resisting devaluation—the franc was slightly firmer overall in Brussels, reflecting the massive support given by the authorities in the foreign exchange market over the past few days. The D-mark sank to BFr 16.235 on Friday, and a ceiling level of BFr 16.3955. The Dutch guilder eased to BFr 14.7765 from BFr 14.807 and the French franc to BFr 6.955 from BFr 6.975.

**JAPANESE YEN** — Energy problems reflected in sharp decline last year, while after a slight pause, has been recovered in a support package. The dollar was seen as having any active support for the pound by the Bank of England at this level, but market sources believed that any further declines would have prompted some support action. During the afternoon, the pound recovered on good demand particularly out of

Japan. The U.S. unit gained ground even though there were rumours of a sharp increase in yen support given by the Bank of Japan. The U.S. unit gained ground even though there were rumours of a sharp increase in the Japanese discount rate.

It opened at \$2.1920 against the dollar and touched \$2.1960 briefly before falling back on dollar demand to \$2.1860 around noon. The yen did not appear to be any active support for the pound by the Bank of England at this level, but market sources believed that any further declines would have prompted some support action. During the afternoon, the pound recovered on good demand particularly out of

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Changes in ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

ECU European CURRENCY UNIT RATES

Mar. 17 ECU central currency amounts % change from central adjusted for divergence rate % divergence limit %

Belgian Franc ... 39,787 40,6967 +2.28 +1.51 ±1.53

Denmark Krone ... 7,72238 7,62201 +1.29 +0.63 ±1.25

French Franc ... 5,84700 5,68195 +0.26 -0.52 ±1.2657

Dutch Guilder ... 2,74362 2,78000 +0.50 -0.17 ±1.512

Irish Punt ... 0,685201 0,680398 +1.01 +1.06 ±1.08

Italian Lira ... 1,16779 1,16940 +1.04 +0.54 ±1.08

Changes in ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

Euro-CURRENCY INTEREST RATES

The following nominal rates were quoted for London dollar certificates of deposit: one-month 19.15-18.25 per cent; three-months 18.50-19.00 per cent; six

months 19.25-19.35 per cent; one year 17.05-17.75 per cent.

Mar. 17 Sterling U.S. Dollar Canadian Dollar Dutch Guilder Swiss Franc West German Mark French Franc Italian Lira Asian \$ Japanese Yen

180-day 15-16% 81c-91c 101c-103c 23c-24c 71c-76c 128c-131c 134c-135c 18c-21c 19c-21c 19c-21c

185-167c 81c-93c 101c-103c 23c-24c 71c-76c 128c-131c 134c-135c 18c-21c 19c-21c 19c-21c

188-189c 81c-93c 101c-103c 23c-24c 71c-76c 128c-131c 134c-135c 18c-21c 19c-21c 19c-21c

190-191c 81c-93c 101c-103c 23c-24c 71c-76c 128c-131c 134c-135c 18c-21c 19c-21c 19c-21c

192-193c 81c-93c 101c-103c 23c-24c 71c-76c 128c-131c 134c-135c 18c-21c 19c-21c 19c-21c

194-195c 81c-93c 101c-103c 23c-24c 71c-76c 128c-131c 134c-135c 18c-21c 19c-21c 19c-21c

196-197c 81c-93c 101c-103c 23c-24c 71c-76c 128c-131c 134c-135c 18c-21c 19c-21c 19c-21c

198-199c 81c-93c 101c-103c 23c-24c 71c-76c 128c-131c 134c-135c 18c-21c 19c-21c 19c-21c

200-201c 81c-93c 101c-103c 23c-24c 71c-76c 128c-131c 134c-135c 18c-21c 19c-21c 19c-21c

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## JOBS COLUMN, APPOINTMENTS

## Who gets what in different kinds of banks

BY MICHAEL DIXON

THERE IS a belief abroad in the City of London that the international banks there now generally pay higher salaries than do their merchant-bank neighbours. So Lloyd Incomes Research lately decided to check this belief by surveying the pay and perks of people doing similar work in London-based banks of either kind.

The results of the study, which included 83 banks—30 merchant and 53 international—have just become available. The full report provides detailed information on 38 different banking jobs and on policies for recruiting and supplying numerous kinds of benefits. Anyone who wants the full version, priced at £100 on the open market, should contact Carole Fulton at 73-74 Brewer Street, London W1R 4DA; the telephone number (often engaged) is 01-437 2427, and the telex 25981.

She has, however, once again allowed the Jobs Column to publish for its readers the survey's basic figures on the pay and principal perks carried by the 19 jobs which the study found to have a maximum salary of at least £10,000. These figures are set out alongside, and the arrangement needs a few words of clarification.

First, for the benefit of the

statistically primitive, let us imagine that the people in each of the 19 job-categories were ranked in descending order of salary. The "lower quartile" would then be the salary of the person a quarter of the way up from the bottom of the particular category's ranking, the "median" that of the person half way up, and the "upper quartile" the salary of the person three quarters of the way up.

Now for a complication. In the table, only the median figures differentiate the people doing the work concerned in the merchant banks, from their counterparts in the international banks. All the other columns—minimum, lower quartile, upper quartile, maximum, average additional money earnings, and percentage with company cars—refer to all doing the particular job in the merchant and the international banks, taken together.

On the evidence of the median figures, however, the higher salary was paid by the merchant banks in 10 of the 19 job-categories, and by the international banks in the other nine categories. In the remaining 19 jobs covered by the survey but not included in my table, the better median was paid by the merchant fraternity in 10 cases, by the internationals in eight, and in one case the medians were identical.

	Minimum overall £	Lower quartile overall £	Median merchant banks £	Median internat. banks £	Upper quartile overall £	Other benefits	Average extra earnings £	% with co. cars
1 London branch/general manager	10,000	20,000	31,000	30,000	20,000	37,000	3,333	92
2 Top money-market manager	12,490	17,500	20,900	17,500	19,250	30,000	2,515	60
3 Foreign exchange chief dealer	9,822	14,000	16,000	15,900	16,815	32,000	3,726	40
4 Operations manager	10,500	12,102	13,000	13,253	16,000	45,000	1,990	24
5 Credit manager	7,100	11,500	12,500	11,500	12,500	30,000	1,755	13
6 Data processing manager	6,448	11,000	11,500	11,802	12,758	21,442	1,263	16
7 Personnel manager	7,000	8,500	12,500	10,700	13,602	19,659	1,488	27
8 Investment manager	7,100	9,500	9,500	12,000	15,000	21,000	1,065	9
9 Sterling dealer	4,357	7,500	11,000	10,000	11,500	17,500	1,275	18
10 Corporate finance executive	7,500	8,291	9,000	12,000	15,500	30,000	1,654	18
11 Auditor	7,300	9,252	10,000	10,400	10,728	14,400	1,419	8
12 Loan officer	6,000	10,002	10,250	10,002	12,000	19,411	1,976	23
13 Investment analyst	7,500	8,500	10,000	10,101	11,100	24,929	1,000	10
14 Accountant	6,750	7,750	8,000	8,025	10,678	16,600	1,252	10
15 Loans administrator	5,000	6,311	7,000	8,000	9,000	13,500	1,048	10
16 Credit analyst	5,969	6,500	6,750	8,000	7,500	13,000	1,382	12
17 Supervisor—foreign exchange	5,500	7,002	7,500	7,002	7,500	11,400	1,369	12
18 Corporate finance assistant	6,411	6,450	7,300	6,850	9,000	10,000	621	—
19 Secretary to top executive	3,800	5,402	5,402	5,850	5,850	10,000	—	—

	Minimum overall £	Lower quartile overall £	Median merchant banks £	Median internat. banks £	Upper quartile overall £	Other benefits	Average extra earnings £	% with co. cars
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18 Corporate finance assistant	6,411	6,450	7,300	6,850	9,000	10,000	621	—
19 Secretary to top executive	3,800	5,402	5,402	5,850	5,850	10,000	—	—

So the apparent finding of the Lloyds Income Research check is that the merchant banks are a bit ahead in generosity of pay, whatever the City grapevine may say to the contrary.

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## COMMODITIES AND AGRICULTURE

## Copper and tin stocks fall

COPPER stocks held in London Metal Exchange warehouses fell again last week. It was confirmed yesterday. They declined by 1,100 to 114,525 tonnes—much in line with market expectations. Tin stocks also declined by 215 to 3,580 tonnes, so did nickel by 138 to 6,672 tonnes. However, lead stocks rose rather more than expected, by 1,025 to 8,750 tonnes as a result of shipments from the U.S. Zinc stocks rose by 1,575 to 49,000 tonnes and aluminium by 1,025 to 36,350 tonnes. LME silver holdings jumped by 1,730,000 to 15,080,000 ounces.

Movements in stocks were overshadowed by the reaction to President Carter's anti-inflation measures announced on Friday evening, and the fall in the value of sterling against the dollar. Years of reduced demand for metals, as a result of the measures, and sharp falls in the U.S. markets were offset to some extent in London by the weakness of the pound encouraging firmer sterling prices.

In addition the markets were somewhat oversold last week in anticipation of the Carter announcement.

As a result losses in base metals were limited, and aluminium actually closed higher. But there were steep falls in silver and free market platinum.

World market sugar was hit, too, by selling from speculators encouraged to move out of commodities by the high interest rates and the prospect of an industrial recession.

## U.S. stockpile plans

**WASHINGTON** — The General Services Administration (GSA) plans a total turnover in the U.S. stockpile transaction fund of \$400m to \$600m over the next five years, Robert Cornell, GSA's assistant commissioner for stockpile disposal, said.

Mr. Cornell, in remarks prepared for delivery to a meeting of the National Association of recycling industries in San Francisco, said between \$200m and \$300m would be for disposals and a corresponding amount would be for purchases.

Congressional appropriations for the funds slightly under \$170m are expected in the fiscal year that starts on October 1 which will allow GSA to start a modest purchase programme.

## Dismissal notices sent in Australian wool strike

BY PATRICIA NEWBY IN CANBERRA

DISMISSAL notices were issued to 1,400 wool storemen and packers throughout Australia yesterday as the Federal Government brought in regulations to control the export of raw wool.

Talks at the Arbitration Commission in Melbourne on Saturday and yesterday failed to reach a solution to the strike by storemen and packers in Sydney and Melbourne, now in its eleventh week.

The talks will continue today in spite of the dismissal notices which take effect from next Tuesday.

The government regulations will be used to stop all wool exports thereby enabling the wool brokers to dismiss storemen and packers on the grounds that there is no work for them.

The government and the brokers are trying to dry up the source of finance for the 450 members of the Storemen and Packers' Union who are holding up sales worth more than \$450m (£250m). Those not on strike in other centres have been providing a levy of

\$10 a week to support the strikers.

The plan to ban exports was worked out last Friday by a meeting in Canberra of representatives of the government, the Wool Council of Australia, the National Farmers Federation, the Australian Wool Selling Brokers' Employers Federation and the National Council of Woollers Brokers.

Mr. Peter Nixon, the Minister for Primary Industry, said yesterday after a Cabinet meeting in Canberra on the dispute that the Government still hoped for a settlement around the conference table.

He denied that the Government's action in banning wool exports was provocative, saying that the Government had so far been criticised for being "too soft" on the wool storemen and packers who had refused to recognise the decision of the full bench of the Arbitration Commission.

The full bench earlier this year reduced to A\$8 (£4) a pay rise of between A\$12.50 (£6.25) and A\$15.90 (£8) granted by Arbitration Commiss-

ioner, Mr. Justice Staples. The Storemen and Packers Union is seeking an over-award payment or prosperity loading to restore the difference.

Mr. Barry Purvis, spokesman for the wool brokers said yesterday, dismissal notices were issued, given that wool auctions were virtually at a standstill.

Mr. Simon Crean, representing the storemen and packers union, said some progress was being made in the talks but that the dismissal notices "certainly didn't assist."

The Government has so far resisted pressure from wool growers and brokers to use industrial legislation to deregister the union. In theory this would enable non-union labour to move the wool. Most observers feel, however, that even if the wool could be moved from the woolsheds, it could not be exported without being banded by other unions such as the Transport Workers Union and the Waterside Workers Federation who have stated that they would declare the wool black.

## Cocoa producers seek summit after pact talks break down

BY JOHN EDWARDS, COMMODITIES EDITOR

COCOA-producing countries plan to call a "summit" meeting to discuss the breakdown in negotiations last week for a new International Cacao Agreement. The meeting will be held in the Ivory Coast on March 30-31.

Carlos Alberto Andrade Pinto, Brazilian chairman of the Cocoa Producers Alliance, told Reuters that the decision to hold the summit talks, which will be attended by heads of states, was taken during a meeting of the Alliance at London's Brazilian Embassy on Saturday.

In fact, a last ditch meeting of the International Cacao Council is to be held on March 26-27 to see whether the impasse between producing and consuming countries can be broken before the Agreement officially expires on March 31.

Last week's talks about talks ended in acrimony even falling

to agree to bold consultations to negotiate a new cocoa pact. The main stumbling block was the proposed price range. Producing countries led by Ivory Coast insisted that there must be a new minimum price of 120 cents a pound. Consumers

claimed that the question of the price range had to be left until the negotiations on the proposed new pact started since it was partly dependent on the whole package to be agreed.

The failure to compromise was reported to be the result of a "hard line" attitude taken by the Ivory Coast on the proposed price and to the surprise of some delegates—the UK on behalf of consumers.

Indeed it was claimed that Britain was in disagreement with its fellow members of the EEC who were prepared to take a softer line. It was noted that at the International Tin Council meeting last week Pierre Legoux, French delegate, toed the line set by the UK.

At the same time some consumer delegates are worried by the producers' moves to take unilateral action to boost market prices by withholding supplies. They feel that producing countries might prefer the agreement to be discontinued on its present basis, so that they can be paid out the accumulated buffer stock fund of some \$310m

publicly accused Britain of trying to wreck all producer-consumer agreements by fiercely resisting any rise in the Tin Agreement's price range, although this was finally agreed at a lower than expected level.

Unlikely consumers, all the producing countries are united in claiming that 120 cents a lb is the absolute minimum, though volume remained thin.

Licences will be freely available and initially there will be no restrictions on the amounts of these species that can be caught. But the Ministry of Agriculture and Fisheries warned yesterday that if landings run ahead of expectations, fishing for particular species may be suspended. In this case the licensing system would ease fishery protection officers' difficulties in proving offences. The possibility of licences being withdrawn would also give a new sanction against the owners of offending vessels.

## Call for new butter scheme

By Richard Mooney  
BRITAIN could reduce its net contribution to the EEC budget—and cut the consumer price of butter—by taking advantage of a scheme under which the Community would put up £3 for every £1 spent by the Government on subsidising butter, the Consumers' Association claimed yesterday.

Under the existing scheme, which the EEC Commission proposes to scrap, Britain receives a special subsidy equivalent to just under 13p a lb. By ending this the Commission expects to save about £100m on the draft 1980 budget, but Mr. Peter Walker, the UK's Agriculture Minister, is pressing for its retention.

The Association said in a document published yesterday that the alternative scheme was actually more attractive from Britain's point of view. It would result in a subsidy of almost 19p a lb—6p more than at present—of which the EEC would contribute 14p. To get this the Government would have to spend 5p a lb itself—about £20m in total. But this money would not be lost to the UK, the Association said. "British consumers would be benefiting not only from a larger share of EEC spending but also from the Government spending."

## Fishing licences for UK vessels

THE GOVERNMENT has introduced measures giving it greater control over fishing by British vessels in waters to the south and west of Britain.

From April 7 vessels over 40 ft in length will need licences to fish for cod, haddock, whiting, sole and plaice in the Irish Sea, the Celtic Sea, the English Channel, the Western Approaches and waters south and west of Ireland.

Licences will be freely available and initially there will be no restrictions on the amounts of these species that can be caught. But the Ministry of Agriculture and Fisheries

warned yesterday that if landings run ahead of expectations, fishing for particular species may be suspended. In this case the licensing system would ease fishery protection officers' difficulties in proving offences. The possibility of licences being withdrawn would also give a new sanction against the owners of offending vessels.

## SUGAR PRODUCTION

## Striking the right balance for Brazil

BY RIK TURNER IN SAO PAULO

BRAZIL could earn more exporting her 1980 cane production as sugar than would be saved in substituted fuel from alcohol production, according to Sr. Joao Francisco de Aguiar, a leading Brazilian economist.

Sr. Aguiar calculates that while the 20 per cent alcohol presently mixed with petrol represents a saving of \$300m. If the 3.4m-tonnes of cane used to produce this alcohol were transformed to sugar production, this would bring export earnings of \$1.5bn at current prices."

The problem is that the government's national alcohol programme (Proalcool) was set up

at a time in the late 1970s of low prices for sugar on the world market. Indeed, Sr. Jorge Wohney Attalla, then president of the Sao Paulo Sugar Producers Cooperative Conglomerate, who was instrumental in the promotion of the scheme, heralded it as an opportunity for the sector to avoid stagnation.

Throughout the 1980s sugar production had benefited from extensive government aid, leading both to over-production and heavy debt to the Banco do Brasil. Thus alcohol production, with a guaranteed minimum, has

been overtaken, so that some of the product will have to be exported.

Nonetheless, it remains to be seen whether the astute Sr. Delfim Neto, the country's leading planning minister, will not seek to take advantage of the atypical situation on the world market to help achieve the balance on Brazil's current account which he has predicted for 1980.

Already there have been reports in Brazil that the next meeting of the National Alcohol Council will authorise the export of an extra 250m bags of sugar, bringing another \$600m in export earnings.

The expansion of can production under government incentives for Proalcohol continues

to cause concern among farmers in São Paulo state. The state is presently responsible for 40 per cent of Brazil's cane production. Its capital, São Paulo City, is by far the biggest consumer of petroleum derivatives, both in terms of transport and industrial production, so it must bear the brunt of alcohol production. According to Sr. Osvaldo Palma, State Secretary for Trade and Industry, São Paulo will be responsible for 63 per cent—around 7m litres—of the 10.5m litres national production set for 1985.

However, to do this, say farmers, cane production may have to replace other crops in the state, particularly beans, almonds and cotton. The director of the São Paulo state cane planters organisation recently warned of the danger of the product becoming a monoculture in the state, which has traditionally been the leading producer of foodstuffs in Brazil, even "exporting" to other states.

Sr. Palma, the State Secretary, does not agree with this view, however, saying that only 12,000 square kilometres out of a total of 554,000 of pastureland in the state need be devoted to cane production. But there is a real danger of producers moving increasingly into cane, while Government incentives in this area remain so much more attractive than the financial support received for other crops.

## Russian meat output could fall

grain and protein supplies as a result of the U.S. embargo.

That is lower than the 1979 plan and considerably below the original 1980 target of 17.3m tonnes.

Even the new target appears to be out of reach, as have been final meat plans in previous years," the report said.

However, the report noted there were many uncertainties in forecasting meat production in the USSR this year, including the weather and how effective the trade restraints will be to the main exporters on grain shipments.

If the grain suspension is only partially successful, and the USSR has favourable crop

and pasture conditions, the fall in meat output could be small, with a final result near the 1979 level.

Meat output from state resources in the USSR in the first two months of this year was 1,523,000 tonnes compared to 1,323,000 tonnes in the like period last year. Production of sausage products totalled 491,000 tonnes in the period compared to 477,000 tonnes last year.

USDA said the meat figure indicates a rise in industry slaughter during February. Statistics on herd and fat numbers are expected to be available next week and will provide details to analyse the slaughter rates.

## U.S. food aid to Indonesia

BY RICHARD COPWER IN JAKARTA

THE U.S. has agreed to provide Indonesia with a \$51m loan for the purchase of badly needed food imports. The agreement signed late last week brings total food aid provided under America's PL 480 "food for peace" programme to Indonesia since 1977 to \$400m.

U.S. market prices were not available before going to press, due to the change to British Summer Time.

The loan will be used to finance the purchase of 17,000 tonnes of rice and 60,000 tonnes of wheat from the U.S. The loan is to be repaid over 28 years at an interest rate of 2 per cent, with a grace period of eight years for which the interest will be 3 per cent.

The agreement brings the total amount of food aid granted

since such concessional sales began in 1955 to \$1.5bn—the largest part of which has been used to finance rice imports.

Indonesia, increasingly unable to feed its fast growing population, is already the world's largest importer of rice which is the country's staple foodstuff.

The U.S. food loan will help ensure security of rice supply while at the same time allowing the government to spend the proceeds from its sale locally in the best way it thinks fit. The U.S. wheat is part of the Indonesian Government's continuing efforts—so far not well rewarded—to set people in red to their dependence on rice as their sole dietary staple.

According to Bulog, the national agency responsible for all rice purchases, Indonesia will need to increase rice imports this year by a record 40 per cent.

## EUROPEAN MARKETS

BY RICHARD COPWER IN JAKARTA

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## LONDON STOCK EXCHANGE

# Mining issues lead fresh falls in despondent markets

## Trade returns no help—index down 6.7 to 433.2

## Account Dealing Dates

## Options

First Declaral... Last Account

Deals... Dealing Day

Mar. 10 Mar. 20 Mar. 31 Mar. 31

Mar. 24 Apr. 10 Apr. 21

Apr. 14 Apr. 24 Apr. 25 May

New time\* dealings may take place from 9 a.m. two business days earlier.

The dependency prevailing in stock markets throughout last week gave no sign of lifting yesterday when the final leg of the trading Around began.

Announcement of President Carter's anti-inflation measures, which seem likely to enhance the prospect of worldwide recession, added to the adverse influences affecting sentiment and inhibiting investment interest in most sectors with the exception of Gilt-edged securities.

Foremost among the factors causing the current market unease was the UK economic situation, the fear that the Chancellor may impose an excess profits tax on oil and banking profits because of recent increased earnings, the unwise solved steel dispute and the persisting feeling of possible financial difficulties.

Although Settlement Day passed without any problems yesterday, the market appeared unconvinced that the heavy speculative losses incurred recently in Australian exploration stocks had been settled and preferred to believe that some debts had been either rolled over or even deferred through stock delivery delays.

Insurances remained dull.

GRC, 230p, Phoenix, 220p, and

Royals, 236p, all fell 4 among

Composites while Willis Faber

cheaper 2 to 245p in Lloyds' brokers.

Pre-Budget nervousness pre-

cluded investment interest in

Breweries, which closed with

falls to 5. Scottish and New-

castle, 142 to 210p, Among

regional counters, Wolverham-

pton and Dudley shed 5 to 30p,

while Bass fell 4 to 212p.

Similar influences also took

their toll upon Wines and

Spirits. Lamplighters, 143, and

Distillers, 143, closed 3 to

165p, while Highland, 120, and

Arthur Bell, 169p, fell 5 and 4

respectively. Tomatin, annual

results due today, lost the turn

to 183p, but Invictoria firmed

that much to 230p following

better-than-expected results.

Timber shares, the subject of

a considerable amount of bid

speculation recently, turned

easier. M. L. Meyer reacted to

110p before settling at 112p for

a fall of 5. While Magnet and

Southern, 142, gave up a similar

amount to 144p, but in contrast,

Arthur Henrion edged forward

to 175p. Tate and Lyle, 163p, and

British Sugar, 164p, lost 2 apiece,

while United Biscuits continued

to be unsettled by last week's

cash call and closed 3 cheaper at

72p. Confectionery issues turned

easier and falls of 4 were

recorded by Taverso, Rutledge,

22p, and Barker and Dobson, 10p.

George Bassett, 69p, lost 1p on

Wednesday's gain of 2. Brooke

Porland Estates held steady at 51p in front

of today's half-timer, but Beljam,

interim tomorrow, eased a penny to

57p. Press comment failed to

lift Associated Fisheries, a shade

easier at 60p. Support was also

lacking for Amos Hinton, 140p,

against the trend. Warnford

Investments gained 5 to 370p.

A couple of peace easier at 146p.

Channel Tunnel rebounded

smartly, and closed 90 better at

220p on re-opened hopes that a

decision on the project will be

made soon. Elsewhere in miscel-

laneous industrials, adverse

environment continued to depress

share prices. Secondaries

were particularly vulnerable

to fresh selling, which found

the market unwilling.

Siebens (UK) weakened 55 to

525p, while falls of 15 were

seen in the long tap stock Treasury.

per cent 1996 which, in £20-paid form yesterday, stayed at 199. Following the announcement of February's trade returns, the tone late in Gilt-edged hardened a shade.

Activity in Traded options remained at a low ebb and only 389 trades were reported; last week's daily average was 531.

## Banks easier

The major clearing banks started the week on a dull note, drifting lower for want of support. Comment on last Friday's results left Midland 3 down at 322p, while NatWest closed 7 lower at 315p. Barclays, which brings the dividend season to a close on Thursday, cheapened 6 to 412p. Bank of Scotland declined 3 to 245p in sympathy.

Elsewhere, still awaiting further news of the Hong Kong and Shanghai bid approach, Asia Gibbs softened a couple of pence to 80p. Harrods came on offer at 313p, down 7, but Sterling Credit at 15p, received a penny of Friday's fall of 3 which followed shock news of the interim deficit and Board's bearish remarks about second-half prospects. London Scottish Finance held firm at 319 awaiting today's interim results.

Insurances remained dull. GRC, 230p, Phoenix, 220p, and Royals, 236p, all fell 4 among Composites while Willis Faber cheapened 2 to 245p in Lloyds' brokers.

Pre-Budget nervousness precluded investment interest in Breweries, which closed with falls to 5. Scottish and Newcastle, 142 to 210p, Among regional counters, Wolverhampton and Dudley shed 5 to 30p, while Bass fell 4 to 212p.

Similar influences also took their toll upon Wines and Spirits.

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the market unwilling.

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525p, while falls of 15 were

seen in the long tap stock Treasury.

ICI closed only a penny lower at 362p, after touching 360p in the early dealings.

## Stores lower

The Store majors succumbed to the general malaise. Sporadic offerings and lack of support prompted falls of 4 apiece to British Home, 260p, and Gassies, A, 236p, while House of Fraser cheapened 3 to 313p.

Secondary issues generally moved in a similar direction with Moss Bros, closing 4 down at 258p and Ratners 3 down at 245p. Chemring came back 8 to 320p in a limited market along with Yarrow, which gave up 10 at 305p. IML, a penny lower at 53p, failed to benefit from the joint drinks dispenser venture with a U.S. company.

row's preliminary results, lost 6

to 278p. Hawker, 165p, and John Brown, 51p, reacted 5 and 21p respectively. Among secondary issues, renewed offerings left British Aluminium 6 cheaper at 237p and B. Elliott a similar amount cheaper at 230p. Chemring came back 8 to 320p in a limited market along with Yarrow, which gave up 10 at 305p. IML, a penny lower at 53p, failed to benefit from the joint drinks dispenser venture with a U.S. company.

"shell" recommendation, BTR

rallied to finish unchanged on

balance at 329p, after the better-than-expected preliminary results and proposed one-for-three scrip issue. Down 7 last week on news of the abortive bid talks, Howard Tevens attracted early support on talk that a new suitor may be waiting in the wings and touched 77p before reacting late to close a net penny easier at 73p.

Despite the increased annual earnings and proposed 25 per cent scrip-issue, Relyon PWBW

lost 2 to 96p and Thomas Tilling

gave up a like amount to 124p

despite of tomorrow's results.

Sotheby's came on offer at 448p,

down 17 and Hays Wharf dipped 8 to 154p. The leaders treated quietly with Turner and Newall, still overshadowed by the poor preliminary figures, closing 3 down at 105p. Unilever shed 4 to 225p and Reckitt and Colman gained 4 to 192p. The latter's full-year figures are due next Tuesday.

Among Leisures, Furness

Withy closed only 3 to the good

at 350p, the increased offer of

436p per share from C. I. Tung

being countered by fears that the bid may be referred to the Monopolies Commission. James Fisher hardened 3 to 312p in response to the preliminary figures and proposed one-for-one scrip issue.

No respite for Golds

President Carter's anti-

inflation package, announced

over the weekend, brought fur-

ther pressure to bear on the

bullion price and led to renewed

widespread selling of mining

issues.

South African Golds suffered

sizeable losses for the sixth time

in seven trading days as the

bullion price dropped 55 to

5479 an ounce, the first time

this year it has closed below

the \$500 level.

The Gold Mines index dropped

15.2 more to 271.3—its lowest

level since January 3, and a fall

of nearly 25 per cent since the

beginning of the month.

The marginal producers were

particularly weak. Durban Deep

retreated 5 to 104 and East

Rondele Proprietary 5 to 10.







Tuesday March 13 1980

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# Railways must free steel loads

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

BRITISH RAIL was ordered by a High Court judge yesterday to release more than 500 tonnes of "blacked" steel from two Midlands freight depots.

Sir Robert Megarry, the Vice-Chancellor, said that British Rail's fears of industrial action against it being intensified did not justify its refusal to allow the steel to be moved from the depots at Wolverhampton and Brierley Hill.

The judge gave it 24 hours to consider the implications of his ruling and decide whether to appeal against it.

Last night the National Union of Railwaymen was considering what instructions to give its members, who have been blocking the steel in support of the national steel strike.

British Rail said that the local union official had said his members would co-operate in letting the steel out.

Earlier Mr. Sid Weigell, NUR general secretary, said he was taking legal advice. He added that if picket lines were set up by workers at the depot, his members would be told not to cross them. He was trying to find out who would have the

job of moving the steel.

The court order was granted to the private steel stockholders Howard E. Perry, of Willenall, Staffs., who had told the judge that the steel was urgently needed if their business was not to suffer and their workforce to face lay-offs.

The judge gave British Rail the choice of itself delivering the steel or allowing Perry's to collect it, using its own men and lorries so that railway workers need not be involved.

He said that the railways accepted that the steel was Perry's and had refused to release it only because it was feared that the NUR and the steel unions would object and stop up industrial action.

"One cannot live very long in England these days without being aware that anything an employer does which is disliked by his employees can be complained of as 'aggro' and lead to industrial disruption."

There was an indirect threat to BR, but the courts ought not to let threats dominate their decisions. It was important that people's rights should not be curtailed by threats.

Perry's had a strong case to be allowed to collect the steel, while the railways' case was weak.

The judge could not say whether industrial action would be taken if British Rail allowed the steel to be collected, but he said, the unions would no doubt bear in mind that it would be only what the court had ordered.

Sir Robert said that by refusing to release the steel the railways were committing an offence under the 1977 Torts (Interference With Goods) Act. He rejected the argument that Perry's could be adequately compensated later by an award of damages.

Damages would be an adequate remedy if Perry's could easily replace the steel. But, because of the strike, steel was not readily available on the market.

Mr. Alexander Irvine, QC, for Perry's, had remarked that in present circumstances, "steel is gold".

"One can see what he meant. But gold is still available on the open market for those who will pay the price."

Damages would be poor compensation for Perry's if a failure of supplies forced staff layoffs, disappointments to customers and possibly ultimate insolvency.

The judge allowed Perry's application, with costs against British Rail.

It seems unlikely to appeal against the ruling, and is expected to opt for the second alternative suggested by the judge, and allow Perry's to remove the steel.

Once it has done that, it cannot be held liable for any action by railmen or other trade unionists to block Perry's removal of the steel.

A legal source said that any obstruction by union members would be left to the police to deal with.

Such obstruction might amount to contempt of court, but to establish that, Perry's would have to identify the individuals concerned and apply to have them jailed on the basis that though not parties to the case they knew of the existence of the court order and were deliberately taking steps to frustrate it.

## Advanced train unlikely for export

By David Fishlock, Science Editor

BRITAIN has little chance of exporting its 150 mph advanced passenger train, British Rail has told a Government sponsored inquiry into public sector research and development.

The results of the inquiry, by an Advisory Council for Applied Research and Development working party, were published yesterday.

Mr. D. Mairdum Downs, the working party's chairman, said the Advanced Passenger Train was a major development tailored to the needs of the home market and kept firmly in the public sector.

He said the train was "a magnificent piece of engineering." He had been disturbed to find that people in the railway industry did not think it would find an export market.

The report suggests that the technical competitiveness of British products in world markets would be greater if state-owned companies relied more on their suppliers and other research contractors and less on in-house research.

It is critical of the fact that about half of all research and development in Britain is carried out in the public sector.

The report urges the Government to encourage public sector purchasers to find ways of jointly planning and controlling research and development programmes.

Dr. Alfred Spinks, advisory council chairman, said that several of the councils reports to the Government in the past 18 months had stressed that Britain could not support advanced technology on a domestic market alone.

The Advanced Passenger Train, scheduled to come into prototype service on the electrified London-Glasgow route this summer, is being assembled by British Rail Engineering.

BR said last night that it was conducting a major investigation of its own into the high manufacturing costs pinpointed by the inquiry.

It also ignores the fact that the existing operator, British Airways, has been operating Boeing 747s profitably to Hong Kong for many years.

Secondly, the authority has over-ridden the normal reciprocal trading agreements which have long existed between Hong Kong and the UK by not allowing Hong Kong's airline to operate into Britain before allowing a second British operator on to the route.

Thirdly, the authority has

over-ridden the normal reciprocal trading agreements which have long existed between Hong Kong and the UK by not allowing Hong Kong's airline to operate into Britain before allowing a second British operator on to the route.

Fourthly, the authority has

over-ridden the normal reciprocal trading agreements which have long existed between Hong Kong and the UK by not allowing Hong Kong's airline to operate into Britain before allowing a second British operator on to the route.

Finally, the authority has

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